

Board Business Meeting Packet

August 15, 2011

Public Hearing on the Budget



INTERIM BUDGET

2011 - 2012

June 20, 2011

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The interim budget is prepared in conformance with laws and regulations applicable to local governments within the State of Wisconsin. Interpretation of data without an understanding of programs, legal requirements for operation of the district, policies and rules of the School Board and practices of the district could lead to erroneous conclusions. This document is accurate as of the date of preparation. The School Board or other regulatory agencies may take action that could render this document inaccurate or incomplete.

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RACINE UNIFIED SCHOOL DISTRICT
2011 – 2012 INTERIM BUDGET
Fund Financial Statements

School finance practices and governmental accounting rules require that the school district segregate financial transactions into distinct accounting entities, called funds. For purposes of analysis, funds are grouped as either operating or capital project.

Operating funds are used to report on-going annual costs of operating the district. The operating funds include the following:

- General Fund (Fund 10)
- Special Education Fund (Fund 27)
- Special Revenue Fund (Funds 21 & 23)
- Debt Service Funds (Funds 38 & 39)
- Capital Project Funds (Funds 41, 42, 44, 45 & 49)
- Food Service Fund (Fund 50)
- Community Service Fund (Fund 80)

The community service fund was created in the 2006-2007 school year to allow for the segregation of financial transactions related to community use of facilities and programs operated for the benefit of the entire community.

Capital project funds are created whenever acquired resources are restricted for the acquisition or construction of specific capital projects or purchase of capital items. Racine reports on five capital project funds.

A separate financial statement showing revenues, expenditures and changes in fund balance is prepared for each fund. A combined statement showing revenues, expenditures and changes in fund balance for all funds is also provided. The combined statement removes interfund transactions to avoid overstating revenues or expenditures.

BUDGET ASSUMPTIONS

The following assumptions were used to create the interim budget:

1. Pending changes to laws and regulations regarding school finance will not be adjusted in such a way as to have a material impact on the budget.
2. Property values will decrease 0.5%.
3. It is anticipated membership and enrollment will be affected this upcoming school year due to the pending proposal to allow 250 students to receive vouchers to attend private schools. Membership (full-time equivalent enrollment) will be lower by 154 students and offset originally expected increases. The three year membership average for revenue limit purposes will decrease by 20 students. Overall district enrollment is expected to decrease by 160 students. The total number of students enrolled in the district's schools will be lower by 221 students.
4. The number of open enrollment students coming into the district will drop to 13. The number of open enrollment students leaving the district will increase from 690 to 751. Open enrollment tuition payments by RUSD are expected to exceed \$4.35 million.
5. General state aid is estimated to decrease approximately \$13,438,720 which represents a 9.8% reduction. The district will also lose \$920,181 in High Poverty Aid from the state and \$618,400 in state aid to fund voucher payments to private schools. If these funds were not cut, the property tax burden for RUSD taxpayers would have been reduced under school finance laws. The total reduction was \$14.98 million or a 10.8 % cut in school property tax relief funds.
6. Categorical state aid programs were also cut by approximately \$3 million. This includes the elimination of the Preschool through Grade 5 program, Children at Risk Aid, and 10% reductions in other state categorical aids. State special education aid is also expected to be down by \$550,000.
7. The district will utilize \$4 million in federal EdJobs funds to alleviate budget reductions required by the state.
8. Approximately \$7 million in federal ARRA stimulus funds will expire, adding to the district's structural deficit. Other federal Title grant funds are expected to be reduced. Adjustments due to federal No Child Left Behind requirements were not included at the time of compiling this budget.
9. Labor costs will decrease for all employee groups consistent with ratified collective bargaining agreements and historical patterns.
10. Over \$350,000 is provided for the board approved textbook adoptions for social studies, science, and vocational education. In addition, \$900,000 was budgeted to cover replacement textbook costs.

11. Utility costs are reduced by \$200,000 due to efficiency measures and facility improvements.
12. The budget includes reductions in district staff to meet budget reductions as determined by the staffing process. It also includes changes and reductions in staff as outlined in the ASC transformation effort.

The recommended interim budget complies with rules and regulations of the State of Wisconsin and federal government as well as policies of the Racine Unified School District. The budget will allow for sustaining existing programs but does not contribute to continued building of organizational capacity for future years nor address future facility needs.

ENROLLMENT INFORMATION

School district revenues and costs are directly related to the number of pupils served as well as the curriculum and support programs offered. Long-term facility needs are based on projected enrollment. Consequently, enrollment projections constitute the beginning point for calculation of budgets. The District uses a modified cohort-survival enrollment projection methodology. The enrollment history for the last 5 years, and projection for the next 5 years is shown below.

RACINE UNIFIED SCHOOL DISTRICT Enrollment Projection District Summary

Enrollment projections are used to plan for staffing levels, facility space needs and quantities of supplies and materials.

	PRE - K	4K	5K	1 - 12	Total Enrolled	Enrolled Change	Non-Attending	Total Count	Total Change
Historical Data									
2006-07	298	222	1,557	18,913	20,990		343	21,333	
2007-08	288	919	1,575	18,682	21,464	474	472	21,936	603
2008-09	253	897	1,525	18,399	21,074	(390)	526	21,600	(336)
2009-10	270	928	1,540	18,420	21,158	84	650	21,808	208
2010-11	239	932	1,595	18,221	20,987	(171)	690	21,677	(131)
Projection									
2011-12	247	970	1,594	17,955	20,766	(221)	751	21,517	(160)
2012-13	245	962	1,581	17,876	20,664	(101)	804	21,468	(49)
2013-14*	244	963	1,587	18,033	20,827	163	868	21,696	228
2014-15*	244	967	1,595	18,158	20,964	137	951	21,915	220
2015-16*	244	972	1,598	18,245	21,059	95	1,045	22,104	189

