## Special Board Meeting Packet

October 25, 2011

## Action Items

# BOARD OF EDUCATION 

October 25, 2011
BUDGET and FINANCE

## AGENDA ITEM: 2011/2012 Original Budget

PRESENTING: David Hazen, CFO
DESCRIPTION: Original budget for the 2011/2012 School Year.
FISCAL NOTE: The Board approved Original budget is the District's spending plan. The 2011/2012 Interim budget was approved June 20, 2011. A public hearing for the district budget was held on August 15, 2011. The DPI provided final state aid certification on October 14, 2011. The Original budget reflects the final state aid estimate, third Friday enrollment count and final assessed property values. The final proposed tax levy is $\$ 81,570,578$ ( $\$ 8.94$ mill rate).

NORTH STAR The budget provides resource allocation for the current fiscal year to carry out the strategies of the District. The original budget includes continuation of the major initiatives, maintaining the after school program, building maintenance projects of $\$ 3.9$ million. The balance of the Jobs Ed funding is used to support schools and maintain general class sizes.

RECOMMENDATION: Recommend to approve
ACTION TAKEN:


## ORIGINAL BUDGET

## 2011-2012

October 25, 2011

Prepared by:
Division of Budget and Finance

The original budget is prepared in conformance with laws and regulations applicable to local governments within the State of Wisconsin. Interpretation of data without an understanding of programs, legal requirements for operation of the district, policies and rules of the School Board and practices of the district could lead to erroneous conclusions. This document is accurate as of the date of preparation. The School Board or other regulatory agencies may take action that could render this document inaccurate or incomplete.
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# RACINE UNIFIED SCHOOL DISTRICT <br> 2011 - 2012 ORIGINAL BUDGET <br> Fund Financial Statements 

School finance practices and governmental accounting rules require that the school district segregate financial transactions into distinct accounting entities, called funds. For purposes of analysis, funds are grouped as either operating or capital project.

Operating funds are used to report on-going annual costs of operating the district. The operating funds include the following:

General Fund (Fund 10)<br>Special Education Fund (Fund 27)<br>Special Revenue Fund (Funds 21 \& 29)<br>Debt Service Funds (Funds 38 \& 39)<br>Capital Project Funds (Funds 41, 42, 43, 44, 45, \& 49)<br>Food Service Fund (Fund 50)<br>Community Service Fund (Fund 80)

The community service fund was created in the 2006-2007 school year to allow for the segregation of financial transactions related to community use of facilities and programs operated for the benefit of the entire community.

Capital project funds are created whenever acquired resources are restricted for the acquisition or construction of specific capital projects or purchase of capital items. Racine reports on five capital project funds.

A separate financial statement showing revenues, expenditures and changes in fund balance is prepared for each fund. A combined statement showing revenues, expenditures and changes in fund balance for all funds is also provided. The combined statement removes interfund transactions to avoid overstating revenues or expenditures.

Please note that the 2010-11 audit report has not been finalized. The actual financial figures included are considered unaudited.

## BUDGET ASSUMPTIONS

The following assumptions were used to create the original budget:

1. Pending changes to laws and regulations regarding school finance will not be adjusted in such a way as to have a material impact on the budget.
2. Property values decrease $1.75 \%$ as per the state certification.
3. Membership (full-time equivalent enrollment) will be lower by 230 students. The three year membership average for revenue limit purposes will decrease by 48 students. Overall enrollment in the district decreased by 386 students.
4. The number of open enrollment students coming into the district will be 14. The number of open enrollment students leaving the district increased from 690 to 866. Open enrollment tuition payments by RUSD are expected to exceed $\$ 6.7$ million.
5. General state aid is estimated to decrease approximately $\$ 11,659,124$ which represents an $8.5 \%$ reduction. The district will also lose $\$ 919,814$ in High Poverty Aid from the state and $\$ 560,517$ in state aid to fund voucher payments to private schools. If these funds were not cut, the property tax burden for RUSD taxpayers would have been reduced under school finance laws. The total reduction was $\$ 12.34$ million or an $8.9 \%$ cut in school property tax relief funds.
6. Categorical state aid programs were also cut by approximately $\$ 3$ million. This includes the elimination of the Preschool through Grade 5 program, Children at Risk Aid, and 10\% reductions in other state categorical aids. State special education and high cost aid is expected increase by $\$ 218,000$.
7. The district will utilize over $\$ 4$ million in federal EdJobs funds to alleviate budget reductions required by the state.
8. Approximately $\$ 6.3$ million in federal ARRA stimulus funds expired while remaining ARRA funds of \$656,000 were utilized to cover district expenses.
9. Labor costs were decreased for all employee groups consistent with ratified collective bargaining agreements and historical patterns. Retirement and health benefit adjustments reduced costs by an estimated $\$ 18$ million.
10. Budget reserves were created for health benefit changes that are being discussed by the Board of Adjustments.
11. Over $\$ 390,000$ is provided for the board approved textbook adoptions for social studies, science, and vocational education. In addition, $\$ 1.1$ million was budgeted to cover replacement textbook costs.
12. Utility costs are reduced by $\$ 140,000$ due to efficiency measures and facility improvements. Overtime costs were reduced by over \$132,000.
13. The budget includes reductions in district staff to meet budget reductions as determined by the staffing process. Reductions to staff FTE are estimated to include 7.9 administrators, 13.9 clerical, 83 educational assistants, and 1.76 teachers.

The recommended interim budget complies with rules and regulations of the State of Wisconsin and federal government as well as policies of the Racine Unified School District. The budget will allow for sustaining existing programs but does not contribute to continued building of organizational capacity for future years nor address future facility needs.

## ENROLLMENT INFORMATION

School district revenues and costs are directly related to the number of pupils served as well as the curriculum and support programs offered. Long-term facility needs are based on projected enrollment. Consequently, enrollment projections constitute the beginning point for calculation of budgets. The District uses a modified cohort-survival enrollment projection methodology. The enrollment history for the last 5 years, and the preliminary projection for the next 5 years is shown below.

## RACINE UNIFIED SCHOOL DISTRICT <br> Enrollment Projection <br> District Summary

Enrollment projections are used to plan for staffing levels, facility space needs and quantities of supplies and materials.

|  | PRE - K | 4K | 5K | 1-12 | Total Enrolled | Enrolled Change | NonAttending | Total Count | Total Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Historical Data |  |  |  |  |  |  |  |  |  |
| 2007-08 | 288 | 222 | 1,575 ${ }^{\text {² }}$ | 18,682 | 20,767 |  | 472 | 21,239 |  |
| 2008-09 | 253 | 897 | 1,525 ${ }^{\text { }}$ | 18,399 | 21,074 | 307 | 526 | 21,600 | 361 |
| 2009-010 | 270 | 928 | 1,540 ${ }^{\text { }}$ | 18,420 | 21,158 | 84 | 650 | 21,808 | 208 |
| 2010-11 | 239 | 932 | 1,595 ${ }^{\text { }}$ | 18,221 | 20,987 | (171) | 690 | 21,677 | (131) |
| 2011-12 | 311 | 935 | 1,523 | 17,832 | 20,601 | (386) | 866 | 21,467 | (210) |
| Projection |  |  |  |  |  |  |  |  |  |
| 2012-13 | 341 | 927 | 1,505 | 17,528 | 20,301 | (300) | 935 | 21,237 | (230) |
| 2013-14* | 362 | 912 | 1,485 | 17,535 | 20,294 | (7) | 994 | 21,288 | 51 |
| 2014-15* | 383 | 901 | 1,465 | 17,503 | 20,252 | (42) | 1,060 | 21,312 | 24 |
| 2015-16* | 404 | 889 | 1,441 | 17,463 | 20,197 | (55) | 1,139 | 21,337 | 25 |
| 2016-17* | 426 | 877 | 1,416 | 17,385 | 20,104 | (93) | 1,222 | 21,326 | (11) |

Total enrolled includes pupils enrolled for attendance in one of the district's schools or sponsored programs (e. g. off-site 4 year old kindergarten) regardless of residence status. Projections for future years is based on a cohort survival method with greatest weight given to initial grade data (4 year old kindergarten). Enrollment is reduced by 200 in FY11 and 400 in FY12 to account for students participating in the proposed private school voucher program.

Non-attending represents resident pupils who attend school in another school district, mostly under the state's open enrollment law.

* Note: Projections do not account for unlimited allowance for private school vouchers in 2013-14 which in Milwaukee is currently $20 \%$ of enrollment.

Following the calculation of projected enrollment based on the cohort-survival methodology, manual adjustments are made to reflect changes not reflected in the calculations.

Over the past several years the district has experienced a significant increase in the percentage of students considered disadvantaged due to their socioeconomic status. The largest increase in the percentage of students is at the secondary school level. Since the winter of 2008 the percentage of SES students in the middle schools has increased $11.6 \%$ from $48.4 \%$ to $60 \%$. The high schools increased 12.9\% from 33.4\% to 46.3\%.


The increase in the total number of SES students is more dramatic since 2008. Middle schools have had almost a $25 \%$ increase in students in this status while high schools increased over 26\%.

Total Number of SES Students - 2008 and 2011

| Year | Elem Sch | Middle Sch | High Sch |
| ---: | ---: | ---: | ---: |
| 2008 | 5783 | 2127 | 2478 |
| 2011 | $\underline{6549}$ | $\underline{2657}$ | $\underline{3126}$ |
| \% Increase | $\mathbf{1 3 . 2 \%}$ | $\mathbf{2 4 . 9 \%}$ | $\mathbf{2 6 . 2 \%}$ |

## PROPERTY TAX INFORMATION

Property taxes are levied in the following operating funds:

| General Fund | $\$ 76,722,003$ | $94.06 \%$ |
| :--- | ---: | ---: |
| Debt Service Funds | $3,998,575$ | $4.90 \%$ |
| Community Service Fund | 850,000 | $1.04 \%$ |

The amount of property taxes a school district is permitted to raise in the general and debt service funds is limited by state imposed revenue limits.

Property taxes are estimated to increase $\$ 3,460,240$, which is $4.43 \%$ higher than last year. The estimated property tax rate will increase 6.29\%, or \$. 53 per $\$ 1,000$ equalized value, for a property tax rate of $\$ 8.94$. The tax rate increase is influenced by a significant $1.75 \%$ decrease in property value for total equalized value of $\$ 9,127,325,650$. This represents the third year in a row the district's equalized property value decreased. Of the levy increase, approximately $\$ 850,000$ is to reinstitute a tax levy for community service programs. Another $\$ 786,000$ is to fund an energy efficiency project.

The following table shows the history of equalized value in the district, tax levies, and tax rates since the district was first formed in 1961-62. Changes to the total tax levy under state revenue limits are impacted by increases or decreases in state equalization aid and student enrollment, as well as referendum approved expenditures. For example, in 2005-06 RUSD received a $\$ 6$ million increase in state equalization aid while in 2009-10 there was a $\$ 1.1$ million decrease.
The graph below shows how property value changes impact the tax rate. The

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RACINE UNIRED SCHOOL DISTRICT TAX LEVY HISTORY
```

| (Amounts in Thousands) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | EQUALIZED |  |  |  | tax Rate | TAX |  |
| SCHOOL | value | \% | TAX | \% | per \$1000 | RATE | RUNNING |
| YEAR | (TID OUT) | CHANGE | LEVY | CHANGE | EQUALIZED | CHANGE | AVE |
| 61-62 | 610,437 |  | 7,576 |  | \$12.41 |  |  |
| 71-72 | 1,036,724 |  | 19,789 |  | \$19.09 |  |  |
| 81-82 | 2,789,838 |  | 31,340 |  | \$11.23 |  |  |
| 91-92 | 4,976,066 |  | 47,472 |  | \$9.54 |  |  |
| 01-02 | 6,037,440 |  | 53,182 |  | \$8.81 |  |  |
| 02-03 | 6,438,154 | 6.64\% | 48,475 | (8.85\%) | \$7.53 | (14.52\%) | (14.5\%) |
| 03-04 | 6,874,804 | 6.78\% | 53,063 | 9.47\% | \$7.72 | 2.51\% | (12.4\%) |
| 04-05 | 7,505,782 | 9.18\% | 57,163 | 7.73\% | \$7.62 | (1.33\%) | (13.5\%) |
| 05-06 | 8,243,327 | 9.83\% | 55,717 | (2.53\%) | \$6.76 | (11.25\%) | (23.3\%) |
| 06-07 | 9,117,495 | 10.60\% | 62,299 | 11.81\% | \$6.83 | 1.09\% | (22.4\%) |
| 07-08 | 9,541,307 | 4.65\% | 64,373 | 3.33\% | \$6.75 | (1.26\%) | (23.4\%) |
| 08-09 | 9,714,573 | 1.82\% | 70,101 | 8.90\% | \$7.22 | 6.96\% | (18.1\%) |
| 09-10 | 9,677,597 | -0.38\% | 75,939 | 8.33\% | \$7.85 | 8.74\% | (10.9\%) |
| 10-11 | 9,289,465 | -4.01\% | 78,110 | 2.86\% | \$8.41 | 7.16\% | (4.5\%) |
| 11-12 | 9,127,326 | -1.75\% | 81,571 | 4.43\% | \$8.94 | 6.29\% | 1.5\% |

FY12 original budget includes a 1.75\% decrease in property values which is the third year there has been a decline in district valuation.


The graph below shows how the equalized tax levy rate for RUSD remains below bordering and peer school districts. The graph compares FY11 equalized tax levy rates and shows how the FY12 equalized tax rate should continue to be lower than the other listed districts when taking into consideration their anticipated levy increases.


The following table provides a breakdown of the property tax levy rate increase. Approximately $55 \%$ of the increase is allowed by the state as part of the revenue limit formula which allows the district to replace cuts in state General Aid and High Poverty Aid with a tax levy. This includes $\$ 560,517$ for the Voucher Tax which diverted state property tax relief aid to fund payments to private schools. The figure also includes a declining enrollment expenditure allowance of $\$ 446,965$ which was more than offset by the declining enrollment exemption from the previous year. The levy for debt service was increased to normal levels after using balances in the fund last fiscal year to reduce the tax levy. The community service levy was also restored to $\$ 850,000$ after eliminating it the past two years to reduce the tax levy. Finally, $\$ 786,000$ is being levied to pay for energy efficiency lighting projects.

## Breakdown of the Change in FY12 Tax Levy Increase

$\left.\begin{array}{lcrrrr} & \begin{array}{c}\text { District } \\ \text { Action }\end{array} & \begin{array}{c}\text { State } \\ \text { Action }\end{array} & \begin{array}{c}\text { Levy Rate } \\ \text { Amount }\end{array} \\ \text { Impact }\end{array}\right]$

## COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

The following statement combines all funds, providing an overall picture of the district's financial operation in a single display.

Overall, the district will have a reduction of fund balance of approximately \$1.8 million. This is caused by the use of funds from previously approved capital projects and a reduction in the food service fund. When the impact of the capital project fund reduction is removed, the budget has an increase in total fund balance of $\$ 732,823$.

The projected change in fund balance by fund for the budget year is:

## Change in Fund Balance

|  | 2008-09 | 2009-10 | 2010-11 | 2011-12 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Reconciliation of Fund Balance | ACTUAL | ACTUAL | ACTUAL | BUDGET |  |
| General fund | \$16,050,922 | \$20,483,550 | \$20,214,939 | \$21,483,550 |  |
| Special revenue trust fund | \$41,641 | \$119,736 | \$114,578 | \$64,829 |  |
| TEACH fund | 0 | 0 | 0 | 0 |  |
| Special revenue fund | 33,436 | 35,428 | 32,945 | 32,947 |  |
| Debt service funds | 2,556,834 | 1,337,812 | 653,080 | 497,363 |  |
| Capital project funds | 3,256,652 | 2,826,220 | 2,642,567 | 72,615 |  |
| Food service fund | 660,912 | 528,643 | 797,353 | 646,896 |  |
| Community service fund | 290,469 | 302,131 | 154,503 | 270,774 |  |
| Fund balance end of year | \$22,890,866 | \$25,633,520 | \$24,609,964 | \$23,068,974 |  |
|  |  | Revenues and Other | Expenditures and Other |  |  |
| Change in Fund Balance For fiscal year 2011-12 | Beginning | Financing <br> Sources | Financing <br> Uses | Change | Ending |
| General fund | \$20,214,939 | \$226,661,347 | \$225,392,736 | \$1,268,611 | 21,483,550 |
| Special revenue trust funds | 114,578 | 122,000 | 171,749 | $(\$ 49,749)$ | 64,829 |
| Special education fund | 0 | 53,467,260 | 53,467,260 | \$0 | 0 |
| Special projects fund | 32,945 | 642,687 | 642,685 | \$2 | 32,947 |
| Debt service funds | 653,080 | 10,083,573 | 10,239,290 | $(\$ 155,717)$ | 497,363 |
| Capital project funds | 2,642,567 | 1,506,279 | 4,076,231 | (\$2,569,952) | 72,615 |
| Food service fund | 1,093,491 | 8,195,976 | 8,642,571 | $(\$ 446,595)$ | 646,896 |
| Community service fund | 154,503 | 1,019,902 | 903,631 | \$116,271 | 270,774 |
| Totals | \$24,906,102 | \$301,699,024 | \$303,536,153 | (\$1,837,129) | \$23,068,974 |
| Overall change in fund balance |  |  |  |  | (\$1,837,129) |
| Change in operating* fund balance |  |  |  |  | \$732,823 |

* All funds except capital projects.

ALL GOVERNMENTAL PUNDS

## Combined Statement of Revenues, Expenditures and Changes in Fund Balance

ANNUAL BUDGET

|  | 2008-09 | 2009-10 | 2010-11 | 2011-12 | CHANG |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ACTUAL | ACTUAL | ACTUAL* | BUDGET | Amount | Percent | NOTES |
| Revenues by Source |  |  |  |  |  |  |  |
| Property taxes | \$70,101,214 | \$75,939,067 | \$78,110,338 | \$81,570,578 | \$3,460,240 | 4.43\% | 1 |
| Local \& intermediate sources | 4,038,358 | 3,381,915 | 3,317,541 | 3,264,642 | $(\$ 52,899)$ | -1.59\% | 2 |
| State sources | 139,517,913 | 149,428,915 | 159,636,141 | 144,505,984 | $(\$ 15,130,157)$ | -9.48\% | 3 |
| Federal sources | 41,120,999 | 34,453,297 | 30,733,650 | 31,451,323 | \$717,673 | 2.34\% | 4 |
| Other sources | 626,042 | 1,267,304 | 1,696,767 | 754,328 | $(\$ 942,439)$ | -55.54\% | 5 |
| Total revenues | 255,404,526 | 264,470,498 | 273,494,438 | 261,546,855 | $(11,947,583)$ | -4.37\% |  |

Expenditures by Function
Instruction
Regular instruction
Vocational instruction
Special instruction
Other instruction
$\quad$ Total instruction

| $102,057,530$ | $102,643,480$ | $114,103,212$ | $96,586,413$ |  | $(\$ 17,516,799)$ | $-15.35 \%$ | 6 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $4,792,502$ | $4,784,727$ | $5,136,340$ | $4,798,091$ |  | $(\$ 338,249)$ | $-6.59 \%$ |  |
| $38,565,950$ | $40,385,848$ | $43,097,055$ | $39,992,445$ |  | $(\$ 3,104,610)$ | $-7.20 \%$ |  |
| $6,646,562$ | $6,826,476$ | $6,957,160$ | $6,451,945$ |  | $(\$ 505,215)$ | $-7.26 \%$ |  |
| $152,062,544$ | $\mathbf{1 5 4 , 6 4 0 , 5 3 1}$ | $\mathbf{1 6 9 , 2 9 3 , 7 6 7}$ | $\mathbf{1 4 7 , 8 2 8 , 8 9 4}$ |  | $(21,464,873)$ | $-12.68 \%$ |  |

Support Service
Pupil services
Libraries \& instructional support

| $13,610,220$ | $15,188,099$ | $15,817,965$ | $14,411,947$ |  | $(\$ 1,406,018)$ | $-8.89 \%$ |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $11,461,149$ | $12,887,300$ | $13,646,523$ | $12,663,171$ |  | $(\$ 983,352)$ | $-7.21 \%$ |  |
| $2,031,954$ | $2,249,631$ | $2,373,783$ | $2,182,628$ |  | $(\$ 191,155)$ | $-8.05 \%$ |  |
| $10,764,581$ | $11,171,691$ | $12,237,862$ | $11,000,335$ |  | $(\$ 1,237,528)$ | $-10.11 \%$ |  |
| $38,783,078$ | $38,204,794$ | $47,187,186$ | $41,998,536$ |  | $(\$ 5,188,650)$ | $-11.00 \%$ | 7 |
| $6,893,895$ | $8,322,783$ | $8,313,756$ | $7,697,762$ |  | $(\$ 615,994)$ | $-7.41 \%$ | 8 |
| $1,304,140$ | $1,353,085$ | 931,084 | $1,310,216$ |  | $\$ 379,132$ | $40.72 \%$ | 9 |
| $19,608,977$ | $13,302,572$ | $7,076,789$ | $14,506,347$ |  | $\$ 7,429,558$ | $104.98 \%$ | 10 |
| 580,737 | 503,697 | 595,093 | 626,471 |  | $\$ 31,378$ | $5.27 \%$ |  |
| $7,185,339$ | $7,235,137$ | $7,729,786$ | $8,642,571$ |  | $\$ 912,785$ | $11.81 \%$ | 11 |
| 968,857 | 166,329 | 252,724 | 903,631 |  | $\$ 650,907$ | $257.56 \%$ | 12 |
| $\mathbf{1 1 3 , 1 9 2 , 9 2 7}$ | $\mathbf{1 1 0 , 5 8 5 , 1 1 9}$ | $\mathbf{1 1 6 , 1 6 2 , 5 5 1}$ | $\mathbf{1 1 5 , 9 4 3 , 6 1 5}$ |  | $\mathbf{( 2 1 8 , 9 3 7 )}$ | $-0.19 \%$ |  |
| $5,065,635$ | $6,030,397$ | $6,909,126$ | $\mathbf{7 , 1 9 1 , 5 8 6}$ |  | 968,144 | $14.01 \%$ | 13 |
| $\mathbf{2 7 0 , 3 2 1 , 1 0 6}$ | $\mathbf{2 7 1 , 2 5 6 , 0 4 7}$ | $\mathbf{2 9 2 , 3 6 5 , \mathbf { 4 4 4 }}$ | $\mathbf{2 7 0 , 9 6 4 , 0 9 5}$ |  | $\mathbf{( 2 1 , 6 8 3 , 8 0 9 )}$ | $-7.42 \%$ |  |
|  |  |  |  |  |  |  |  |

Excess (deficiency) of

| Revenues over Expenditures | $(14,916,580)$ | $(6,785,550)$ | $(18,871,006)$ | $(9,417,240)$ | \$9,453,767 | -50.10\% |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Other Financing Sources (Uses) | 16,515,407 | 13,114,212 | 14,628,246 | 7,580,111 | (\$7,048,135) | -48.18\% | 14 |
| Net change in fund balance | 1,598,827 | 6,328,662 | $(4,242,761)$ | $(1,837,129)$ | \$2,405,632 | -56.70\% |  |
| Fund Balance Beginning of Year | 21,159,770 | 22,758,597 | 29,087,259 | 24,844,499 | (\$4,242,761) | -14.59\% |  |
| Fund Balance End of Year | \$22,758,597 | \$29,087,259 | \$24,844,499 | \$23,007,370 | (\$1,837,129) | -7.39\% |  |

## Revenues

1 See information beginning on page 6 regarding property taxes.
2 Lower amount due to reduction in investment earnings, student fee collections, and cash payments for breakfasts and lunches.

3 Includes estimated decrease in state general aid of $\$ 11.7$ million and a loss of $\$ 3$ million in state categorical aids.

4 Amount reflects the loss of $\$ 6.3$ million of ARRA stimulus funds while utilizing remaining federal ARRA stimulus funds which were available at the beginning of the fiscal year. The federal fund estimate includes additional grant carryover funds, and the use of $\$ 4$ million of federal EdJobs funds.

5 Reduced amount due to lower revenue estimates related to Microsoft funds and insurance dividends.

## Expenditures

$6 \quad$ Larger decrease due to the lower textbook and classroom technology costs. The costs from the prior year are now part of increased lease debt payment costs (see \#10).
$7 \quad$ Larger reduction due to completion of the Fratt Elementary School and Central Office construction projects.
8 Lower decrease due to expenses related to the Dark Fiber project.
$9 \quad$ Budget increased to account for increased Unemployment Compensation costs caused by reduced staff.

10 Debt costs increased due to deferred payments for FY11 textbook adoption and computer technology lease payments as part of the Technology Refresh initiative.

11 Reflects higher costs due to higher estimated food service utilization and the purchase of new lunchroom tables.

12 Increase reflects moving the expenses of the Lighted Schoolhouse back to the Community Service fund.

13 This area reflects the tuition costs related to increased numbers of open enrollment students leaving the district. The additional students leaving the district cost an additional \$968,144.

14 The amount of other financing sources is reduced over the prior year by the recognition of the textbook adoption deferred payment and Hardware Refresh lease proceeds.

The following charts summarize revenues and expenditures into broad categories.

## Revenues

Property taxes: Revenue from taxable property located within the bounds of the school district.

Local \& intermediate sources: Primarily fees, earnings on investments, tuition charges for students from other districts, sales, donations, and rental charges.

State sources: Equalization and categorical aid and proceeds for state sponsored projects.

Federal sources: Revenue for projects funded by the federal government.
Other revenue: Reimbursements from the federal government for medical services provided to low income students.