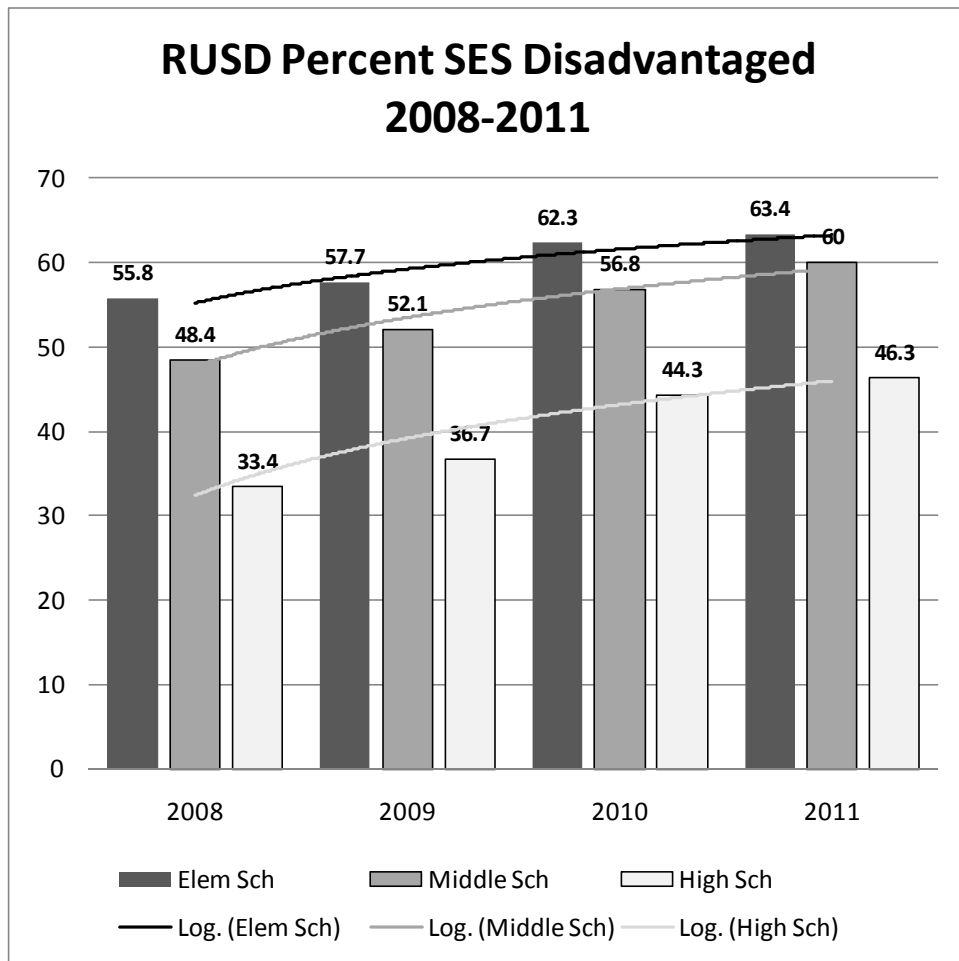
Total enrolled includes pupils enrolled for attendance in one of the district's schools or sponsored programs (e. g. off-site 4 year old kindergarten) regardless of residence status. Projections for future years is based on a cohort survival method with greatest weight given to initial grade data (4 year old kindergarten). Enrollment is reduced by 200 in FY11 and 400 in FY12 to account for students participating in the proposed private school voucher program.

Non-attending represents resident pupils who attend school in another school district, mostly under the state's open enrollment law.

* Note: Projections do not account for unlimited allowance for private school vouchers in 2013-14 which in Milwaukee is currently 20% of enrollment.

Following the calculation of projected enrollment based on the cohort-survival methodology, manual adjustments are made to reflect changes not reflected in the calculations.

Over the past several years the district has experienced a significant increase in the percentage of students considered disadvantaged due to their socioeconomic status. The largest increase in the percentage of students is at the secondary school level. Since the winter of 2008 the percentage of SES students in the middle schools has increased 11.6% from 48.4% to 60%. The high schools increased 12.9% from 33.4% to 46.3%.



The increase in the total number of SES students is more dramatic since 2008. Middle schools have had almost a 25% increase in students in this status while high schools increased over 26%.

Total Number of SES Students - 2008 and 2011			
Year	Elem Sch	Middle Sch	High Sch
2008	5783	2127	2478
2011	<u>6549</u>	<u>2657</u>	<u>3126</u>
% Increase	13.2%	24.9%	26.2%

PROPERTY TAX INFORMATION

Property taxes are levied in the following operating funds:

General Fund
Debt Service Funds
Community Service Fund

The amount of property taxes a school district is permitted to raise in the general and debt service funds is limited by state imposed revenue caps.

Property taxes are estimated to increase \$4,544,239 which is 5.78% higher than last year. The estimated property tax rate will increase 6.32%, or \$.53 per \$1,000 equalized value, for a total estimated property tax rate of \$8.99. The tax rate assumes a 0.5% decrease in property value for total equalized value of \$9,243,017,000. Of the levy increase, approximately \$850,000 is to reinstitute a tax levy for community service programs. Another \$600,000 is to fund an energy efficiency project which is expected to save \$46,000 annually in electricity costs.

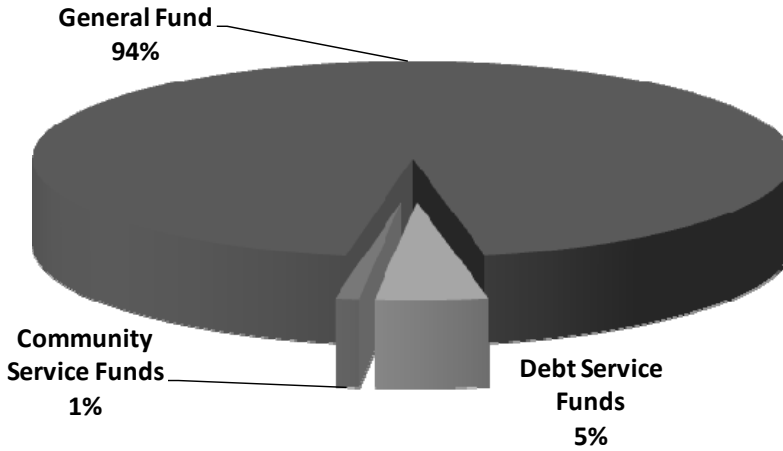
The following table shows the history of equalized value in the district, tax levies, and tax rates since the district was first formed in 1961-62. Changes to the total tax levy under state revenue limits are impacted by increases or decreases in state general aids and student enrollment, as well as referendum approved expenditures. For example, in 2005-06 RUSD received a \$6 million increase in state general aid while in 2011-12 it is estimated there is a \$13.9 million cut.