## Expenditures

Instruction: The direct cost of teaching students, including salaries and benefits, textbooks, teaching supplies, and equipment.

Instructional \& pupil support: Costs, including salaries, benefits, services, supplies and equipment, related to libraries, instructional staff development, curriculum development, guidance, social work, nursing and therapy services.

Administration: Involves the cost, including salaries, benefits, supplies and equipment, of administration for schools and the entire school system including administrators, central office staff, board of education, and legal services.

Business, Facilities and Operations: This includes the cost of the business and accounting department, operating, cleaning and maintaining the buildings, utilities, trash disposal, custodial services, repairs, and transportation of pupils.

Central, Insurance and Other: Costs related to information systems, human services, insurance, copiers, printing, non-instructional staff training.

Debt: For repayment of principal and interest on long-term debt and interest costs on short-term debt of the district.

Food and community service: Costs related to food service operations, expenses related to community service, community use of facilities, and aspects of the Lighted Schoolhouse program.


## GENERAL FUND

The general fund is used to account for all financial transactions relating to the district's operations, except for those required to be reported in other funds. The general fund balance is budgeted to increase $\$ 1,268,611$ to make up for the unanticipated prior year fund balance reduction. Significant changes in amounts are described in the notes that follow the statement of revenues, expenditures and changes in fund balance.

General Fund
Combined Statement of Revenues, Expenditures and Changes in Fund Balance
ORIGINAL BUDGET

| Revenues by source |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Property taxes | \$61,354,862 | \$72,774,061 | \$74,431,322 | \$76,722,003 | 3.08\% |  |
| Local sources | 1,156,557 | 708,516 | 906,539 | 763,212 | -15.81\% | 1 |
| Intermediate sources | 152,424 | 166,439 | 112,237 | 106,240 | -5.34\% |  |
| State sources | 126,635,695 | 136,279,537 | 146,449,827 | 131,090,234 | -10.49\% | 2 |
| Federal sources | 29,746,804 | 18,266,692 | 13,272,798 | 16,882,521 | 27.20\% | 3 |
| Other sources | 626,042 | 1,257,177 | 1,565,529 | 754,328 | -51.82\% | 4 |
| Total revenues | 219,672,384 | 229,452,422 | 236,738,253 | 226,318,538 | -4.40\% |  |
| Expenditures by function |  |  |  |  |  |  |
| Instruction |  |  |  |  |  |  |
| Regular instruction | 101,243,687 | 101,810,814 | 113,421,609 | 96,040,090 | -15.32\% | 5 |
| Vocational instruction | 4,721,992 | 4,729,780 | 5,080,068 | 4,738,091 | -6.73\% |  |
| Special instruction | 30,708 | 59,852 | 60,550 | 45,086 | -25.54\% |  |
| Other instruction | 6,646,562 | 6,826,476 | 6,950,797 | 6,444,350 | -7.29\% |  |
| Total instruction | 112,642,948 | 113,426,922 | 125,513,024 | 107,267,617 | -14.54\% |  |
| Support service |  |  |  |  |  |  |
| Pupil services | 7,943,814 | 9,273,477 | 9,539,777 | 8,608,164 | -9.77\% |  |
| Libraries \& instructional support | 8,447,207 | 9,542,387 | 10,009,829 | 9,233,715 | -7.75\% |  |
| General administration | 2,007,954 | 2,229,631 | 2,370,844 | 2,158,628 | -8.95\% |  |
| Building administration | 10,760,549 | 11,162,406 | 12,237,651 | 11,000,335 | -10.11\% |  |
| Business \& operations | 30,928,467 | 33,986,148 | 33,766,899 | 35,582,951 | 5.38\% | 6 |
| Central services | 5,932,432 | 8,267,338 | 8,299,626 | 6,199,716 | -25.30\% | 7 |
| Insurance | 1,101,450 | 1,175,154 | 750,656 | 1,113,139 | 48.29\% | 8 |
| Debt payments | 918,147 | 1,581,594 | 2,446,665 | 4,267,057 | 74.40\% | 9 |
| Other support services | 580,737 | 503,697 | 595,093 | 626,471 | 5.27\% | 10 |
| Total support services | 68,620,758 | 77,721,832 | 80,017,040 | 78,790,175 | -1.53\% |  |
| Non-program transactions | 4,792,899 | 5,791,911 | 6,502,775 | 6,785,175 | 4.34\% | 11 |
| Total expenditures | 186,056,606 | 196,940,665 | 212,032,839 | 192,842,967 | -9.05\% |  |
| Excess (deficiency) of revenues over expenditures | 33,615,778 | 32,511,757 | 24,705,414 | 33,475,571 | 35.50\% |  |
| Other financing sources (uses) |  |  |  |  |  |  |
| Transfers from other funds | 151,768 | 195,997 | 221,878 | 342,809 |  |  |
| Other financing sources | 1,132,550 | 2,390,211 | 8,292,434 | 0 |  |  |
| Transfers to other funds | $(33,457,048)$ | $(30,665,338)$ | $(33,488,338)$ | $(32,549,769)$ | -2.80\% | 12 |
| Total other financing sources (uses) | (32,172,731) | $(28,079,130)$ | $(24,974,026)$ | $(32,206,960)$ |  |  |
| Net change in fund balance | 1,443,047 | 4,432,628 | $(268,611)$ | 1,268,611 |  | 13 |
| Fund balance beginning of year | 14,607,875 | 16,050,922 | 20,483,550 | 20,214,939 | -1.31\% |  |
| Fund balance end of year | \$16,050,922 | \$20,483,550 | \$20,214,939 | \$21,483,550 | 6.28\% |  |

## Revenues

1 Lower amount due to a reduction in investment earnings and student fee collections.

2 Includes estimated decrease in state general aid of $\$ 11.7$ million and a loss of $\$ 2.5$ million in state categorical aids.
3 Amount reflects utilizing remaining federal ARRA stimulus funds which were available at the beginning of the fiscal year, additional grant carryover funds, and the use of $\$ 4$ million of federal EdJobs funds.

4 Reduced amount due to lower revenue estimates related to Microsoft funds and insurance dividends.

## Expenditures

Most functional areas include costs for compensation (wages and benefits). Preliminary estimates for compensation reflect negotiated settlements with employee groups. The approved changes to WRS retirement contributions and the adjustments to the health benefit program contributed to significant cost reductions over past years.

5 Larger decrease due to the lower textbook and classroom technology costs. The costs from the prior year are now increased lease debt payment costs (see \#9).
6 Increase due to continued referendum construction costs, new middle school lighting replacement expenses, higher utility costs, and transportation cost increases.

7 Reduced costs due to higher FY11 budget related to the Technology Refresh.

8 Budget increased to account for increased Unemployment Compensation costs.
$9 \quad$ Higher amount related to lease payments for the Technology Refresh and deferred payments for the textbook adoption.
10 This area reflects the tuition costs related to increased numbers of open enrollment students leaving the district.

11 General fund transfer to cover special education expenses.
12 Adds \$1,268,611 million to restore the planned prior year fund balance which reduced due to significantly higher than anticipated employee health benefit costs due to plan changes.

|  | REVENUES | 2010-11 Audited Actual | $\begin{gathered} \text { 2011-12 } \\ \text { Interim Budget } \end{gathered}$ | 2011-12 <br> Proposed Budget | Amount | Percent | Amount | Percent |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Local Sources |  |  |  |  |  |  |  |  |
|  | 1211 - Current Property Tax Lew | 74,399,509.00 | 78,221,723.00 | 76,642,568.00 | 2,243,059.00 | 3.0\% | -1,579,155.00 | -2.0\% |
|  | 1212 - Property Tax Charge Back Lew | 31,813.00 | 39,024.00 | 79,435.00 | 47,622.00 | 149.7\% | 40,411.00 | 103.6\% |
|  | 1213 - Mobile Home Fees | 0.00 | 0.00 | 0.00 | 0.00 | 100.0\% | 0.00 | 0.0\% |
|  | 2241 - General Tuition - Individual | 2,433.95 | 2,434.00 | 2,434.00 | 0.05 | 100.0\% | 0.00 | 0.0\% |
|  | 2244 - Tuition/Pmt for Serv - Loc Gov | 4,181.66 | 4,182.00 | 4,182.00 | 0.34 | 0.0\% | 0.00 | 0.0\% |
|  | 2248 - Transportation Fees - Ind | 0.00 | 2,380.00 | 2,380.00 | 2,380.00 ${ }^{\prime \prime}$ | \#DIV/0! | 0.00 | 0.0\% |
|  | 2262 - Supply Resale | 16,706.21 | 14,306.00 | 14,306.00 | -2,400.21 | -14.4\% | 0.00 | 0.0\% |
|  | 2263 - Vocational Education Projects | 13,531.16 | 3,125.00 | 3,985.00 | -9,546.16 | -70.5\% | 860.00 | 27.5\% |
|  | 2264 - Non-Capital Surplus Property | 237.96 | 6,100.00 | 6,100.00 | 5,862.04 | 2463.5\% | 0.00 | 0.0\% |
|  | 2271 - School Co-Curricular Admission | 110,463.72 | 115,706.00 | 110,464.00 | 0.28 | 0.0\% | -5,242.00 | -4.5\% |
|  | 2279 - Other School Activity Income | 25,274.21 | 4,500.00 | 4,500.00 | -20,774.21 | -82.2\% | 0.00 | 0.0\% |
|  | 2280 - Earnings - Investments | 20,929.98 | 65,000.00 | 21,000.00 | 70.02 | 0.3\% | -44,000.00 | -67.7\% |
|  | 2291 - Gifts | 7,810.00 | 95,500.00 | 95,500.00 | 87,690.00 | 1122.8\% | 0.00 | 0.0\% |
|  | 2292 - Student Fees | 163,388.68 | 185,285.00 | 163,389.00 | 0.32 | 0.0\% | -21,896.00 | -11.8\% |
|  | 2293 - Rentals | 5,547.50 | 6,700.00 | 28,048.00 | 22,500.50 | 405.6\% | 21,348.00 | 318.6\% |
|  | 2294 - Textbook Revenue | 233,579.55 | 206,000.00 | 233,580.00 | 0.45 | 0.0\% | 27,580.00 | 13.4\% |
| の | 2295 - Summer School Revenue | 57,581.77 | 30,000.00 | 57,582.00 | 0.23 | 0.0\% | 27,582.00 | 91.9\% |
|  | 2297 - Student Fines | 0.00 | 400.00 | 400.00 | $400.0{ }^{\prime \prime}$ | \#DIV/0! | 0.00 | 0.0\% |
|  | 2990 - Other Miscellaneous Revenues | 244,872.37 | 53,920.00 | 15,362.00 | -229,510.37 | -93.7\% | -38,558.00 | -71.5\% |
|  | Total Local Sources | 75,337,860.72 | 79,056,285.00 | 77,485,215.00 | 2,147,354.28 | 2.9\% | -1,571,070.00 | -2.0\% |
|  | Intermediate Sources |  |  |  |  |  |  |  |
|  | 3317 - Fed Aid Transits - Wisc Dist | 5,996.50 | 0.00 | 0.00 | -5,996.50 | -100.0\% | 0.00 | 0.0\% |
|  | 3341 - Tuition - Wisc Dist (Not OE) | 0.00 | 6,498.00 | 0.00 | 0.00 | 0.0\% | -6,498.00 | -100.0\% |
|  | 3345 - Open Enrollment Tuition | 104,640.00 | 92,566.00 | 104,640.00 | 0.00 | 0.0\% | 12,074.00 | 13.0\% |
|  | 5590 - Other Payments from CESAS | 1,600.00 | 1,600.00 | 1,600.00 | 0.00 | 0.0\% | 0.00 | 0.0\% |
|  | Total Intermediate Sources | 112,236.50 | 100,664.00 | 106,240.00 | -5,996.50 | -5.3\% | 5,576.00 | 5.5\% |
|  | State Sources |  |  |  |  |  |  |  |
|  | 6612 - Transportation State Aid | 412,055.00 | 370,850.00 | 370,850.00 | -41,205.00 | -10.0\% | 0.00 | 0.0\% |
|  | 6613 - Library State Aid | 895,370.00 | 805,833.00 | 870,960.00 | -24,410.00 | -2.7\% | 65,127.00 | 8.1\% |
|  | 6615 - Integration Aid - Resident | 7,658,226.00 | 6,892,403.40 | 6,980,239.00 | -677,987.00 | -8.9\% | 87,835.60 | 1.3\% |
|  | 6618 - Bilingual State Aid | 476,478.81 | 371,362.00 | 371,362.00 | -105,116.81 | -22.1\% | 0.00 | 0.0\% |
|  | 6619 - Other State Categorical Aid | 1,316,101.00 | 1,000,000.00 | 1,000,000.00 | -316,101.00 | -24.0\% | 0.00 | 0.0\% |
|  | 6621 - State Equalization Aid | 129,103,315.00 | 117,048,817.60 | 117,926,617.00 | -11,176,698.00 | -8.7\% | 877,799.40 | 0.7\% |
|  | 6628 - State High Poverty Aid | 2,403,618.00 | 865,037.00 | 1,483,804.00 | -919,814.00 | 100.0\% | 618,767.00 | 71.5\% |
|  | 6629 - Other State General Aid | 358,139.00 | 0.00 | 0.00 | -358,139.00 | -100.0\% | 0.00 | \#DIV/0! |
|  | 6630 - State Special Project Grants | 1,531,045.64 | 0.00 | 20,000.00 | -1,511,045.64 | -98.7\% | 20,000.00 | \#DIV/0! |


| 6641 - General Tuition - State Paid | $341,891.00$ | $309,803.00$ | $276,435.00$ | $-65,456.00$ | $-19.1 \%$ | $-33,368.00$ | $-10.8 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 6650 - State SAGE Aid | $1,485,101.00$ | $1,311,184.00$ | $1,311,184.00$ | $-173,917.00$ | $-11.7 \%$ | 0.00 | $0.0 \%$ |
| 6691 - State Tax Exempt Computer Aid | $449,097.00$ | $480,208.00$ | $455,283.00$ | $6,186.00$ | $1.4 \%$ | $-24,925.00$ | $-5.2 \%$ |
| 6699 - Other State Revenue | $19,389.54$ | $23,500.00$ | $23,500.00$ | $4,110.46$ | $21.2 \%$ | 0.00 | $0.0 \%$ |
| $\quad$ Total State Sources | $\mathbf{1 4 6 , 4 4 9 , 8 2 6 . 9 9}$ | $\mathbf{1 2 9 , 4 7 8 , 9 9 8 . 0 0}$ | $\mathbf{1 3 1 , 0 9 0 , 2 3 4 . 0 0}$ | $\mathbf{- 1 5 , 3 5 9 , 5 9 2 . 9 9}$ | $\mathbf{- 1 0 . 5 \%}$ | $\mathbf{1 , 6 1 1 , \mathbf { 2 3 6 . 0 0 }}$ | $\mathbf{1 . 2 \%}$ |

Federal Sources
7713 - Federal Vocational Ed Aid 7718 - Fed Stabilzatn Aid Through DPI 7730 - Federal Special Projects 7751 - IASA Title I
7770 - Federal Aid thru Municipality
7780 - Fed Aid thru nonDPI St Agency
Total Federal Sources

| $271,397.00$ | $255,000.00$ | $255,434.00$ | $-15,963.00$ | $-5.9 \%$ | 434.00 | $0.2 \%$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 0.00 | 0.00 | $712,510.00$ | $712,510.00$ | \#DIV/0! | $712,510.00$ | $0.0 \%$ |
| $1,594,253.19$ | $2,377,789.00$ | $3,107,047.00$ | $1,512,793.81$ | $94.9 \%$ | $729,258.00$ | $30.7 \%$ |
| $10,972,252.25$ | $7,015,562.00$ | $8,671,982.00$ | $-2,300,270.25$ | $-21.0 \%$ | $1,656,420.00$ | $23.6 \%$ |
| $1,722.14$ | 0.00 | 0.00 | $-1,722.14$ | $-100.0 \%$ | 0.00 | \#DIV/0! |
| $433,173.59$ | $3,950,834.00$ | $4,135,548.00$ | $3,702,374.41$ | $854.7 \%$ | $184,714.00$ | $100.0 \%$ |
| $\mathbf{1 3 , 2 7 2 , 7 9 8 . 1 7}$ | $\mathbf{1 3 , 5 9 9 , 1 8 5 . 0 0}$ | $\mathbf{1 6 , 8 8 2 , 5 2 1 . 0 0}$ | $\mathbf{3 , 6 0 9 , 7 2 2 . 8 3}$ | $\mathbf{2 7 . 2 \%}$ | $\mathbf{3 , 2 8 3 , 3 3 6 . 0 0}$ | $\mathbf{2 4 . 1 \%} \%$ |

Other Sources
8962 - Inventory Adjustments
8964 - Insurance Dividends \& Payments
8968 - Premium on Debt Issuance
8969 - Other Adjustment
8971 - Refund Receipt
8972 - Non-Deductible Refund Receipt
8990 - Other Miscellaneous Revenues
Total Other Sources

| 0.00 | 0.00 | 0.00 | 0.00 | $0.0 \%$ | 0.00 | $0.0 \%$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $338,986.00$ | 0.00 | 0.00 | $-338,986.00$ | $-100.0 \%$ | 0.00 | \#DIV/O! |
| $405,101.11$ | 0.00 | $362,140.00$ | $-42,961.11$ | $-10.6 \%$ | $362,140.00$ | \#DIV/0! |
| $235,971.24$ | 0.00 | 0.00 | $-235,971.24$ | $-100.0 \%$ | 0.00 | \#DIV/0! |
| $559,950.63$ | $153,495.00$ | $375,829.00$ | $-184,121.63$ | $-32.9 \%$ | $222,334.00$ | $144.8 \%$ |
| $25,462.20$ | $5,221.00$ | $5,221.00$ | $-20,241.20$ | $-79.5 \%$ | 0.00 | $0.0 \%$ |
| 58.15 | $11,138.00$ | $11,138.00$ | $11,079.8$ | $19053.9 \%$ | 0.00 | $0.0 \%$ |
| $\mathbf{1 , 5 6 5 , 5 2 9 . 3 3}$ | $\mathbf{1 6 9 , 8 5 4 . 0 0}$ | $\mathbf{7 5 4 , 3 2 8 . 0 0}$ | $\mathbf{- 8 1 1 , 2 0 1 . 3 3}$ | $\mathbf{- 5 1 . 8 \%}$ | $\mathbf{5 8 4 , 4 7 4 . 0 0}$ | $\mathbf{3 4 4 . 1 \%}$ |

Other Financing Sources
9127 - Transfer From Special Ed Fund
9129 - Transfer - Other Special Proj
9861 - Rev from Sale of Equipment
9878 - Long-Term Debt-Capital Leases
Total Other Financing Sources

| $201,938.00$ | $217,983.00$ | $320,520.00$ | $118,582.00$ | $58.7 \%$ | $102,537.00$ | $47.0 \%$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $19,940.00$ | $21,100.00$ | $22,289.00$ | $2,349.00$ | $11.8 \%$ | $1,189.00$ | $5.6 \%$ |
| $616,476.38$ | 0.00 | 0.00 | $-616,476.38$ | $-100.0 \%$ | 0.00 | $0.0 \%$ |
| $7,675,957.40$ | 0.00 | 0.00 | $-7,675,957.40$ | $-100.0 \%$ | 0.00 | $0.0 \%$ |
| $\mathbf{8 , 5 1 4 , 3 1 1 . 7 8}$ | $\mathbf{2 3 9 , 0 8 3 . 0 0}$ | $\mathbf{3 4 2 , 8 0 9 . 0 0}$ | $\mathbf{- 8 , 1 7 1 , 5 0 2 . 7 8}$ | $\mathbf{- 9 6 . 0 \%}$ | $\mathbf{1 0 3 , 7 2 6 . 0 0}$ | $\mathbf{4 3 . 4 \%}$ |

Total Revenues and Other Financing Sources

| $245,252,563.49$ | $222,644,069.00$ | $226,661,347.00$ | $-18,591,216.49$ | $-7.6 \%$ | $4,017,278.00$ | $1.8 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |



| Other Special Needs |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $17 \times \times \times \times$ | 01XX-Salaries | 41,166 | 0 | 41,166 | 0 | 0.0\% | 41,166 | \#DIV/O! |
| $17 \times X X X$ | 02XX - Benefits | 16,049 | 0 | 500 | -15,549 | -96.9\% |  | \#DIV/0! |
| $17 \times X X X$ | 03XX - Purchased Services | 2,910 | 0 | 0 | -2,910 | -100.0\% | 0 | 0.0\% |
| $17 \times X X X$ | 04XX - Non-Capital Expense | 425 | 3,420 | 3,420 | 2,995 | 704.6\% | 0 | 0.0\% |
| $17 \times X X X$ | Subtotal | 60,550 | 3,420 | 45,086 | -15,464 | -25.5\% | 41,666 | 1218.3\% |
|  | Total Instructional | 125,513,024 | 107,811,925 | 107,267,617 | -18,245,407 | -14.5\% | -544,308 | -0.5\% |
| Pupil Services |  |  |  |  |  |  |  |  |
| $21 \times X X X$ | 01XX - Salaries | 5,531,402 | 5,306,059 | 5,352,673 | -178,729 | -3.2\% | 46,614 | 0.9\% |
| $21 \times X X X$ | 02XX - Benefits | 3,634,078 | 2,875,184 | 2,813,028 | -821,050 | -22.6\% | -62,156 | -2.2\% |
| $21 \times X X X$ | 03XX - Purchased Services | 263,435 | 275,244 | 288,445 | 25,010 | 9.5\% | 13,201 | 4.8\% |
| 21XXXX | 04XX - Non-Capital Expense | 110,682 | 91,833 | 146,409 | 35,727 | 32.3\% | 54,576 | 59.4\% |
| $21 \times X X X$ | 09XX - Other | 180 | 750 | 7,610 | 7,430 | 4127.8\% | 6,860 | 914.7\% |
| $21 \times X X X$ | Subtotal | 9,539,777 | 8,549,070 | 8,608,164 | -931,612 | -9.8\% | 59,095 | 0.7\% |
| Libraries \& Instructional Support |  |  |  |  |  |  |  |  |
| $22 \times X X X$ | 01XX - Salaries | 5,375,113 | 4,465,355 | 4,963,808 | -411,305 | -7.7\% | 498,453 | 11.2\% |
| 22XXXX | 02XX - Benefits | 2,795,065 | 1,826,875 | 1,979,490 | -815,575 | -29.2\% | 152,615 | 8.4\% |
| $\stackrel{\bullet}{\bullet} 22 \times X X X$ | 03XX - Purchased Services | 423,676 | 206,697 | 662,078 | 238,402 | 56.3\% | 455,381 | 220.3\% |
| 22XXXX | 04XX - Non-Capital Expense | 950,449 | 820,274 | 993,580 | 43,131 | 4.5\% | 173,306 | 21.1\% |
| 22XXXX | 05XX - Capital Expenditures | 15,215 | 11,036 | 76,163 | 60,948 | 400.6\% | 65,127 | 590.1\% |
| 22XXXX | 09XX - Other | 450,311 | 386,986 | 558,596 | 108,285 | 24.0\% | 171,610 | 44.3\% |
| $22 \times X X X$ | Subtotal | 10,009,829 | 7,717,223 | 9,233,715 | -776,114 | -7.8\% | 1,516,492 | 19.7\% |
| General Administration |  |  |  |  |  |  |  |  |
| $23 \times X X X$ | 01XX - Salaries | 1,228,588 | 1,122,365 | 1,104,845 | -123,743 | -10.1\% | -17,520 | -1.6\% |
| $23 \times X X X$ | 02XX - Benefits | 563,788 | 477,056 | 418,302 | -145,486 | -25.8\% | -58,754 | -12.3\% |
| $23 \times X X X$ | 03XX - Purchased Services | 532,891 | 421,710 | 574,010 | 41,119 | 7.7\% | 152,300 | 36.1\% |
| $23 \times X X X$ | 04XX - Non-Capital Expense | 22,439 | 33,081 | 36,831 | 14,392 | 64.1\% | 3,750 | 11.3\% |
| 23XXXX | 09XX - Other | 23,138 | 24,640 | 24,640 | 1,502 | 6.5\% | 0 | 0.0\% |
| $23 \times X X X$ | Subtotal | 2,370,844 | 2,078,852 | 2,158,628 | -212,216 | -9.0\% | 79,776 | 3.8\% |
| Building Administration |  |  |  |  |  |  |  |  |
| 24XXXX | 01XX - Salaries | 7,631,926 | 7,260,296 | 7,318,856 | -313,070 | -4.1\% | 58,560 | 0.8\% |
| 24XXXX | 02XX - Benefits | 4,237,594 | 3,461,305 | 3,248,007 | -989,587 | -23.4\% | -213,298 | -6.2\% |
| $24 \times X X X$ | 03XX - Purchased Services | 155,613 | 153,092 | 163,817 | 8,204 | 5.3\% | 10,725 | 7.0\% |
| 24XXXX | 04XX - Non-Capital Expense | 201,205 | 223,942 | 252,555 | 51,351 | 25.5\% | 28,613 | 12.8\% |
| $24 \times X X X$ | 05XX - Capital Expenditures | 11,313 | 17,100 | 17,100 | 5,787 | 51.2\% | 0 | 0.0\% |
| $24 \times X X X$ | Subtotal | 12,237,651 | 11,115,735 | 11,000,335 | -1,237,316 | -10.1\% | -115,400 | -1.0\% |


| Business, Facilities and Operations |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 25XXXX | 01XX - Salaries | 11,260,982 | 11,218,873 | 11,376,687 | 115,705 | 1.0\% | 157,814 | 1.4\% |
| 25XXXX | 02XX - Benefits | 7,201,922 | 6,200,429 | 6,250,026 | -951,896 | -13.2\% | 49,597 | 0.8\% |
| 25XXXX | 03XX - Purchased Services | 12,650,520 | 15,008,897 | 16,127,683 | 3,477,163 | 27.5\% | 1,118,786 | 7.5\% |
| 25XXXX | 04XX - Non-Capital Expense | 1,291,837 | 1,328,921 | 1,306,321 | 14,484 | 1.1\% | -22,600 | -1.7\% |
| 25XXXX | 05XX - Capital Expenditures | 1,299,555 | 486,005 | 452,032 | -847,523 | -65.2\% | -33,973 | -7.0\% |
| 25XXXX | 09XX - Other | 62,083 | 75,702 | 70,202 | 8,119 | 13.1\% | -5,500 | -7.3\% |
| 25XXXX | Subtotal | 33,766,899 | 34,318,827 | 35,582,951 | 1,816,052 | 5.4\% | 1,264,124 | 3.7\% |
| Central Services |  |  |  |  |  |  |  |  |
| 26XXXX | 01XX - Salaries | 2,828,013 | 2,656,194 | 2,653,424 | -174,589 | -6.2\% | -2,770 | -0.1\% |
| 26XXXX | 02XX - Benefits | 1,693,275 | 1,897,284 | 993,796 | -699,479 | -41.3\% | -903,488 | -47.6\% |
| 26XXXX | 03XX - Purchased Services | 1,783,822 | 626,112 | 675,055 | -1,108,767 | -62.2\% | 48,943 | 7.8\% |
| 26XXXX | 04XX - Non-Capital Expense | 1,331,374 | 1,159,983 | 1,253,613 | -77,761 | -5.8\% | 93,630 | 8.1\% |
| 26XXXX | 05XX - Capital Expenditures | 547,445 | 300,000 | 434,400 | -113,045 | -20.6\% | 134,400 | 44.8\% |
| 26XXXX | 09XX - Other | 115,696 | 208,009 | 189,428 | 73,732 | 63.7\% | -18,581 | -8.9\% |
| 26XXXX | Subtotal | 8,299,626 | 6,847,582 | 6,199,716 | -2,099,910 | -25.3\% | -647,866 | -9.5\% |
| Insurance \& Judgements |  |  |  |  |  |  |  |  |
| $27 \times X X X$ | 03XX - Purchased Services | 54,440 | 0 | 54,400 | -40 | -0.1\% | 54,400 | \#DIV/0! |
| 27XXXX | 07XX-Insurance | 696,216 | 1,234,961 | 1,058,739 | 362,523 | 52.1\% | -176,222 | -14.3\% |
| ○ 27XXXX | Subtotal | 750,656 | 1,234,961 | 1,113,139 | 362,483 | 48.3\% | -121,822 | -9.9\% |
| Debt Services |  |  |  |  |  |  |  |  |
| 28XXXX | 06XX - Debt Service | 2,446,665 | 3,674,262 | 4,267,057 | 1,820,392 | 74.4\% | 592,795 | 16.1\% |
| 28XXXX | Subtotal | 2,446,665 | 3,674,262 | 4,267,057 | 1,820,392 | 74.4\% | 592,795 | 16.1\% |
| Other Support Services |  |  |  |  |  |  |  |  |
| 29XXXX | 02XX - Benefits | 589,715 | 585,369 | 611,196 | 21,481 | 3.6\% | 25,827 | 4.4\% |
| 29XXXX | 03XX - Purchased Senvices | 4,292 | 5,000 | 5,000 | 708 | 16.5\% | 0 | 0.0\% |
| 29XXXX | 04XX - Non-Capital Expense | 1,086 | 10,275 | 10,275 | 9,189 | 846.4\% | 0 | 0.0\% |
| 29XXXX | Subtotal | 595,093 | 600,644 | 626,471 | 31,378 | 5.3\% | 25,827 | 4.3\% |
|  | Total Support Services | 80,017,039 | 76,137,156 | 78,790,176 | -1,226,862 | -1.5\% | 2,653,020 | 3.5\% |
| Non-program Transactions |  |  |  |  |  |  |  |  |
| $41 \times X X X$ | 08XX - Interfund Transfers | 33,488,338 | 32,958,865 | 32,549,769 | -938,569 | -2.8\% | -409,096 | -1.2\% |
| $41 \times X X X$ | 09XX - Other | 0 | 0 | 0 | 0 | 0.0\% | 0 | 0.0\% |
| 43XXXX | 03XX - Purchased Instr. Services | 5,912,903 | 5,649,479 | 6,692,530 | 779,627 | 13.2\% | 1,043,051 | 18.5\% |
| 49XXXX | 09XX - Other | 589,871 | 86,645 | 92,645 | -497,227 | -84.3\% | 6,000 | 6.9\% |
| 49XXXX | Subtotal | 39,991,113 | 38,694,989 | 39,334,944 | -656,169 | -1.6\% | 639,955 | 1.7\% |
|  | al General Fund Expenditures | 245,521,175 | 222,644,069 | 225,392,736 | -20,128,439 | -8.2\% | 2,748,667 | 1.2\% |

## OTHER SPECIAL REVENUE FUNDS <br> TRUST \& TEACH FUNDS

These funds (Funds 21 \& 23) are used to account for trust funds received through gifts and donations from private parties which can be used for district operations. The TEACH Fund (Fund 23) is no longer used since all remaining funds were expended in FY09. The table below is for Fund 21.

Special Revenue Trust Fund Combined Statement of Revenues, Expenditures and Changes in Fund Balance ORIGINAL BUDGET

|  | 2008-09 ACTUAL | 2009-10 <br> ACTUAL | $\begin{aligned} & \text { 2010-11 } \\ & \text { ACTUAL* } \end{aligned}$ | 2011-12 <br> BUDGET | PERCENT CHANGE | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues by source |  |  |  |  |  |  |
| Local \& intermediate sources | \$197,529 | \$203,002 | \$134,160 | \$122,000 | -9.06\% | 1 |
| Other sources | 0 | 0 | 0 | 0 |  |  |
| Total revenues | 197,529 | 203,002 | 134,160 | 122,000 | -9.06\% |  |
| Expenditures by function |  |  |  |  |  |  |
| Regular instruction | 58,314 | 68,899 | 87,323 | 98,504 | 12.80\% | 2 |
| Vocational instruction | 20,918 | 0 | 0 | 0 |  |  |
| Total Instruction | 79,232 | 68,899 | 87,323 | 98,504 | 12.80\% |  |
| Pupil services | 0 | 0 | 180 | 0 | -100.00\% |  |
| Instructional support | 12,904 | 35,728 | 51,815 | 49,245 | -4.96\% | 2 |
| General admnistration | 24,000 | 20,000 | 0 | 24,000 ${ }^{\text {² }}$ |  |  |
| Other support services | 134,207 | 280 | 0 | 0 |  |  |
| Total support services | 171,111 | 56,008 | 51,995 | 73,245 | 40.87\% |  |
| Total expenditures | 250,343 | 124,907 | 139,318 | 171,749 | 23.28\% |  |
| Excess (deficiency) of revenues over expenditures | $(52,813)$ | 78,095 | $(5,158)$ | $(49,749)$ |  |  |
| Fund balance beginning of year | 94,454 | 41,641 | 119,736 | 114,578 |  |  |
| Fund balance end of year | \$41,641 | \$119,736 | \$114,578 | \$64,829 |  |  |

## Revenues

1 The revenues reflect donations annually received for board training and Project Cape grant funds. F21 revenues and expenditures not included in budget include PTO gifts.

## Exenditures

2 Expenditures largely related to Project Cape grant revenues received.