RACINE UNIFIED SCHOOL DISTRICT TAX LEVY HISTORY

(Amounts in Thousands)

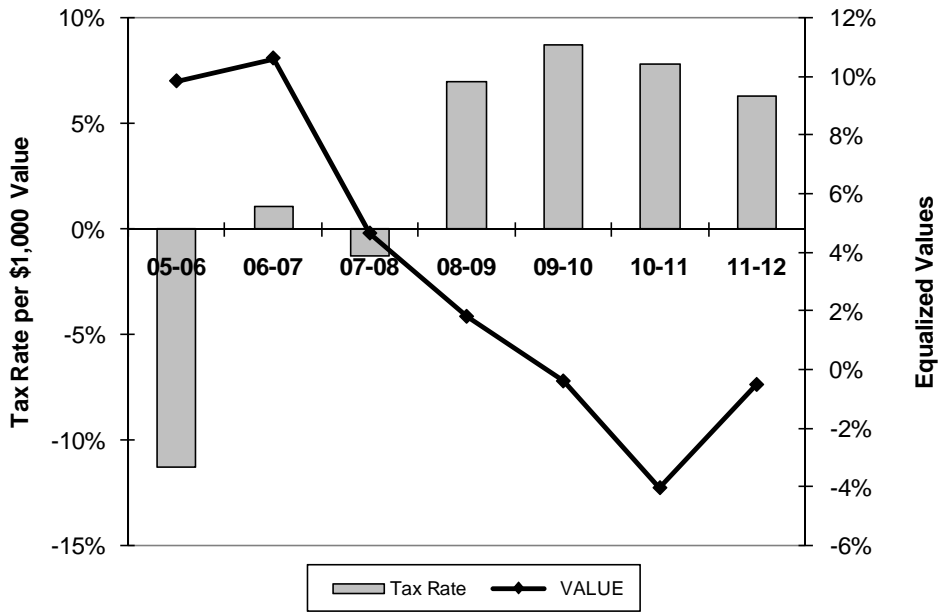
SCHOOL YEAR	EQUALIZED VALUE (TID OUT)	% CHANGE	TAX LEVY	% CHANGE	TAX RATE per \$1000 EQUALIZED	TAX RATE CHANGE
61-62	610,437		7,576		\$12.41	
71-72	1,036,724		19,789		\$19.09	
81-82	2,789,838		31,340		\$11.23	
91-92	4,976,066		47,472		\$9.54	
01-02	6,037,440		53,182		\$8.81	
02-03	6,438,154	6.64%	48,475	(8.85%)	\$7.53	(14.52%)
03-04	6,874,804	6.78%	53,063	9.47%	\$7.72	2.51%
04-05	7,505,782	9.18%	57,163	7.73%	\$7.62	(1.33%)
05-06	8,243,327	9.83%	55,717	(2.53%)	\$6.76	(11.25%)
06-07	9,117,495	10.60%	62,299	11.81%	\$6.83	1.09%
07-08	9,541,307	4.65%	64,373	3.33%	\$6.75	(1.26%)
08-09	9,714,573	1.82%	70,101	8.90%	\$7.22	6.96%
09-10	9,677,597	-0.38%	75,939	8.33%	\$7.85	8.74%
10-11	9,289,465	-4.01%	78,559	3.45%	\$8.46	7.77%
11-12	9,243,017	-0.50%	83,104	5.78%	\$8.99	6.32%

FY12 Property Tax Levy by Fund

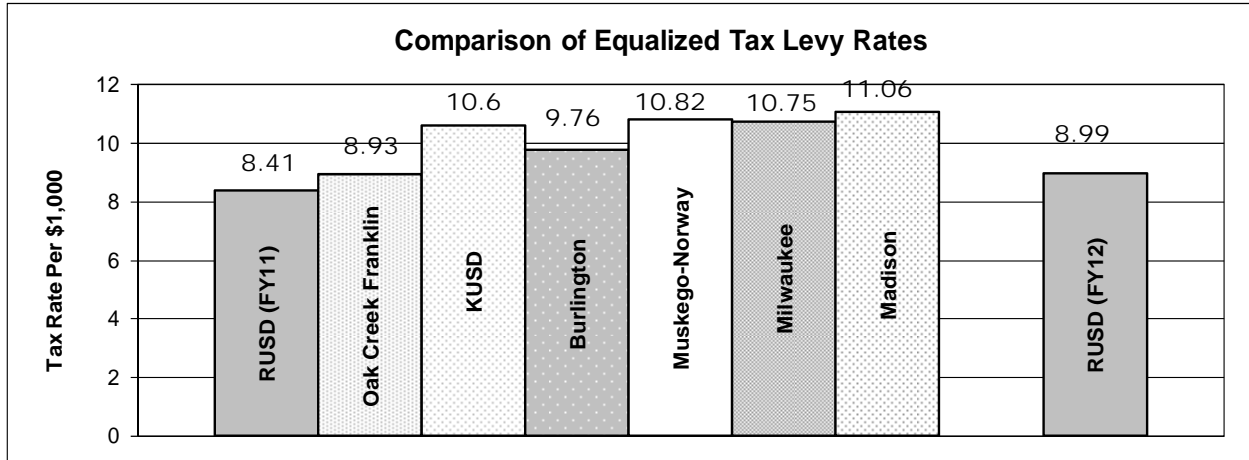


The pie chart above shows the distribution of the property tax levy and how 94% is for the General Fund while 5% is used for debt service and 1% for community programming. The graph below shows how property value changes impact the tax rate. The FY12 interim budget assumes a 0.5% decrease in property values which is the third year there is expected to be a decline in district valuation.

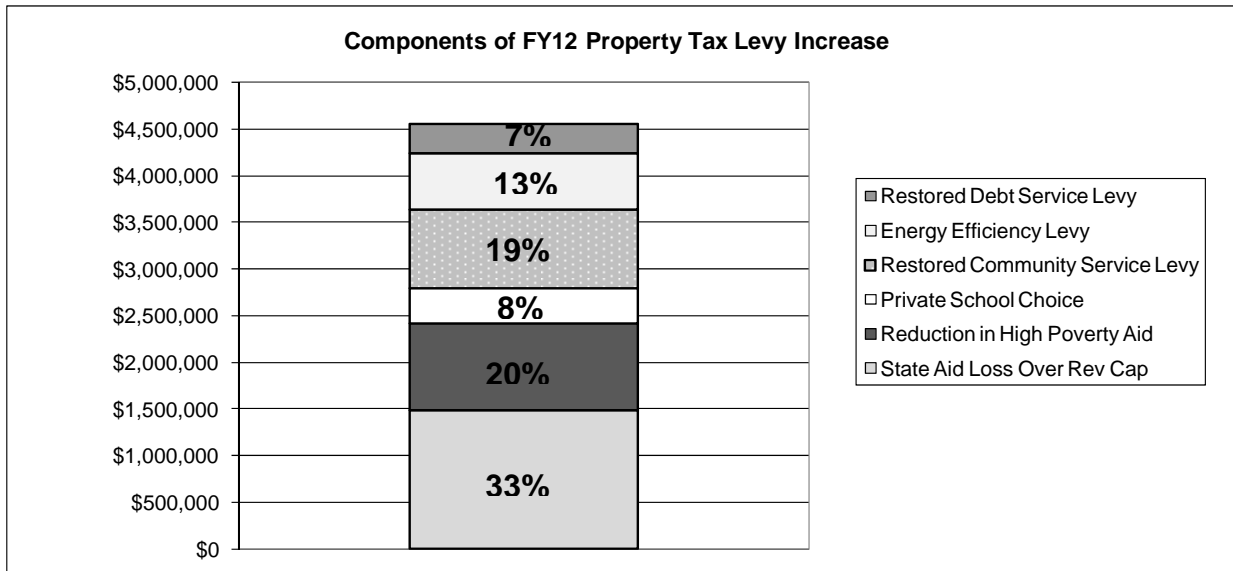
Percent Change in Equalized Value & Tax Rate FY06 - FY12



The graph below shows how the equalized tax levy rate for RUSD remains below bordering and peer school districts. The graph compares FY11 equalized tax levy rates and shows how the interim FY12 equalized tax rate is expected to be lower than the all other listed districts, except Oak Creek Franklin, when taking into consideration the anticipated levy increase.