## SPECIAL EDUCATION FUND

This fund is used to account for special education and related services funded wholly or in part with state or federal special education aid or charges for services provided to other districts as a result of being a host district for a special education package or cooperative program. No fund balance or deficit can exist in this fund.

## Special Education Fund <br> Combined Statement of Revenues, Expenditures and Changes in Fund Balance <br> ORIGINAL BUDGET

|  | 2008-09 ACTUAL | 2009-10 ACTUAL | 2010-11 <br> ACTUAL* | 2011-12 <br> BUDGET | PERCENT CHANGE | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues by source |  |  |  |  |  |  |
| Local \& intermediate sources | \$0 | \$588 | \$0 | \$0 |  |  |
| State sources | 12,716,193 | 12,995,473 | 13,061,282 | 13,279,652 | 1.67\% | 1 |
| Federal sources | 6,196,931 | 10,435,956 | 11,013,523 | 7,958,359 | -27.74\% | 2 |
| Other sources | 0 | 2,000 | 0 | 0 |  |  |
| Total revenues | 18,913,124 | 23,434,017 | 24,074,805 | 21,238,011 | -11.78\% |  |
| Expenditures by function |  |  |  |  |  |  |
| Regular instruction | 84,510 | 385,996 | 156,006 | 0 | -100.00\% | 3 |
| Vocational instruction | 49,592 | 54,947 | 56,272 | 60,000 | 6.62\% |  |
| Special instruction | F38,535,242 | 40,325,996 | 43,036,505 | F39,947,359 | -7.18\% |  |
| Total Instruction | 38,669,344 | 40,766,939 | 43,248,783 | 40,007,359 | -7.49\% |  |
| Pupil services | 5,666,406 | 5,914,622 | 6,277,379 | 5,800,633 | -7.59\% |  |
| Instructional support | 2,916,863 | 3,214,803 | 3,488,277 | 3,236,766 | -7.21\% | 4 |
| General administration | 0 | 4,772 | 2,939 | 0 | -100.00\% |  |
| Business \& operations | 4,497,929 | 3,591,085 | 3,487,343 | 3,700,414 | 6.11\% | 5 |
| Central services | 9,577 | 12,405 | 6,163 | 118,600 | 1824.39\% | 6 |
| Other support services | 202,690 | 177,931 | 180,428 | 197,077 | 9.23\% |  |
| Total support services | 13,293,465 | 12,915,618 | 13,442,529 | 13,053,490 | -2.89\% |  |
| Non-program transactions | 272,735 | 238,486 | 406,351 | 406,411 |  |  |
| Total expenditures | 52,235,545 | 53,921,043 | 57,097,663 | 53,467,260 | -6.36\% |  |
| Excess (deficiency) of |  |  |  |  |  |  |
| Transfer from general fund Transfers to other funds | $33,457,048$ $(134,627)$ | $\begin{array}{r} 30,665,338 \\ \quad(178,312) \\ \hline \end{array}$ | $\begin{array}{r} 33,224,796 \\ (201,938) \\ \hline \end{array}$ | $\begin{array}{r} 32,549,769 \\ (320,520) \\ \hline \end{array}$ | -2.03\% | 7 |
| Fund balance end of year | \$0 | \$0 | \$0 | \$0 |  |  |

## Revenues

1 Reflects limited revenue due to special education aid amounts frozen at state level.

2 Federal revenues are reduced due to the expiration of ARRA stimulus funds.

## Expenditures by function

3 Reduction due to certain early intervention programs that are no longer required by DPI. However, other early intervention programs were included in other budget areas in this fund.
4 Reduction due to staff adjustments and benefit cost reductions.
$5 \quad$ Increase reflects special education professional development funded through IDEA flow-through funds rather than Title Ila in the General Fund.

6 Includes acquisition of AIMSweb progress monitoring software system.
$7 \quad$ Represents amounts transferred to the general fund as part of grant indirect cost allowances. Amount is higher because of final use of expiring ARRA funds. Special reporting will be required for the district to meet federal Maintenance of Effort requirements.

## REVENUES

Local Sources
2291 - Gifts
Total Local Sources

Intermediate Sources
3316 - Aid Transits - Wisc Dist
Total Intermediate Sources

State Sources
6611 - Special Education State Aid
6625 - State High Cost Special Ed Aid
6642 - Gen Tuition (Spec Ed) State Pd
Total State Sources

| 2010-11 Audited Actual | 2011-12 Interim Budget | 2011-12 <br> Proposed Budget | Amount | Percent | Amount | Percent |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0.00 | 0.00 | 0.00 | $0.00{ }^{\prime \prime}$ | \#DIV/0! | 0.00 | 0.0\% |
| 0.00 | 0.00 | 0.00 | $0.00{ }^{\prime \prime}$ | \#DIV/0! | 0.00 | 0.0\% |
| 0.00 | 0.00 | 0.00 | $0.00{ }^{\prime \prime}$ | \#DIV/0! | 0.00 | 0.0\% |
| 0.00 | 0.00 | 0.00 | $0.00{ }^{\prime \prime}$ | \#DIV/0! | 0.00 | 0.0\% |
| 12,896,878.00 | 12,016,631.00 | 12,952,753.00 | 55,875.00 | 0.4\% | 936,122.00 | 7.8\% |
| 93,077.00 | 255,572.00 | 255,572.00 | 162,495.00 | 174.6\% | 0.00 | 0.0\% |
| 71,327.00 | 71,327.00 | 71,327.00 | 0.00 | 0.0\% | 0.00 | 0.0\% |
| 13,061,282.00 | 12,343,530.00 | 13,279,652.00 | 218,370.00 | 1.7\% | 936,122.00 | 7.6\% |
| 337,676.00 | 145,548.00 | 145,548.00 | -192,128.00 | -56.9\% | 0.00 | 0.0\% |
| 8,565,719.30 | 6,111,443.20 | 5,848,455.00 | -2,717,264.30 | -31.7\% | -262,988.20 | -4.3\% |
| 2,110,127.95 | 720,032.85 | 1,964,356.00 | -145,771.95 | -6.9\% | 1,244,323.15 | 100.0\% |
| 11,013,523.25 | 6,977,024.05 | 7,958,359.00 | -3,055,164.25 | -27.7\% | 981,334.95 | 14.1\% |

## Other Sources

8971 - Refund Receipt
Total Other Sources

| 0.00 | 0.00 | 0.00 | $0.00^{\prime}$ \#DIV $/ 0!$ | 0.00 | $0.0 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{0 . 0 0}$ | $\mathbf{0 . 0 0}$ | $\mathbf{0 . 0 0}$ | $\mathbf{0 . 0 0}$ \#DIV/0! | $\mathbf{0 . 0 0}$ | $\mathbf{0 . 0 \%}$ |

Other Financing Sources
9110 - Transfer From General Fund
Total Other Financing Sources

| $33,224,795.71$ | $32,958,865.00$ | $32,549,769.00$ | $-675,026.71$ | $-2.0 \%$ | $-409,096.00$ | $-1.2 \%$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $33,224,795.71$ | $32,958,865.00$ | $\mathbf{3 2 , 5 4 9 , 7 6 9 . 0 0}$ | $-675,026.71$ | $\mathbf{- 2 . 0 \%}$ | $-409,096.00$ | $\mathbf{- 1 . 2 \%}$ |



SPECIAL EDUCATION FUND 27
Change over FY10

2010-11
Interim Budget Proposed Budget

2009-10 Audited Actual

2010-11

## EXPENDITURES

12XXXX - Differentiated Curriculum
12XXXX
12XXXX
12XXXX
12XXXX
12XXXX


13XXXX - Vocational Curriculum

Amount Percent Amount Percent

| 98,871 | 0 | 0 | $-98,871$ | $-100.0 \%$ | 0 | $0.0 \%$ |
| ---: | :--- | :--- | ---: | :--- | :--- | :--- |
| 55,776 | 0 | 0 | $-55,776$ | $-100.0 \%$ | 0 | $0.0 \%$ |
| 788 | 0 | 0 | -788 | $-100.0 \%$ | 0 | $0.0 \%$ |
| 572 | 0 | -572 | $-100.0 \%$ | 0 | $0.0 \%$ |  |
| 156,006 | 0 | 0 | $-156,006$ | $-100.0 \%$ | 0 | $0.0 \%$ |


| 56,227 | 60,000 | 59,000 | 2,773 | $4.9 \%^{*}$ | $-1,000$ | $-1.7 \%$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 45 | 0 | 1,000 | 955 | $2115.8 \%^{*}$ | 1,000 | $100.0 \%$ |
| 56,272 | 60,000 | 60,000 | 3,728 | $100.0 \%$ | 0 | $100.0 \%$ |

15XXXX - Special Education Curriculum
01XX - Salaries
02XX - Benefits
03XX - Purchased Services
04XX - Non-Capital Expense
09XX - Other
Subtotal

|  |  |  |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $25,977,766$ | $25,649,419$ | $25,962,149$ | $-15,617$ | $-0.1 \%$ | 312,730 | $1.2 \%$ |
| $16,792,469$ | $13,476,449$ | $13,536,318$ | $-3,256,151$ | $-19.4 \%$ | 59,869 | $0.4 \%$ |
| 99,316 | 218,300 | 224,300 | 124,984 | $125.8 \%$ | 6,000 | $2.7 \%$ |
| 165,826 | 188,120 | 144,592 | $-21,234$ | $-12.8 \%$ | $-43,528$ | $-23.1 \%$ |
| 1,128 | 10,000 | 10,000 | 8,873 | $786.9 \%$ | 0 | $0.0 \%$ |
| $43,036,505$ | $39,542,288$ | $39,877,359$ | $-3,159,146$ | $-7.3 \%$ | 335,071 | $0.8 \%$ |

17XXXX - Other Special Needs
$17 X X X X$
$17 X X X X$
$17 X X X X$

01XX - Salaries
02XX - Benefits
Subtotal

Total Instructional

21XXXX - Pupil Services

| $21 X X X X$ | $01 X X-$ Salaries |
| :--- | :--- |
| $21 X X X X$ | $02 X X-$ Benefits |
| $21 X X X X$ | $03 X X-$ Purchased Services |
| $21 X X X X$ | $04 X X-$ Non-Capital Expense |
| $21 X X X X$ | $05 X X-$ Capital Expenditures |
| $21 X X X X$ | Subtotal |


| $3,925,430$ | $3,479,144$ | $3,903,027$ | $-22,403$ | $-0.6 \%$ | 423,883 | $12.2 \%$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $2,286,545$ | $1,725,721$ | $1,788,638$ | $-497,907$ | $-21.8 \%$ | 62,917 | $3.6 \%$ |
| 22,942 | 30,750 | 37,718 | 14,776 | $64.4 \%$ | 6,968 | $22.7 \%$ |
| 33,517 | 55,600 | 61,750 | 28,233 | $84.2 \%$ | 6,150 | $11.1 \%$ |
| 8,945 | 9,500 | 9,500 | 555 | $6.2 \%$ | 0 | $0.0 \%$ |
| $6,277,379$ | $5,300,715$ | $5,800,633$ | $-476,746$ | $-7.6 \%$ | 499,918 | $9.4 \%$ |


| 22XXXX - Instructional Staff Services |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $22 \times X X X$ | 01XX - Salaries | 2,203,044 | 2,952,405 | 2,109,301 | -93,743 | -4.3\% | -843,104 | -28.6\% |
|  | $22 \times X X X$ | 02XX - Benefits | 1,159,935 | 1,087,396 | 827,508 | -332,427 | -28.7\% | -259,888 | -23.9\% |
|  | 22 XXXX | 03XX - Purchased Services | 65,907 | 59,502 | 125,252 | 59,345 | 90.0\% | 65,750 | 110.5\% |
|  | $22 \times X X X$ | 04XX - Non-Capital Expense | 45,244 | 55,700 | 93,955 | 48,711 | 107.7\% | 38,255 | 68.7\% |
|  | 22XXXX | 05XX - Capital Expenditures | 477 | 1,250 | 1,250 | 773 | 162.1\% ${ }^{\text { }}$ | $0^{\prime \prime}$ | 0.0\% |
|  | $22 \times X X X$ | 09XX - Other | 13,670 | 63,578 | 79,500 | 65,830 | 481.6\% | 15,922 | 25.0\% |
|  | 22 XXXX | Subtotal | 3,488,277 | 4,219,831 | 3,236,766 | -251,511 | -7.2\% | -983,065 | -23.3\% |
| 23XXXX - General Administration |  |  |  |  |  |  |  |  |  |
|  | 23XXXX | 03XX - Purchased Services | 2,939 | 0 | 0 | -2,939 | 0.0\% | 0 | 0.0\% |
|  | $23 \times X X X$ | Subtotal | 2,939 | 0 | 0 | -2,939 | -100.0\% | 0 | 0.0\% |
| 25XXXX - Business Admin, Fac \& Ops |  |  |  |  |  |  |  |  |  |
|  | 25XXXX | 03XX - Purchased Services | 3,484,343 | 3,891,263 | 3,626,414 | 142,071 | 0.0\% | -264,849 | -6.8\% |
|  | 25 $\times$ XXX | 05XX - Capital Expenditures | 3,000 | 24,000 | 74,000 | 71,000 | 2366.7\% | 50,000 | 208.3\% |
|  | 25XXXX | Subtotal | 3,487,343 | 3,915,263 | 3,700,414 | 213,071 | 6.1\% | -214,849 | -5.5\% |
| 26XXXX - Central Services |  |  |  |  |  |  |  |  |  |
| N | 26XXXX | 01XX-Salaries | 0 | 0 | 68,170 | 68,170 ${ }^{\prime \prime}$ | \#DIV/0! | 68,170 ${ }^{\prime}$ | \#DIV/0! |
|  | 26XXXX | 02XX - Benefits | 0 | 0 | 9,830 | 9,830 ${ }^{\prime}$ | \#DIV/0! | 9,830 ${ }^{\text {² }}$ | \#DIV/0! |
|  | 26XXXX | 03XX - Purchased Services | 453 | 600 | 600 | 147 | 0.0\% | 0 | 0.0\% |
|  | 26XXXX | 04XX - Non-Capital Expense | 0 | 0 | 20,000 | 20,000 ${ }^{\prime}$ | \#DIV/0! | 20,000 ${ }^{\circ}$ | \#DIV/0! |
|  | 26XXXX | 09XX - Other | 5,710 | 20,000 | 20,000 | 14,290 | 250.3\% | 0 | 0.0\% |
|  | 26XXXX | Subtotal | 6,163 | 20,600 | 118,600 | 112,437 | 1824.5\% | 98,000 | 475.7\% |
| 270000 - Insurance |  |  |  |  |  |  |  |  |  |
|  | 270000 | 07XX - Insurance | 180,428 | 217,382 | 197,077 | 16,649 | 9.2\% | -20,305 | -9.3\% |
|  | 270000 | Subtotal | 180,428 | 217,382 | 197,077 | 16,649 | 9.2\% | -20,305 | -9.3\% |
|  |  | Total Support Services | 13,442,529 | 13,673,791 | 13,053,490 | -389,039 | -2.9\% | -620,301 | -4.5\% |
| 41XXXX - Fund Transfers |  |  |  |  |  |  |  |  |  |
|  | 41XXXX | 08XX - Interfund Transfers | 201,938 | 217,983 | 320,520 | 118,582 | 58.7\% | 102,537 | 47.0\% |
|  | 43XXXX | 03XX - Spec Ed Open Enr Tuition | 406,351 | 257,739 | 406,411 | 60 | 0.0\% | 148,672 | 57.7\% |
|  | 49XXXX | 09XX - Other | 0 | 0 | 0 | 0 | -100.0\% | 0 | 0.0\% |
|  | 49XXXX | Subtotal | 608,289 | 475,722 | 726,931 | 118,642 | 19.5\% | 251,209 | 52.8\% |
| Total Spec Ed Expenditures |  |  | 57,299,601 | 53,751,801 | 53,787,780 | -3,511,821 | -6.1\% | 35,979 | 0.1\% |

## SPECIAL REVENUE FUND

This fund is used to account for federal resources dedicated to the Lighted Schoolhouse program.
The budget assumes continuation of the program but revenues and costs will be divided between this fund and the community services fund. The total cost of the program is estimated at approximately $\$ 1,420,496$ with an estimated $\$ 620,000$ being paid by federal funding and accounted for here. The balance will be accounted for in the community services fund.

## Special Projects Fund Combined Statement of Revenues, Expenditures and Changes in Fund Balance ORIGINAL BUDGET

|  | 2008-09 <br> ACTUAL | 2009-10 <br> ACTUAL | $\begin{gathered} 2010-11 \\ \text { ACTUAL* } \end{gathered}$ | 2011-12 <br> BUDGET | PERCENT CHANGE | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues by source |  |  |  |  |  |  |
| Local \& intermediate sources | \$1,150 | \$3,150 | \$0 | \$0 |  |  |
| State sources | 57,000 | 38,139 | 0 | 0 |  |  |
| Federal sources | 532,226 | 474,750 | 574,165 | 642,687 | 11.93\% | 1 |
| Other sources | 0 | 0 | 0 | 0 |  |  |