The following graph portrays the components of the property tax levy increase. Approximately 53% of the increase is allowed by the state as part of the revenue cap formula which allows the district to replace cuts in state General Aid and High Poverty Aid with a tax levy. In addition, 8% of the tax levy increase is due to aid cuts and revenue limit adjustments due to the proposed private school voucher program. The community service levy was also restored to \$850,000 after eliminating it last year to reduce the tax levy. Also, \$600,000 is being levied to pay for energy efficiency lighting projects. Finally, the levy for debt service was increased to normal levels after using balances in the fund last fiscal year to reduce the tax levy.



COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

The following statement combines all funds, providing an overall picture of the district's financial operation in a single display.

Overall, the district will have a reduction of fund balance of approximately \$2 million. This is caused by the use of funds from previously approved capital projects and a reduction in the food service fund. When the impact of the capital project fund reduction is removed, the budget has a decrease in total fund balance of \$491,662. However, the beginning fund balance should be higher by \$300,000 in the food service fund because lunch table purchases budgeted for in FY11 will not occur until FY12. Therefore, the actual operating ending fund balance should only be lower by less than \$200,000.

The projected change in fund balance by fund for the budget year is:

Change in Fund Balance

	Beginning	Revenues and Other Financing Sources	Expenditures and Other Financing Uses	Ending	Difference
General fund	\$21,483,550	\$223,072,408	\$223,072,408	\$21,483,550	\$0
Special revenue trust fund	43,748	74,000	139,123	(\$21,375)	(\$65,123)
TEACH Fund	0	0	0	\$0	\$0
Special education fund	0	53,533,818	53,533,818	\$0	\$0
Special revenue fund	35,429	600,000	606,297	\$29,132	(\$6,297)
Debt service funds	773,127	4,001,607	4,163,953	\$610,781	(\$162,346)
Capital projects funds	643,925	995,450	2,822,530	(\$1,183,155)	(\$1,827,080)
Food service fund	594,822	8,479,164	8,847,907	\$226,079	(\$368,743)
Community service fund	223,549	1,019,902	909,055	\$334,396	\$110,847
Totals	<u>\$23,798,149</u>	<u>\$291,776,349</u>	<u>\$294,095,091</u>	<u>\$21,479,407</u>	<u>(\$2,318,742)</u>
Overall change in fund balance				(\$2,318,742)	
Change in operating* fund balance				(\$491,662)	

* All funds except capital projects.

ALL GOVERNMENTAL FUNDS
Combined Statement of Revenues, Expenditures and Changes in Fund Balance
INTERIM BUDGET

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 ORIG. BUDGET	2011-12 INTERIM	Change		NOTES
					Amount	Percent	
Revenues by Source							
Property Taxes	\$70,101,214	\$75,939,067	\$78,110,602	\$83,103,674	\$4,993,072	6.39%	1
Local & intermediate sources	4,038,358	3,381,915	3,685,478	3,360,964	(\$324,514)	-8.81%	2
State Sources	139,517,913	149,428,915	159,376,961	141,962,579	(\$17,414,382)	-10.93%	3
Federal Sources	41,120,999	34,453,297	32,835,270	28,770,774	(\$4,064,496)	-12.38%	4
Other Sources	626,042	1,267,304	1,161,025	175,054	(\$985,971)	-84.92%	5
Total Revenues	255,404,526	264,470,498	275,169,336	257,373,045	(\$17,796,291)	-6.47%	
Expenditures by Function							
Instruction							
Regular Instruction	102,057,530	102,643,480	113,819,919	97,227,219	(\$16,592,701)	-14.58%	6
Vocational Instruction	4,792,502	4,784,727	5,064,472	4,817,883	(\$246,589)	-4.87%	
Special Instruction	38,565,950	40,385,848	42,615,189	39,545,708	(\$3,069,481)	-7.20%	
Other Instruction	6,646,562	6,826,476	7,065,688	6,277,169	(\$788,519)	-11.16%	
Total Instruction	152,062,544	154,640,531	168,565,268	147,867,979	(\$20,697,290)	-12.28%	
Support Service							
Pupil Services	13,610,220	15,189,470	15,530,408	13,852,706	(\$1,677,702)	-10.80%	
Libraries & Instructional Support	11,461,149	12,885,929	14,755,768	12,155,121	(\$2,600,647)	-17.62%	7
General administration	2,031,954	2,249,631	2,291,305	2,102,852	(\$188,453)	-8.22%	8
Building administration	10,764,581	11,171,691	11,703,843	11,116,335	(\$587,508)	-5.02%	
Business & operations	38,783,079	38,204,794	50,458,320	41,071,416	(\$9,386,904)	-18.60%	9
Central services	6,893,895	8,322,783	8,861,694	6,878,352	(\$1,983,342)	-22.38%	10
Insurance	1,304,140	1,353,085	820,764	1,452,343	\$631,579	76.95%	11
Debt payments	19,608,977	13,302,572	6,445,536	7,838,215	\$1,392,679	21.61%	12
Other support services	580,737	503,697	567,744	600,644	\$32,900	5.79%	
Food service	7,185,338	7,235,137	7,914,373	8,847,907	\$933,534	11.80%	13
Community service	968,857	166,329	258,484	909,055	\$650,571	251.69%	14
Total Support Services	113,192,928	110,585,119	119,608,239	106,824,946	(\$12,783,293)	-10.69%	
Non-program transactions	5,065,634	6,030,397	6,173,220	5,993,863	(\$179,357)	-2.91%	15
Total Expenditures	270,321,106	271,256,047	294,346,726	260,686,787	(\$33,659,939)	-11.44%	
Excess (deficiency) of							
Revenues over Expenditures	(14,916,580)	(6,785,549)	(19,177,390)	(3,313,742)	\$15,863,648		
Other financing sources (uses)	16,515,409	13,114,211	13,888,279	995,000	(\$12,893,279)	-92.84%	16
Net change in fund balance	1,598,829	6,328,662	(5,289,112)	(2,318,742)	\$2,970,370		
Fund Balance Beginning of Year	21,159,770	22,758,599	29,087,261	23,798,149	(\$5,289,112)	-18.18%	
Fund Balance End of Year	\$22,758,599	\$29,087,261	\$23,798,149	\$21,479,407	(\$2,318,742)	-9.74%	

Revenues

- 1 See information beginning on page 6 regarding property taxes.
- 2 Lower amount due to reduction in investment earnings, student fee collections, and cash payments for breakfasts and lunches.
- 3 Includes estimated decrease in state general aid of \$13.9 million and a loss of \$3 million in state categorical aids.