| Total revenues | 590,376 | 516,039 | 574,165 | 642,687 | 11.93\% |  |
| Expenditures by function |  |  |  |  |  |  |
| Regular instruction | 475,838 | 377,771 | 438,274 | 447,819 | 2.18\% | 2 |
| Co-Currucular instruction | 0 | 0 | 6,363 | 7,595 | 19.36\% |  |
| Total Instruction | 475,838 | 377,771 | 444,637 | 455,414 | 2.42\% |  |
| Pupil services | 0 | 0 | 629 | 3,150 | 400.79\% |  |
| Instructional \& staff support | 84,175 | 94,382 | 96,602 | 143,445 | 48.49\% | 3 |
| General administration | 0 | 0 | 0 | 0 |  |  |
| Building administration | 4,032 | 4,513 | 211 | 0 | -100.00\% |  |
| Business \& operations | 8,510 | 14,638 | 6,662 | 13,828 | 107.57\% |  |
| Central services | 1,886 | 5,058 | 7,967 | 4,559 | -42.78\% |  |
| Other support services | 0 | 0 | 0 | 0 |  |  |
| Total support services | 98,603 | 118,591 | 112,071 | 164,982 | 47.21\% |  |
| Total expenditures | 574,441 | 496,362 | 556,708 | 620,396 | 11.44\% |  |
| Excess (deficiency) of revenues over expenditures | 15,935 | 19,677 | 17,457 | 22,291 | 27.69\% |  |
| Transfer to other funds | $(17,141)$ | $(17,685)$ | $(19,940)$ | $(22,289)$ |  |  |
| Net change in fund balance | $(1,206)$ | 1,992 | $(2,483)$ | 2 |  |  |
| Fund balance beginning of year | 34,642 | 33,436 | 35,428 | 32,945 |  |  |
| Fund balance end of year | \$33,436 | \$35,428 | \$32,945 | \$32,947 |  |  |

## Revenues

1 Includes federal grant funds used by the Lighted Schoolhouse program.

## Expenditures by function

2 Reflects a larger share of Lighted Schoolhouse instructional programming funded using community service funds.

3 Administrative functions for Lighted Schoolhouse funded using grant funds.

## DEBT SERVICE FUNDS

There are two separate funds for reporting transactions related to repayment of the general obligation debt and refinancing of debt issues and other district obligations. One fund, Debt Service Fund - Not Referendum Approved, is subject to revenue limits. The other fund, Debt Service Fund - Referendum Approved is exempt from state imposed revenue limits.
Tax levies assessed for the repayment of long-term debt, including interest costs, must be recorded in these funds. The assets in these funds may not be used for any other purpose as long as a related debt remains.

The dollar amount of debt payments is established at the time the school board approves a resolution to borrow.

Debt Service Fund - Not Referendum Approved Combined Statement of Revenues, Expenditures and Changes in Fund Balance ORIGINAL BUDGET

|  | 2008-09 ACTUAL | 2009-10 <br> ACTUAL | $\begin{gathered} 2010-11 \\ \text { ACTUAL* } \end{gathered}$ | 2011-12 BUDGET | PERCENT CHANGE | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues by source |  |  |  |  |  |  |
| Property taxes | \$784,004 | \$884,149 | \$1,189,911 | \$872,267 | -26.69\% | 1 |
| Earnings on investments | \$12,896 | \$1,786 | \$2,834 | \$1,066 | -62.39\% |  |
| Other sources | 0 | 8,127 | 0 | 0 |  |  |
| Total revenues | 796,900 | 894,062 | 1,192,745 | 873,333 | -26.78\% |  |
| Expenditures for debt payments |  |  |  |  |  |  |
| Principal | 715,209 | 799,932 | 1,165,361 | 6,480,166 | 456.07\% | 2 |
| Interest | 91,432 | 104,062 | 124,239 | 506,172 | 307.42\% |  |
| Agent paying fees | 0 | 8,970 | 14,860 | 84,679 | 469.85\% |  |
| Total expenditures | 806,641 | 912,964 | 1,304,460 | 7,071,017 | 442.06\% |  |
| Excess (deficiency) of revenues over expenditures | $(9,741)$ | $(18,902)$ | $(111,715)$ | $(6,197,684)$ |  |  |
| Other financing sources | 0 | 0 | 263,542 | 6,080,224 |  | 2 |
| Other financing uses | 0 | 0 | 0 | 0 |  |  |
| Total other financing sources (uses) | 0 | 0 | 263,542 | 6,080,224 | 2207.12\% |  |
| Net change in fund balance | $(9,741)$ | $(18,902)$ | 151,827 | $(117,460)$ | -177.36\% |  |
| Fund balance beginning of year | 109,286 | 99,545 | 80,643 | 232,470 | 188.27\% | 3 |
| Fund balance end of year | \$99,545 | \$80,643 | \$232,470 | \$115,010 | -50.53\% |  |

## Expenditures and Fund Balance

1 Amount lower due to pre-payment of the State Trust Fund loan in FY11.
2 High amount due to $\$ 5.95$ million refinance of Central Office project debt.

3 Regulations require districts to levy taxes to support debt payments for the calendar year. The difference in timing between the district's fiscal year budget and calendar year debt service levy causes either an excess or deficiency in revenues over expenditures.
Debt Service Fund - Referendum Approved
Combined Statement of Revenues, Expenditures and Changes in Fund Balance
ORIGINAL BUDGET

ORIGINAL BUDGET

|  | 2008-09 ACTUAL | 2009-10 ACTUAL | $\begin{aligned} & 2010-11 \\ & \text { ACTUAL* } \end{aligned}$ | 2011-12 <br> BUDGET | PERCENT CHANGE | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues by source |  |  |  |  |  |  |
| Property taxes | \$3,247,348 | \$2,280,857 | \$2,489,105 | \$3,126,308 | 25.60\% | 1 |
| Earnings on investments | 25,890 | 0 | 0 | 3,708 |  |  |
| Total revenues | 3,273,239 | 2,280,857 | 2,489,105 | 3,130,016 | 25.75\% |  |
| Expenditures for debt payments |  |  |  |  |  |  |
| Principal | 15,285,000 | 9,305,000 | 2,465,000 | 2,380,000 | -3.45\% |  |
| Interest | 2,388,949 | 1,395,789 | 859,575 | 787,910 | -8.34\% |  |
| Agent paying fees | 190,275 | 100,188 | 1,089 | 363 | -66.67\% |  |
| Total expenditures | 17,864,224 | 10,800,977 | 3,325,664 | 3,168,273 | -4.73\% |  |
| Excess (deficiency) of revenues |  |  |  |  |  |  |
| over expenditures | $(14,590,986)$ | $(8,520,120)$ | $(836,559)$ | $(38,257)$ |  |  |
| Other financing sources | 14,432,858 | 7,320,000 | 0 | 0 |  |  |
| Other financing uses | 0 | 0 | 0 | 0 |  |  |
| Total other financing sources (uses) | 14,432,858 | 7,320,000 | 0 | 0 |  |  |
| Net change in fund balance | $(158,127)$ | $(1,200,120)$ | $(836,559)$ | $(38,257)$ |  |  |
| Fund balance beginning of year | 2,615,416 | 2,457,289 | 1,257,169 | 420,610 | -66.54\% | 2 |
| Fund balance end of year | \$2,457,289 | \$1,257,169 | \$420,610 | \$382,353 | -9.10\% |  |

## Revenues

1 Higher property tax levy to restore debt service funds to normal levels. During FY10 and FY11 fund balance was used to reduce tax impact of district levy.

## Fund Balance

2 Regulations require districts to levy taxes to support debt payments for the calendar year. The difference in timing between the district's fiscal year budget and calendar year debt service levy causes either an excess or deficiency in revenues over expenditures.

## CAPITAL EXPANSION FUND

State statute restricts the use of this fund to capital expenditures related to acquiring and remodeling buildings and sites, and maintenance or repair expenditures that extend or enhance the service life of buildings and building components, sites and site components.
This fund was created several years ago to allow flexibility in scheduling annual capital projects. In addition to monies added to the fund in previous years, the referendum approved in April 2008 added a \$3,300,000 levy for maintenance with additional district funds of $\$ 600,000$. In order to maximize state equalization aid, levies to the fund were suspended in FY10 and projects were funded as part of general fund expenditures.
Capital Expansion Fund
Combined Statement of Revenues, Expenditures and Changes in Fund Balance
ORIGINAL BUDGET

| 2008-09 | 2009-10 | 2010-11 | 2011-12 | PERCENT |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| ACTUAL | ACTUAL | ACTUAL* | BUDGET | CHANGE | NOTES |

Revenues by source
Property taxes
Earnings on investments Other

Total revenues

| $\$ 3,900,000$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| ---: | ---: | ---: | ---: |
| 8,235 | 0 | 4,498 | 250 |
| 0 | 0 | 131,232 | 0 |
| $\mathbf{3 , 9 0 8 , 2 3 5}$ | $\mathbf{0}$ | $\mathbf{1 3 5 , 7 3 0}$ | $\mathbf{2 5 0}$ |

-100.00\%

3,008,235

| $2,052,060$ | 330,462 | $1,977,188$ | 937,619 | $-52.58 \%$ | 2 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 0 | 0 | 0 | 0 |  |  |
| 0 | 0 | 0 | 0 |  |  |
| $\mathbf{2 , 0 5 2 , 0 6 0}$ | $\mathbf{3 3 0 , 4 6 2}$ | $\mathbf{1 , 9 7 7 , 1 8 8}$ | $\mathbf{9 3 7 , 6 1 9}$ |  |  |

Excess (deficiency) of revenues over expenditures

$$
1,856,176 \quad(330,462) \quad(1,841,458) \quad(937,369)
$$

Other financing sources
Other financing uses
Total other financing sources (uses)

| 0 | 0 | 0 | 0 |
| :---: | :--- | :--- | :--- |
| 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 |

Fund balance beginning of year
Fund balance end of year

| $\mathbf{1 , 8 5 6 , 1 7 6}$ | $(330,462)$ | $(1,841,458)$ | $(937,369)$ |  |
| ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |
| $1,253,114$ | $3,109,290$ | $2,778,828$ | 937,369 | $-66.27 \%$ |
| $\mathbf{\$ 3 , 1 0 9 , 2 9 0}$ | $\mathbf{\$ 2 , 7 7 8 , 8 2 8}$ | $\mathbf{\$ 9 3 7 , 3 6 9}$ | $\mathbf{\$ 0}$ | $\mathbf{- 1 0 0 . 0 0 \%}$ |

## Revenues

1 Focus on Energy funds received in FY11 for maintenance projects.

## Expenditures

2 Funds used to continue repairs as outlined by the capital projects plan.

## CAPITAL PROJECT FUNDS

Capital project funds are used to segregate revenues and expenditures related to major capital projects. Typically these projects are financed through borrowing approved by the Board of Education, but may include resources from the sale or disposition of property. The use of segregated funds makes it easier to track expenditures from these financing sources.
The following displays are statements of five project funds, Central Office project, the QZAB Security loan project, the Dark Fiber poject, the QSCB Fratt project, and the Technology Refresh using revenues from the sale of computers that were replaced. Other than the Technology Refresh proceeds fund, all of these project funds are anticipated to expend all remaining funds during FY12.

# Capital Projects Fund - ASC Project <br> Combined Statement of Revenues, Expenditures and Changes in Fund Balance <br> ORIGINAL BUDGET 

|  | 2008-09 <br> ACTUAL | 2009-10 <br> ACTUAL | $\begin{gathered} \text { 2010-11 } \\ \text { ACTUAL* } \end{gathered}$ | 2011-12 <br> BUDGET | PERCENT CHANGE | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues by source |  |  |  |  |  |  |
| Earnings on investments | 3,098 | 0 | 24,455 | 5,942 |  |  |
| Other | 0 | 0 | 0 | 0 |  |  |
| Total revenues | 3,098 | 0 | 24,455 | 5,942 | -75.70\% |  |
| Expenditures by function |  |  |  |  |  |  |
| Buildings \& grounds | 3,098 | 0 | 4,805,318 | 1,675,080 |  | 1 |
| Central services | 0 | 0 | 0 | 0 |  |  |
| Debt | 0 | 0 | 0 | 0 |  |  |
| Total expenditures | 3,098 | 0 | 4,805,318 | 1,675,080 | -65.14\% |  |
| Excess (deficiency) of revenues |  |  |  |  |  |  |
| over expenditures | 0 | 0 | $(4,780,863)$ | $(1,669,138)$ |  |  |
| Other financing sources | 0 | 0 | 5,950,000 | 500,000 |  | 2 |
| Other financing uses | 0 | 0 | 0 | 0 |  |  |
| Total other financing sources (uses) | 0 | 0 | 5,950,000 | 500,000 | -91.60\% |  |
| Net change in fund balance | 0 | 0 | 1,169,138 | $(1,169,138)$ | -200.00\% |  |
| Fund balance beginning of year | 0 | 0 | 0 | 1,169,138 |  |  |
| Fund balance end of year | \$0 | \$0 | \$1,169,138 | \$0 | -100.00\% |  |

## Expenditures \& Financing Sources

1 FY11 remaining costs related to the Central Office project.
2 Proceeds from the sale of the old Central Office property.

Capital Projects Fund - QZAB Security

## Combined Statement of Revenues, Expenditures and Changes in Fund Balance

 ORIGINAL BUDGET|  | 2008-09 ACTUAL | 2009-10 <br> ACTUAL | 2010-11 <br> ACTUAL* | 2011-12 <br> BUDGET | PERCENT <br> CHANGE | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues by source |  |  |  |  |  |  |
| Earnings on investments | 21,070 | 1,223 | 0 | 0 |  |  |
| Other | 0 | 0 | 0 | 0 |  |  |
| Total revenues | 21,070 | 1,223 | 0 | 0 |  |  |
| Expenditures by function |  |  |  |  |  |  |
| Buildings \& grounds | 1,158,808 | 63,210 | 47,392 | 0 | -100.00\% |  |
| Central services | 0 | 37,982 | 0 | 0 |  |  |
| Other | 0 | 0 | 0 | 0 |  |  |
| Total expenditures | 1,158,808 | 101,193 | 47,392 | 0 | -100.00\% |  |
| Excess (deficiency) of revenues |  |  |  |  |  |  |
| Other financing sources | 0 | 0 | 0 | 0 |  |  |
| Other financing uses | 0 | 0 | 0 | 0 |  |  |
| Total other financing sources (uses) | 0 | 0 | 0 | 0 |  |  |
| Net change in fund balance | $(1,137,738)$ | $(99,970)$ | $(47,392)$ | 0 |  |  |
| Fund balance beginning of year | 1,285,100 | 147,363 | 47,393 | 0 | -100.00\% |  |
| Fund balance end of year | \$147,363 | \$47,393 | \$0 | \$0 | 0.00\% |  |
| Combined Statement of Revenues, Expenditures and Changes in Fund Balance ORIGINAL BUDGET |  |  |  |  |  |  |
|  | 2008-09 <br> ACTUAL | 2009-10 <br> ACTUAL | 2010-11 <br> ACTUAL | 2011-12 <br> BUDGET | PERCENT CHANGE | NOTES |
| Revenues by source |  |  |  |  |  |  |
| Earnings on investments | \$0 | \$0 | \$0 | \$0 |  |  |
| Other | 0 | 0 | 0 | 0 |  |  |
| Total revenues | 0 | 0 | 0 | 0 |  |  |
| Expenditures by function |  |  |  |  |  |  |
| Buildings \& grounds | 0 | 0 | 0 | 0 |  |  |
| Central services | 0 | 0 | 0 | 999,887 |  |  |
| Other | 0 | 0 | 0 | 0 |  |  |
| Total expenditures | 0 | 0 | 0 | 999,887 |  |  |
| Excess (deficiency) of revenues over expenditures | 0 | 0 | 0 | $(999,887)$ |  |  |
| Other financing sources | 0 | 0 | 0 | 999,887 |  |  |
| Other financing uses | 0 | 0 | 0 | 0 |  |  |
| Total other financing sources (uses) | 0 | 0 | 0 | 999,887 |  |  |
| Net change in fund balance | 0 | 0 | 0 | 0 |  |  |
| Fund balance beginning of year | 0 | 0 | 0 | 0 |  |  |
| Fund balance end of year | \$0 | \$0 | \$0 | \$0 |  |  |

Capital Project Funds - Fratt Project
Combined Statement of Revenues, Expenditures and Changes in Fund Balance
ORIGINAL BUDGET

|  | 2008-09 <br> ACTUAL | 2009-10 ACTUAL | 2010-11 <br> ACTUAL* | 2011-12 <br> BUDGET | PERCENT CHANGE | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues by source |  |  |  |  |  |  |
| Earnings on investments | \$0 | \$0 | \$0 | \$0 |  |  |
| Other | 0 | 0 | 0 | 0 |  |  |
| Total revenues | 0 | 0 | 0 | 0 |  |  |
| Expenditures by function |  |  |  |  |  |  |
| Buildings \& grounds | 0 | 218,971 | 3,096,384 | 88,645 |  |  |
| Central services | 0 | 0 | 0 | 0 |  |  |
| Other | 0 | 0 | 0 | 0 |  |  |
| Total expenditures | 0 | 218,971 | 3,096,384 | 88,645 |  |  |
| Excess (deficiency) of revenues |  |  |  |  |  |  |
| Other financing sources | 0 | 3,404,000 | 0 | 0 |  |  |
| Other financing uses | 0 | 0 | 0 | 0 |  |  |
| Total other financing sources (uses) | 0 | 3,404,000 | 0 | 0 |  |  |
| Net change in fund balance | 0 | 3,185,029 | $(3,096,384)$ | $(88,645)$ |  |  |
| Fund balance beginning of year | 0 | 0 | 3,185,029 | 88,645 | -97.22\% |  |
| Fund balance end of year | \$0 | \$3,185,029 | \$88,645 | \$0 | -100.00\% |  |

Capital Project Funds - Technology Refresh
Combined Statement of Revenues, Expenditures and Changes in Fund Balance
ORIGINAL BUDGET

|  | 2008-09 <br> ACTUAL | 2009-10 <br> ACTUAL | 2010-11 <br> ACTUAL | 2011-12 <br> BUDGET | PERCENT CHANGE | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues by source |  |  |  |  |  |  |
| Earnings on investments | \$0 | \$0 | \$0 | \$200 |  |  |
| Other | 0 | 0 | 0 | 0 |  |  |
| Total revenues | 0 | 0 | 0 | 200 |  |  |
| Expenditures by function |  |  |  |  |  |  |
| Buildings \& grounds | 0 | 0 | 0 | 0 |  |  |
| Central services | 950,000 | 0 | 0 | 375,000 |  | 1 |
| Other | 0 | 0 | 0 | 0 |  |  |
| Total expenditures | 950,000 | 0 | 0 | 375,000 |  |  |
| Excess (deficiency) of revenues |  |  |  |  |  |  |
| over expenditures | $(950,000)$ | 0 | 0 | $(374,800)$ |  |  |
| Other financing sources | 950,000 | 0 | 447,415 | 0 |  |  |
| Other financing uses | 0 | 0 | 0 | 0 |  |  |
| Total other financing sources (uses) | 950,000 | 0 | 447,415 | 0 |  |  |
| Net change in fund balance | 0 | 0 | 447,415 | $(374,800)$ |  |  |
| Fund balance beginning of year | 0 | 0 | 0 | 447,415 |  |  |
| Fund balance end of year | \$0 | \$0 | \$447,415 | \$72,615 |  |  |

## Expenses

1 Expenditures for the capital equipment and installation costs related to the Telepresence initiative.

## FOOD SERVICE FUND

All revenues and expenditures related to pupil and elderly food service activities are recorded in this fund. The Food Service Fund is completely self-sufficient with all expenditures paid from revenues of the fund.

## Food Service Fund Combined Statement of Revenues, Expenditures and Changes in Fund Balance <br> ORIGINAL BUDGET

|  | 2008-09 <br> ACTUAL | 2009-10 <br> ACTUAL | 2010-11 <br> ACTUAL* | 2011-12 <br> BUDGET | PERCENT CHANGE | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues by source |  |  |  |  |  |  |
| Local sources | \$2,318,972 | \$2,119,220 | \$2,027,722 | \$2,092,122 | 3.18\% |  |
| State sources | 109,025 | 115,766 | 125,032 | 136,098 | 8.85\% |  |
| Federal sources | 4,645,038 | 5,275,899 | 5,873,164 | 5,967,756 | 1.61\% |  |
| Other revenues | 0 | 0 | 6 | 0 | -100.00\% |  |
| Total Revenues | 7,073,035 | 7,510,885 | 8,025,924 | 8,195,976 | 2.12\% |  |
| Expenditures for food service |  |  |  |  |  |  |
| Salaries \& benefits | 730,431 | 730,554 | 857,731 | 510,993 | -40.43\% | 1 |
| Purchased services | 5,899,007 | 5,918,884 | 6,266,692 | 6,996,669 | 11.65\% | 2 |
| Food, supplies, \& Non-Cap Equip | 465,450 | 440,263 | 547,734 | 1,024,013 | 86.95\% | 3 |
| Furniture \& equipment | 90,450 | 145,436 | 42,799 | 97,545 | 127.91\% | 4 |
| Debt service | 19,965 | 7,037 | 14,830 | 13,351 | -9.97\% |  |
| Other | 0 | 0 | 0 | 0 |  |  |
| Total expenditures | 7,205,303 | 7,242,174 | 7,729,786 | 8,642,571 | 11.81\% |  |
| Excess (deficiency) of revenues |  |  |  |  |  |  |
| over expenditures | $(132,269)$ | 268,710 | 296,138 | $(446,595)$ | -250.81\% |  |
| Other financing sources | 0 | 0 | 0 | 0 |  |  |
| Other financing uses | 0 | 0 | 0 | 0 |  |  |
| Total other financing sources (uses) | 0 | 0 | 0 | 0 |  |  |
| Net change in fund balance | $(132,269)$ | 268,710 | 296,138 | $(446,595)$ |  |  |
| Fund balance beginning of year | 660,912 | 528,643 | 797,353 | 1,093,491 | 37.14\% | 5 |
| Fund balance end of year | \$528,643 | \$797,353 | \$1,093,491 | \$646,896 | -40.84\% |  |

## Expenditures

1 Reduced due to food service fund no longer funding lunchroom EAs.
2 Additional cost related for contract payments to Chartwells.
3 Includes purchase of $\$ 350,000$ of new lunchroom tables.
4 Funds provided for kitchen capital equipment repair or replacement.
5 Reduced fund balance due to lunchroom table acquisition. Reserve maintained for possible central kitchen project.

## COMMUNITY SERVICE FUND

This fund is used to account for activities that benefit the entire community, including community recreation programs, community use of facilities, elderly food service programs, non-special education preschool, day care services, and non-educational after school programs. This fund was first created with the 2006-07 school year.

Community Service Fund<br>Combined Statement of Revenues, Expenditures and Changes in Fund Balance<br>ORIGINAL BUDGET

|  | 2008-09 <br> ACTUAL | 2009-10 ACTUAL | $2010-11$ <br> ACTUAL | 2011-12 <br> BUDGET | PERCENT CHANGE | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues by source |  |  |  |  |  |  |
| Property taxes | \$815,000 | \$0 | \$0 | \$850,000 |  | 1 |
| Local sources | 140,536 | 177,991 | 105,096 | 169,902 | 61.66\% | 2 |
| Other revenues | 0 | 0 | 0 | 0 |  |  |
| Total Revenues | 955,536 | 177,991 | 105,096 | 1,019,902 | 870.45\% |  |
| Expenditures |  |  |  |  |  |  |
| Salaries \& benefits | 746,950 | 127,789 | 150,698 | 820,034 | 444.16\% | 3 |
| Purchased services | 148,745 | 23,121 | 77,521 | 42,400 |  |  |
| Non-capital objects | 59,369 | 15,234 | 24,505 | 38,697 |  |  |
| Capital objects | 6,985 | 0 | 0 | 0 |  |  |
| Other | 6,809 | 185 | 0 | 2,500 |  |  |
| Total expenditures | 968,857 | 166,329 | 252,724 | 903,631 | 257.56\% |  |
| Excess (deficiency) of revenues |  |  |  |  |  |  |
| over expenditures | $(13,321)$ | 11,662 | $(147,628)$ | 116,271 |  |  |
| Fund balance beginning of year | 303,790 | 290,469 | 302,131 | 154,503 | -48.86\% |  |
| Fund balance end of year | \$290,469 | \$302,131 | \$154,503 | \$270,774 | 75.25\% |  |

## Revenue

1 The community service tax levy is restored and is dedicated for:
a. The cost of utilities and custodial services related to community use of facilities and not paid by rental charges assessed to the user, such as scout troops, parent-teacher organizations, etc.
b. Community information and outreach, including district televised services.
c. Costs for the Lighted Schoolhouse program that is not paid with federal funds. The property tax revenue is a dollar for dollar replacement of federal funds that will no longer be available for this program. This fund first assumed costs for this program in 2006-07 which was the first year of a three year plan to take over funding for the program.
d. Expenses related to the Lighthouse Brigade.

2 Local revenues are largely from building rental fees and other community service related fees.

## Expenditures

3 Increased expenditures relate to funding administration expenses for the Lighted Schoolhouse program from the Community Services Fund rather than grant funds.

## TRUST FUNDS

Fund 73 (OPEB): used to account for resources held in trust for formally established defined benefit pension plans, defined contribution plans, or employee benefit plans. Such plans must be legally established in accordance with state statutes, federal laws and Internal Revenue Service requirements. Specific requirements for use of this fund have been established by the Department of Public Instruction. This fund applies to all post-employment benefit plans where the district is providing such benefits by contribution to a legally established irrevocable trust.

For the Fund 73 - Employee Benefit Trust Fund, estimated contribution amounts for RUSD are determined through an analysis performed by Gallagher Benefit Services. In order for the district to receive state or federal aid on contributions to the fund, the district must allocate to the fund $105 \%$ of the actual expenses for post-employment benefits.

|  | Employee Benefit Trust Fund Statement in Change in Net Assets ORIGINAL BUDGET |  |  | $\begin{array}{r} 2011-12 \\ \text { BUDGET } \end{array}$ | PERCENT CHANGE | NOTES |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008-09 ACTUAL | 2009-10 ACTUAL | 2010-11 <br> ACTUAL* |  |  |  |
| Revenues by source |  |  |  |  |  |  |
| Earnings on investments | 105,744 | 20,209 | 10,566 | 9,991 | -5.44\% |  |
| Other | 9,132,245 | 9,335,741 | 9,583,529 | 7,797,735 | -18.63\% |  |
| Total Revenues | 9,237,989 | 9,355,950 | 9,594,095 | 7,807,726 | -18.62\% |  |
| Expenditures for trust funds | 8,836,903 | 8,958,486 | 9,363,142 | 6,660,566 | -28.86\% |  |
| Excess (deficiency) of revenues |  |  |  |  |  |  |
| over expenditures | 401,086 | 397,463 | 230,953 | 1,147,160 | 396.71\% |  |
| Fund balance beginning of year | 2,214,094 | 2,615,180 | 3,012,643 | 3,243,597 | 7.67\% |  |
| Fund balance end of year | \$2,615,180 | \$3,012,643 | \$3,243,597 | \$4,390,757 | 35.37\% |  |

The district uses PMA Financial Network, Inc. (PMA) as its advisor for Fund 73 investments. Consistent with the District's Investment Policy and in compliance with Wisconsin State Statute, PMA has sought to secure District bank deposits utilizing one of the following methods:

- Insurance provided by the Federal Deposit Insurance Corporation (FDIC)
- Insurance provided by highly rated private insurance/surety companies
- Collateral held by a third party for the benefit of the District
- Letters of Credit (LOC) provided by the Federal Home Loan Bank system

From a credit perspective, PMA performs upfront and ongoing analysis of network banks. In summary, but not exclusively limited to, PMA seeks banks that meet the following criteria:

- The bank is "well-capitalized" as defined by the FDIC (www.fdic.gov)
- The bank maintains an acceptable level of non-performing assets
- The bank is profitable on an ongoing basis

| Wisconsin Investment Series Cooperative | 51161-103 <br> RACINE UNIFIED SCHOOL <br> Kathy Irish <br> 2220 NORTHWESTERN AVE | FUND 73 <br> Annual Activity Statement | PMA Financial Network, Inc. <br> Wisconsin Investment Series Cooperative <br> 788 N. Jefferson, Suite 550 <br> Milwaukee. WI 53202 <br> Telephone. 414-225-0099 <br> Facsimile . 414-225-0057 <br> http://gps.pmanetwork.com/ |
| :---: | :---: | :---: | :---: |
| J_B2845 | RACINE, WI 53404-9 | FRI, CMS, IS (Combined) | 7/1/10 to $6 / 30 / 11$ |
|  |  | ment Portfolio | As of 6/30/11 |