- 4 Amount reflects reduction in federal funds due to expiring federal ARRA stimulus funds as well as reduced funds due to grant elimination, lower grant allocations, or smaller carryover amounts.
- 5 Reduced amount due to lower revenue estimates related to Microsoft funds and insurance dividends.

Expenditures

- 6 Larger decrease due to the lower textbook and classroom technology costs. The costs from the prior year are now increased lease debt payment costs (see #12).
- 7 Reflects lower amounts budgeted for professional development which was funded with ARRA funds during FY11 and changes from the ASC transformation.
- 8 Lower amount due to elimination of Deputy Superintendent and other ASC transformation changes.
- 9 Large reduction due to completion of the Fratt Elementary School and Central Office construction projects.
- 10 Reduced costs due to higher FY11 budget related to the Technology Refresh.
- 11 Budget increased to account for increased Unemployment Compensation costs and Workers Compensation insurance.
- 12 Debt costs increased due to deferred payments for FY11 textbook adoption and computer technology lease payments as part of the Technology Refresh initiative.
- 13 Reflects higher costs due to higher estimated food service utilization and the purchase of new lunchroom tables.
- 14 Increase reflects moving the expenses of the Lighted Schoolhouse back to the Community Service fund.
- 15 This area reflects the tuition costs related to increased numbers of open enrollment students leaving the district.
- 16 This amount is reduced over the prior year recognition of the textbook adoption deferred payment and Hardware Refresh lease proceeds.

The following charts summarize revenues and expenditures into broad categories.

Revenues

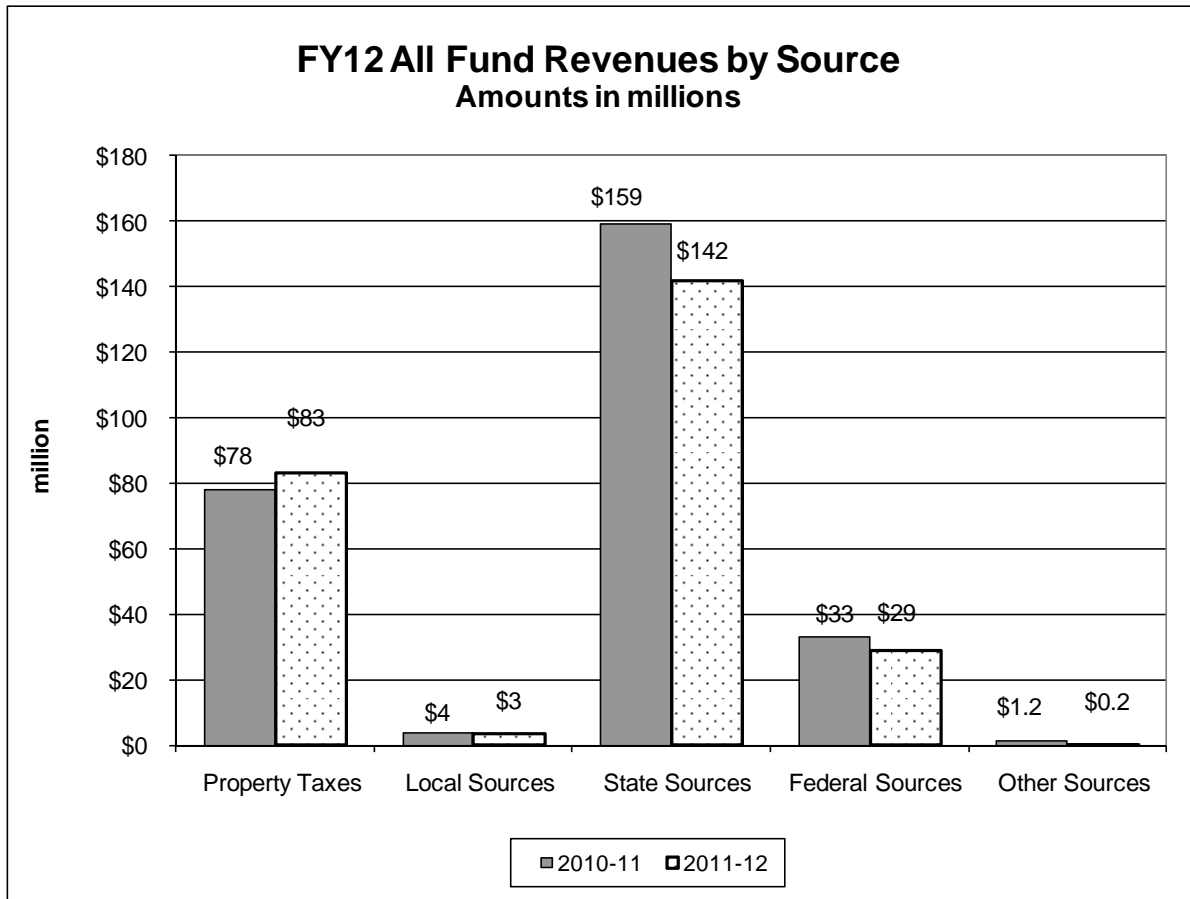
Property taxes: Revenue from taxable property located within the bounds of the school district.

Local & intermediate sources: Primarily fees, earnings on investments, tuition charges for students from other districts, sales, donations, and rental charges.

State sources: Equalization and categorical aid and proceeds for state sponsored projects.

Federal sources: Revenue for projects funded by the federal government.

Other revenue: Reimbursements from the federal government for medical services provided to low income students.



Expenditures

Instruction: The direct cost of teaching students, including salaries and benefits, textbooks, teaching supplies, and equipment.

Instructional & pupil support: Costs, including salaries, benefits, services, supplies and equipment, related to libraries, instructional staff development, curriculum development, guidance, social work, nursing and therapy services.