## Racine Unified School District

## OPEB Liability Statement

July 1, 2010 to June 30, 2011
Fund 73 - 51161-103

| Amount in trust | $\$ 4,771,881.56$ | Market value as of <br> $6 / 30 / 2011$ |
| :--- | :--- | :--- |
| Investment return for fiscal year <br> 2011 | $\$ 10,566.18$ |  |
| Total disbursements made in <br> fiscal year 2011 | $\$ 21,770,342$ |  |
| Investment authority has not <br> been delegated |  |  |

[^0] Please call PMA for more information regarding this account

## RACINE UNIFIED SCHOOL DISTRICT Budget Summary for the School Year 2011-12 ORIGINAL BUDGET

A budget hearing on the proposed budget was held at 5:30PM on Monday, August 15th in the Board Room at the Administrative Service Center, 2220 Northwestern Ave. Detailed copies of this budget are available at the Administrative Service Center.

| GENERAL FUND | 2009-10 Audited Actual | 2010-11 Unaudited Actual | 2011-12 Proposed Budget |
| :---: | :---: | :---: | :---: |
| Beginning Fund Balance | 16,050,922 | 20,483,550 | 20,214,939 |
| Ending Fund Balance | 20,483,550 | 20,214,939 | 21,483,550 |
| REVENUES \& OTHER FINANCING SOURCES |  |  |  |
| Transfers-In (Source 100) | 2,586,208 | 8,514,312 | 342,809 |
| Local Sources (Source 200) | 73,482,577 | 75,337,861 | 77,485,215 |
| Inter-district Payments (Source $300+400$ ) | 166,439 | 112,237 | 106,240 |
| Intermediate Sources (Source 500) | 0 | 0 | 0 |
| State Sources (Source 600) | 136,279,537 | 146,449,827 | 131,090,234 |
| Federal Sources (Source 700) | 18,266,692 | 13,272,798 | 16,882,521 |
| All Other Sources (Source 800 + 900) | 1,257,177 | 1,565,529 | 754,328 |
| TOTAL REVENUES \& OTHER FINANCING SOURCES | 232,038,630 | 245,252,565 | 226,661,347 |
| EXPENDITURES \& OTHER FINANCING USES |  |  |  |
| Instruction (Function 100 000) | 113,426,922 | 125,513,024 | 107,267,617 |
| Support Services (Function 200 000) | 77,721,832 | 80,017,040 | 78,790,175 |
| Non-Program Transactions (Function 400 000) | 36,457,249 | 39,991,113 | 39,334,944 |
| TOTAL EXPENDITURES \& OTHER FINANCING USES | 227,606,003 | 245,521,176 | 225,392,736 |


| SPECIAL PROJECTS FUND | $2009-10$ Audited <br> Actual | $2010-11$ Unaudited <br> Actual | 2011-12 Proposed <br> Budget |
| :--- | ---: | ---: | ---: |
| Beginning Fund Balance | 75,077 | 155,164 | 160,621 |
| Ending Fund Balance | 333,476 | $\mathbf{3 4 9 , 4 6 1}$ | 431,394 |
| REVENUES \& OTHER FINANCING SOURCES | $54,818,396$ | $58,007,926$ | $\mathbf{5 4 , 5 5 2 , 4 6 7}$ |
| EXPENDITURES \& OTHER FINANCING USES | $54,559,997$ | $57,813,629$ | $\mathbf{5 4 , 2 8 1 , 6 9 4}$ |


| DEBT SERVICE FUNDS | $\mathbf{2 0 0 9 - 1 0}$ Audited <br> Actual | $\mathbf{2 0 1 0 - 1 1}$Unaudited <br> Actual$\mathbf{2 0 1 1 - 1 2 ~ P r o p o s e d ~}$ <br> Budget |  |
| :--- | ---: | ---: | ---: |
| Beginning Fund Balance | $2,556,834$ | $1,337,812$ | 653,080 |
| Ending Fund Balance | $\mathbf{1 , 3 3 7 , 8 1 2}$ | $\mathbf{6 5 3 , 0 8 0}$ | $\mathbf{4 9 7 , 1 1 3}$ |
| REVENUES \& OTHER FINANCING SOURCES | $\mathbf{1 0 , 4 9 4 , 9 1 9}$ | $\mathbf{3 , 9 4 5 , 3 9 2}$ | $\mathbf{1 0 , 0 8 3 , 3 2 3}$ |
| EXPENDITURES \& OTHER FINANCING USES | $\mathbf{1 1 , 7 1 3 , 9 4 1}$ | $\mathbf{4 , 6 3 0 , 1 2 4}$ | $\mathbf{1 0 , 2 3 9 , 2 9 0}$ |


| CAPITAL PROJECTS FUND | $\mathbf{2 0 0 9 - 1 0 ~ A u d i t e d}$ <br> Actual | $\mathbf{2 0 1 0 - 1 1}$ Unaudited <br> Actual | 2011-12 Proposed <br> Budget |
| :--- | ---: | ---: | ---: |
| Beginning Fund Balance | $3,256,652$ | $6,011,249$ | $2,642,567$ |
| Ending Fund Balance | $\mathbf{6 , 0 1 1 , 2 4 9}$ | $\mathbf{2 , 6 4 2 , 5 6 7}$ | $\mathbf{7 2 , 6 1 5}$ |
| REVENUES \& OTHER FINANCING SOURCES | $\mathbf{3 , 4 0 5 , 2 2 3}$ | $\mathbf{6 , 5 5 7 , 6 0 0}$ | $\mathbf{1 , 5 0 6 , 2 7 9}$ |
| EXPENDITURES \& OTHER FINANCING USES | $\mathbf{6 5 0 , 6 2 6}$ | $\mathbf{9 , 9 2 6 , 2 8 2}$ | $\mathbf{4 , 0 7 6 , 2 3 1}$ |


| FOOD SERVICE FUND | $\mathbf{2 0 0 9 - 1 0}$ Audited <br> Actual | $\mathbf{2 0 1 0 - 1 1}$ Unaudited <br> Actual | $\mathbf{2 0 1 1 - 1 2 ~ P r o p o s e d}$ <br> Budget |
| :--- | ---: | ---: | ---: |
| Beginning Fund Balance | 528,643 | 797,353 | $1,093,491$ |
| Ending Fund Balance | $\mathbf{7 9 7 , 3 5 3}$ | $\mathbf{1 , 0 9 3 , 4 9 1}$ | $\mathbf{6 4 6 , 8 9 6}$ |
| REVENUES \& OTHER FINANCING SOURCES | $\mathbf{7 , 5 1 0 , 8 8 5}$ | $\mathbf{8 , 0 2 5 , 9 2 4}$ | $\mathbf{8 , 1 9 5 , 9 7 6}$ |
| EXPENDITURES \& OTHER FINANCING USES | $\mathbf{7 , 2 4 2 , 1 7 4}$ | $\mathbf{7 , 7 2 9 , 7 8 6}$ | $\mathbf{8 , 6 4 2 , 5 7 1}$ |


| COMMUNITY SERVICE FUND | $\mathbf{2 0 0 9 - 1 0}$ Audited <br> Actual | $\mathbf{2 0 1 0 - 1 1}$Unaudited <br> Actual2011-12 Proposed <br> Budget |  |
| :--- | ---: | ---: | ---: |
| Beginning Fund Balance | 290,469 | 302,131 | 154,503 |
| Ending Fund Balance | $\mathbf{3 0 2 , 1 3 1}$ | $\mathbf{1 5 4 , 5 0 3}$ | $\mathbf{2 7 0 , 7 7 4}$ |
| REVENUES \& OTHER FINANCING SOURCES | $\mathbf{1 7 7 , 9 9 1}$ | $\mathbf{1 0 5 , 0 9 6}$ | $\mathbf{1 , 0 1 9 , 9 0 2}$ |
| EXPENDITURES \& OTHER FINANCING USES | $\mathbf{1 6 6 , 3 2 9}$ | $\mathbf{2 5 2 , 7 2 4}$ | $\mathbf{9 0 3 , 6 3 1}$ |


| Total Expenditures and Other Financing Uses |  |  |  |
| :---: | :---: | :---: | :---: |
| ALL FUNDS | 2009-10 Audited Actual | 2010-11 Unaudited Actual | 2011-12 Proposed Budget |
| GROSS TOTAL EXPENDITURES -- ALL FUNDS | 301,939,070 | 325,873,721 | 303,536,153 |
| Interfund Transfers (Source 100) - ALL FUNDS | (30,683,023) | (33,508,278) | $(32,572,058)$ |
| Refinancing Expenditures (FUND 30) | 0 | 0 | 0 |
| NET TOTAL EXPENDITURES -- ALL FUNDS | 271,256,047 | 292,365,444 | 270,964,095 |
| PERCENTAGE INCREASE - NET TOTAL FUND EXPENDITURES FROM PRIOR YEAR |  | 7.78\% | -7.32\% |

PROPOSED PROPERTY TAX LEVY

| FUND | $\mathbf{2 0 0 9 - 1 0}$ Audited <br> Actual | $\mathbf{2 0 1 0 - 1 1}$Unaudited <br> Actual2011-12 Proposed <br> Budget |  |
| :--- | ---: | ---: | ---: |
| General Fund | $72,774,061$ | $74,431,322$ | $76,722,003$ |
| Referendum Debt Service Fund | 884,149 | $1,189,911$ | 872,267 |
| Non-Referendum Debt Service Fund | $2,280,857$ | $2,489,105$ | $3,126,308$ |
| Capital Expansion Fund | 0 | 0 | 0 |
| Community Service Fund | 0 | 0 | 850,000 |
| TOTAL SCHOOL LEVY | $\mathbf{7 5 , 9 3 9 , 0 6 7}$ | $\mathbf{7 8 , 1 1 0 , 3 3 8}$ | $\mathbf{8 1 , 5 7 0 , 5 7 8}$ |
| PERCENTAGE INCREASE -- |  |  |  |
| TOTAL LEVY FROM PRIOR YEAR |  | $\mathbf{2 . 8 6 \%}$ | $\mathbf{4 . 4 3 \%}$ |

The below listed new or discontinued programs have a financial impact on the proposed 2011-12 budget:

| DISCONTINUED PROGRAMS | FINANCIAL IMPACT |
| :--- | :--- |
| Preschool to Grade 5 Program (State funding ended) | $\$ 1.34$ million |
| Expiration of federal ARRA stimulus funds | $\$ 6.25$ million |
| ASC Transformation | $\$ 1$ million |
| District staff reduced by 118 FTE | $\$ 4$ million |
| NEW PROGRAMS | FINANCIAL IMPACT |
| Virtual School Implementation | $\$ 369,250$ |
| High School Energy Efficiency Lighting | $\$ 786,000$ |
| Middle School Special Education Inclusion | $\$ 489,518$ |
| Central Office Purchase and Renovation | $\$ 5.9$ million |
| Dark Fiber Network | $\$ 995,000$ |



## BOARD OF EDUCATION

October 25, 2011 BUDGET and FINANCE

AGENDA ITEM: $\quad$| Be it resolved by the School Board of the Racine Unified School District that an |
| :--- |
| amount of $\$ 81,570,578$ be levied on all property, real and personal, within the |
| bounds of the Racine Unified School District, for the purpose of operating the school |
| district, including but not limited to, maintaining buildings and sites, operating and |
| maintaining transportation vehicles, discharge of debts and liabilities, repay bond |
| indebtedness, and operate a recreation program. This levy contains $\$ 76,642,568$ |
| general operations; $\$ 872,267$ non referendum debt; $\$ 0$ capital expansion; |
| $\$ 3,126,308$ referendum debt; $\$ 850,000$ Community Service fund and $\$ 79,435$ prior |
| year levy chargeback. |

PRESENTING: $\quad$ David Hazen, CFO
DESCRIPTION: $\quad$ This action establishes the full tax levy for the 2010-11 school year.

FISCAL NOTE: See budget.
RECOMMENDATION: Approve tax levy for 2011-12 school year.


Go To

- District Home

Status \& Deadines

- Financial Data

Non-Financial Data

- Change Distric:


## People

- PI-1500 Contacts
- Contact History
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- program Contacts


## Related Links

- SPED Licensure
- All-District Reports
- Activity Reports
- SPS Data Warehouse


## Racine (4620)

## FY 2011-2012 Tax Levies

## Reasonability Check

The purpose of the table below is to provide the district with one last opportunity to review the tax levy data for reasonableness before submission to the department. Note that three years of district levy data is displayed with both a dollar and percent change calculated from the prior year to the current year.

It is important that districts review this data carefully as the file for the Department of Revenue will be generated from this report. Additionally, this data will also be used by the Department of Public Instruction to determine district compliance with the revenue limit law, s.121.91 Wis. Stats.

When you have reviewed the data and determined that it is correct, please click the Next button below to continue the submission process.

| Account | 2010 | 2011 | Change (\$) | \% | 2012 | Change (\$) | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 10R-1000000-211 | 72,707,602 | 74,399,509 | +1,691,907 | +2.33\% | 76,642,568 | +2,243,059 | +3.01\% |
| 10R-000000-212 | 66,459 | 31,813 | -34,648 | -52.139 | 79,435 | +47,622 | +149.69\% |
| 389-000000-211 | 884,149 | 1,189,911 | +305,762 | +34.58\% | 872,267 | -317,644 | -26.639 |
| 392-000000-211. | 2,280,857 | 2,489,105 | +208,248 | +9.13\% | 3,126,308 | +637,203 | $+25.60 \%$ |
| 21B000000-211 | 0 | 0 |  |  | 0 |  |  |
| $801800000-212$ | O | 0 |  |  | 850,000 | +850,000 |  |
| Total Levies: | 75,939,066 | 78,110,338 | +2,171,272 | +2.86\% | 81,570,578 | +3,460,240 | +4.43\% |

Questions about this page should be directed to dpim@cipi.statewi.us.



Worksheet is available at: http://dpi.wi.gov/sfs/revlimworksheet.html


Revised: 101/4/2011

## BOARD OF EDUCATION

October 25, 2011
Operations

AGENDA ITEM: Bridge Financing on Sale of 2220 Northwestern Ave
PRESENTING: David Hazen
DESCRIPTION: The District has an agreement to sell the existing ASC for $\$ 500,000$. This agreement has a financing contingency. To ensure the sale is closed and if financing is not arranged by the closing, the agreement allows the District to cure the contingency in order to complete the sale. The cure would allow the district to provide bridge financing while final financing is set.

FISCAL NOTE: The terms of the financing is: $20 \%$ down ( $\$ 100,000$ ), one year note, five year amortization with quarterly payments at a variable rate of prime plus $.75 \%$, (currently 4.0\%).

RECOMMENDATION: Provide the bridge financing to close the sale.

## ACTION TAKEN:


[^0]:    This memo shows the total amount in the Trust, any interest received, and total disbursements within this account as of the ending period noted above. Neither PMA nor WISC have been designated as investment manager for the School District. The Investment Return includes any coupon payments or dividends received from the investments held and does not include any accrued but not received interest. The market value was provided by an independent third party, which PMA believes to be reliable. However, PMA cannot guarantee its accuracy. This report has been prepared for illustrative purposes only and is not intended to be used as a substitute for monthly transaction statements you receive on a regular basis from PMA Financial Network, Inc Please compare the data on this document carefully with your monthly statements to verify its accuracy. The Company strongly encourages you to consult with your own accountants or other advisors with respect to any tax questions.

    Information regarding WISC investment objectives, risks, charges and expenses can be found in WISC's information statement, which can be obtained by calling PMA at the phone numbers listed. The data featured above represents past performance, which is no guarantee of future results. Investment return will fluctuate.