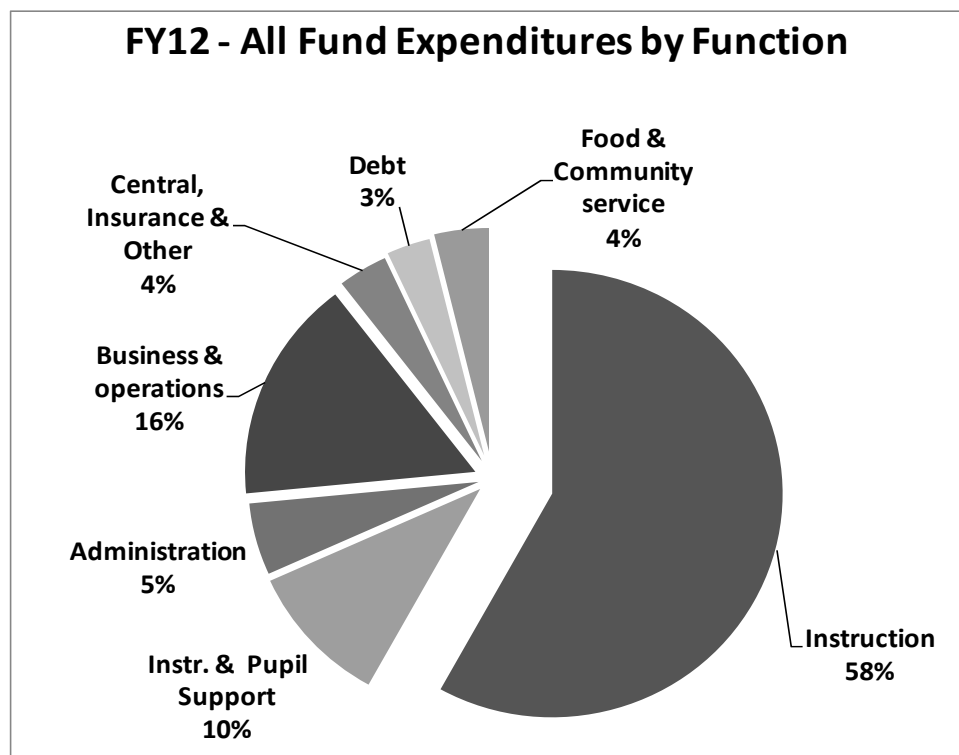
Administration: Involves the cost, including salaries, benefits, supplies and equipment, of administration for schools and the entire school system including administrators, central office staff, board of education, and legal services.

Business, Facilities and Operations: This includes the cost of the business and accounting department, operating, cleaning and maintaining the buildings, utilities, trash disposal, custodial services, repairs, and transportation of pupils.

Central, Insurance and Other: Costs related to information systems, human services, insurance, copiers, printing, non-instructional staff training.

Debt: For repayment of principal and interest on long-term debt and interest costs on short-term debt of the district.

Food and community service: Costs related to food service operations, expenses related to community service, community use of facilities, and aspects of the Lighted Schoolhouse program.



GENERAL FUND

The general fund is used to account for all financial transactions relating to the district's operations, except for those required to be reported in other funds. Significant changes in amounts are described in the notes that follow the statement of revenues, expenditures and changes in fund balance.

General Fund Combined Statement of Revenues, Expenditures and Changes in Fund Balance INTERIM BUDGET

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 ORIG BUDGET	2011-12 INTERIM	PERCENT CHANGE	NOTES
Revenues by source						
Property taxes	\$61,354,862	\$72,774,061	\$ 74,431,586	\$ 78,260,747	5.14%	
Local sources	1,161,490	701,827	942,519	797,138	-15.42%	1
Intermediate sources	147,491	173,128	137,249	99,064	-27.82%	
State sources	126,635,695	136,279,537	146,303,132	129,478,998	-11.50%	2
Federal sources	29,746,804	18,266,692	15,595,254	13,599,185	-12.80%	3
Other sources	626,042	1,257,177	1,155,825	169,854	-85.30%	4
Total revenues	219,672,384	229,452,422	238,565,565	222,404,986	-6.77%	
Expenditures by function						
Instruction						
Regular instruction	101,243,687	101,810,814	113,117,706	96,786,121	-14.44%	5
Vocational instruction	4,721,992	4,729,780	5,003,472	4,745,215	-5.16%	
Special instruction	30,708	59,852	7,318	3,420	-53.27%	
Other instruction	6,646,562	6,826,476	7,065,688	6,277,169	-11.16%	
Total instruction	112,642,949	113,426,922	125,194,184	107,811,925	-13.88%	
Support service						
Pupil services	7,943,814	9,273,477	9,449,487	8,549,070	-9.53%	
Libraries & instructional support	8,447,207	9,542,387	10,832,525	7,717,223	-28.76%	6
General administration	2,007,954	2,229,631	2,267,305	2,078,852	-8.31%	7
Building administration	10,760,549	11,162,406	11,703,843	11,115,735	-5.02%	
Business & operations	30,928,467	33,986,148	34,788,278	34,318,827	-1.35%	8
Central services	5,932,432	8,267,338	8,835,984	6,847,582	-22.50%	9
Insurance	1,101,450	1,175,154	633,711	1,234,961	94.88%	10
Debt payments	918,147	1,581,594	2,180,259	3,674,262	68.52%	11
Other support services	580,737	503,697	567,744	600,644	5.79%	
Total support services	68,620,758	77,721,832	81,259,136	76,137,156	-6.30%	
Non-program transactions	4,792,899	5,791,911	5,906,871	5,736,124	-2.89%	12
Total expenditures	186,056,606	196,940,665	212,360,190	189,685,204	-10.68%	
Excess (deficiency) of revenues over expenditures	33,615,778	32,511,757	26,205,375	32,719,782	24.86%	
Other financing sources (uses)						
Transfer from other funds	151,768	195,997	439,809	239,083		
Other financing sources	1,132,550	2,390,211	7,560,935	0	-100.00%	
Transfers to other funds	(33,457,048)	(30,665,338)	(33,206,119)	(32,958,865)	-0.74%	13
Total other financing sources (uses)	(32,172,730)	(28,079,130)	(25,205,375)	(32,719,782)		
Net change in fund balance	1,443,048	4,432,627	1,000,000	0	-100.00%	14
Fund balance beginning of year	14,607,875	16,050,923	20,483,550	21,483,550	4.88%	
Fund balance end of year	\$16,050,923	\$20,483,550	\$21,483,550	\$21,483,550	0.00%	

Revenues

- 1 Lower amount due to a reduction in investment earnings and student fee collections.
- 2 Includes estimated decrease in state general aid of \$13.9 million and a loss of \$2.5 million in state categorical aids.
- 3 Amount reflects reduction in federal funds due to expiring federal ARRA stimulus funds as well as reduced funds due to grant elimination, lower grant allocations, or smaller carryover amounts.
- 4 Reduced amount due to lower revenue estimates related to Microsoft funds and insurance dividends.

Expenditures

Most functional areas include costs for compensation (wages and benefits). Preliminary estimates for compensation reflect negotiated settlements with employee groups. The approved changes to WRS retirement contributions and the adjustments to the health benefit program contributed to significant cost reductions over past years.

- 5 Larger decrease due to the lower textbook and classroom technology costs. The costs from the prior year are now increased lease debt payment costs (see #11).
- 6 Reflects lower amounts budgeted for professional development which was funded with ARRA funds during FY11 and changes from the ASC transformation.
- 7 Lower amount due to elimination of Deputy Superintendent and other ASC transformation changes.
- 8 Modest decrease due to assumed utility and transportation price increases.
- 9 Reduced costs due to higher FY11 budget related to the Technology Refresh.
- 10 Budget increased to account for increased Unemployment Compensation costs and Workers Compensation insurance.
- 11 Higher amount related to lease payments for the Technology Refresh and deferred payments for the textbook adoption.
- 12 This area reflects the tuition costs related to increased numbers of open enrollment students leaving the district.
- 13 General fund transfer to cover special education expenses.
- 14 Referendum funds to add \$1 million to the general fund balance expired.

OTHER SPECIAL REVENUE FUNDS TRUST & TEACH FUNDS

These funds (Funds 21 & 23) are used to account for trust funds received through gifts and donations from private parties which can be used for district operations. The TEACH Fund (Fund 23) is no longer used since all remaining funds were expended in FY09. The table below is for Fund 21.

Special Revenue Trust Fund Revenues by Source, Expenditures by Function INTERIM BUDGET						
	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 ORIG BUDGET	2011-12 INTERIM	PERCENT CHANGE	NOTES
Revenues by source						
Local & intermediate sources	\$197,529	\$203,002	\$102,060	\$74,000	100.00%	1
Other sources						
Total revenues	197,529	203,002	102,060	74,000	100.00%	
Expenditures by function						
Regular instruction	58,314	68,899	73,514	41,967	-42.91%	2
Vocational instruction	20,918	0	0	0	0.00%	
Total Instruction	79,232	68,899	73,514	41,967	100.00%	
Pupil services	0	1,371	3,990	0	-100.00%	
Instructional & staff support	12,904	34,357	74,784	71,396	-4.53%	
General administration	24,000	20,000	24,000	24,000	0.00%	
Other support services	134,207	280	1,760	1,760	0.00%	
Total support services	171,111	56,008	104,534	97,156	-7.06%	
Total expenditures	250,343	124,907	178,048	139,123	-21.86%	
Excess (deficiency) of revenues over expenditures	(52,813)	78,095	(75,988)	(65,123)		
Fund balance beginning of year	94,454	41,641	119,736	43,748	-63.46%	
Fund balance end of year	\$41,641	\$119,736	\$43,748	(\$21,375)	-148.86%	3

Revenues

- The revenues reflect donations annually received for board training. F21 revenues and expenditures not included in budget include PTO gifts.

Exenditures

- Expenditures largely related to Project Cape grant revenues received.
- Actual FY11 fund balance will be higher which will prevent a negative end of the year fund balance for FY12.

SPECIAL EDUCATION FUND

This fund is used to account for special education and related services funded wholly or in part with state or federal special education aid or charges for services provided to other districts as a result of being a host district for a special education package or cooperative program. No fund balance or deficit can exist in this fund.

Special Education Fund Combined Statement of Revenues, Expenditures and Changes in Fund Balance INTERIM BUDGET

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 ORIG BUDGET	2011-12 INTERIM	PERCENT CHANGE	NOTES
Revenues by source						
Local & intermediate sources	\$0	\$588	\$0	\$0		
State sources	12,716,193	12,995,473	12,927,824	12,343,530	-4.52%	1
Federal sources	6,196,931	10,435,956	11,387,682	8,449,406	-25.80%	2
Other sources	0	2,000	0	0		
Total revenues	18,913,124	23,434,017	24,315,506	20,792,936	-14.49%	
Expenditures by function						
Regular instruction	84,510	385,996	198,833	0	-100.00%	3
Vocational instruction	49,592	54,947	61,000	60,000		
Special instruction	38,535,242	40,325,996	42,607,871	39,542,288	-7.19%	4
Total Instruction	38,669,344	40,766,939	42,867,704	39,602,288	-7.62%	
Pupil services	5,666,406	5,914,622	6,074,504	5,300,715	-12.74%	3
Instructional & staff support	2,916,863	3,214,803	3,738,528	4,219,831	12.87%	5
School administration	0	4,772	0	0		
Business & operations	4,497,929	3,591,085	3,826,004	3,915,263	2.33%	
Central services	9,577	12,405	20,600	20,600	0.00%	
Other support services	202,690	177,931	187,053	217,382	16.21%	6
Total support services	13,293,465	12,915,618	13,846,689	13,673,791	-1.25%	
Non-program transactions	272,735	238,486	266,349	257,739		
Total expenditures	52,235,545	53,921,043	56,980,742	53,533,818	-6.05%	
Excess (deficiency) of revenues over expenditures	(33,322,421)	(30,487,026)	(32,665,236)	(32,740,882)		
Transfer from general fund	33,457,048	30,665,338	33,083,463	32,958,865	-0.38%	
Transfers to other funds	(134,627)	(178,312)	(418,227)	(217,983)		7
	33,322,421	30,487,026	32,665,236	32,740,882	0.23%	
Fund balance end of year	\$0	\$0	\$0	\$0		

Revenues

- 1 Reflects limited revenue due to special education aid amounts frozen at state level.
- 2 Federal revenues are reduced due to the expiration of ARRA stimulus funds.

Expenditures by function

- 3 Reduction due to assumption early intervention programs are no longer required by DPI. However, this will need to be revisited since EIS efforts will be required again and were not reflected in preliminary budget.
- 4 Reduction due to staff adjustments and benefit cost reductions.
- 5 Increase reflects special education professional development funded through IDEA flow-through funds rather than Title IIa in the General Fund.
- 6 Increased workers compensation insurance costs.
- 7 Represents amounts transferred to the general fund as part of grant indirect cost allowances. Amount is lower because of ARRA funds expiring.

SPECIAL REVENUE FUND

This fund is used to account for federal resources dedicated to the Lighted Schoolhouse program.

The budget assumes continuation of the program but revenues and costs will be divided between this fund and the community services fund. The total cost of the program is estimated at approximately \$1,379,530 with an estimated \$585,000 being paid by federal funding and accounted for here. The balance will be accounted for in the community services fund.

Special Projects Fund						
Combined Statement of Revenues, Expenditures and Changes in Fund Balance						
INTERIM BUDGET						
	2008-09	2009-10	2010-11	2011-12	PERCENT	NOTES
	ACTUAL	ACTUAL	RIG BUDGE	INTERIM	CHANGE	
Revenues by source						
Local & intermediate sources	\$1,150	\$3,150	\$0	\$0		
State sources	57,000	38,139	41	0	-100.00%	
Federal sources	532,226	474,750	590,030	600,000	1.69%	1
Other sources						
Total revenues	590,376	516,039	590,071	600,000	1.68%	
Expenditures by function						
Regular instruction	475,838	377,771	429,866	399,131	-7.15%	2
Vocational instruction	0	0	0	12,668		
Total Instruction	475,838	377,771	429,866	411,799	-4.20%	
Pupil services	0	0	2,427	2,921	20.35%	
Instructional & staff support	84,175	94,382	109,931	146,671	33.42%	3
General administration	0	0	0	0		
Building administration	4,032	4,513	0	600		
Business & operations	8,510	14,638	21,155	13,036	-38.38%	
Central services	1,886	5,058	5,110	10,170	99.02%	
Other support services	0	0	0	0		
Total support services	98,603	118,591	138,623	173,398	25.09%	
Non-program transactions	0	0	0	0		
Total expenditures	574,441	496,362	568,489	585,197	2.94%	
Excess (deficiency) of revenues over expenditures	15,935	19,677	21,582	14,803		
Transfer to other funds	(17,141)	(17,685)	(21,582)	(21,100)		
Net change in fund balance	(1,206)	1,992	0	(6,297)		
Fund balance beginning of year	34,642	33,437	35,429	35,429		
Fund balance end of year	\$33,437	\$35,429	\$35,429	\$29,132		

Revenues

- 1 Includes federal grant funds used by the Lighted Schoolhouse program.

Expenditures by function

- 2 Reflects a larger share of Lighted Schoolhouse instructional programming funded using community service funds.
- 3 Administrative functions for Lighted Schoolhouse funded using grant funds.

DEBT SERVICE FUNDS

There are two separate funds for reporting transactions related to repayment of the general obligation debt and refinancing of debt issues and other district obligations. One fund, Debt Service Fund – Not Referendum Approved, is subject to revenue limits. The other fund, Debt Service Fund – Referendum Approved is exempt from state imposed revenue limits.

Tax levies assessed for the repayment of long-term debt, including interest costs, must be recorded in these funds. The assets in these funds may not be used for any other purpose as long as a related debt remains. The dollar amount of debt payments is established at the time the school board approves a resolution to borrow.

Debt Service Fund - Not Referendum Approved Combined Statement of Revenues, Expenditures and Changes in Fund Balance INTERIM BUDGET

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 BUDGET	2011-12 INTERIM	PERCENT CHANGE	NOTES
Revenues by source						
Property taxes	\$784,004	\$884,149	\$1,189,911	\$873,609	-26.58%	1
Earnings on investments	12,896	1,786	1,492	1,938	29.89%	
Other sources	0	8,127	0	0		
Total revenues	796,900	894,062	1,191,403	875,547	-26.51%	
Expenditures for debt payments						
Principal	715,209	799,932	781,819	530,166	-32.19%	1
Interest	91,432	104,062	145,425	465,514	220.11%	
Agent paying fees	0	8,970	0	0		
Total expenditures	806,641	912,964	927,244	995,680	7.38%	
Excess (deficiency) of revenues over expenditures	(9,741)	(18,903)	264,159	(120,133)	-145.48%	
Other financing sources	0	0	0	0		
Other financing uses	0	0	0	0		
Total other financing sources (uses)	0	0	0	0		
Net change in fund balance	(9,741)	(18,903)	264,159	(120,133)	-145.48%	
Fund balance beginning of year	109,286	99,545	80,643	344,802	327.57%	2
Fund balance end of year	\$99,545	\$80,643	\$344,802	\$224,669	-34.84%	

Expenditures and Fund Balance

- 1 Amount lower due to pre-payment of the State Trust Fund loan in FY11.
- 2 Regulations require districts to levy taxes to support debt payments for the calendar year. The difference in timing between the district's fiscal year budget and calendar year debt service levy causes either an excess or deficiency in revenues over expenditures.

Debt Service Fund - Referendum Approved
Combined Statement of Revenues, Expenditures and Changes in Fund Balance
INTERIM BUDGET

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 BUDGET	2011-12 INTERIM	PERCENT CHANGE	NOTES
Revenues by source						
Property taxes	\$3,247,348	\$2,280,857	\$2,489,105	\$3,119,318	25.32%	1
Earnings on investments	25,890	0	6,990	6,742	-3.55%	
Total revenues	3,273,239	2,280,857	2,496,095	3,126,060	25.24%	
Expenditures for debt payments						
Principal	15,285,000	9,305,000	2,465,000	2,380,000	-3.45%	
Interest	2,388,949	1,395,789	859,575	788,273	-8.30%	
Agent paying fees	190,275	100,188	363	0	-100.00%	
Total expenditures	17,864,224	10,800,977	3,324,938	3,168,273	-4.71%	
Excess (deficiency) of revenues over expenditures	(14,590,986)	(8,520,120)	(828,843)	(42,213)		
Other financing sources	14,432,858	7,320,000	0	0		
Other financing uses	0	0	0	0		
Total other financing sources (uses)	14,432,858	7,320,000	0	0		
Net change in fund balance	(158,127)	(1,200,120)	(828,843)	(42,213)		
Fund balance beginning of year	2,615,416	2,457,289	1,257,169	428,326	-65.93%	2
Fund balance end of year	\$2,457,289	\$1,257,169	\$428,326	\$386,113	-9.86%	

Revenues

- Higher property tax levy to restore debt service funds to normal levels. During FY11 fund balance was used to reduce tax impact of district levy.

Fund Balance

- Regulations require districts to levy taxes to support debt payments for the calendar year. The difference in timing between the district's fiscal year budget and calendar year debt service levy causes either an excess or deficiency in revenues over expenditures.

CAPITAL EXPANSION FUND

State statute restricts the use of this fund to capital expenditures related to acquiring and remodeling buildings and sites, and maintenance or repair expenditures that extend or enhance the service life of buildings and building components, sites and site components. Expenditures from this fund are included in the calculation of equalization aid based on an amortization related to when resources are created in the fund.

This fund was created several years ago to allow flexibility in scheduling annual capital projects. In addition to monies added to the fund in previous years, the referendum approved in April 2008 added a \$3,300,000 levy for maintenance with additional district funds of \$600,000. In order to maximize state equalization aid, levies to the fund were suspended in FY10 and projects were funded as part of general fund expenditures. Total FY11 expenditures exceeded \$3.9 million.

Capital Expansion Fund Combined Statement of Revenues, Expenditures and Changes in Fund Balance INTERIM BUDGET

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 ORIG BUDGET	2011-12 INTERIM	PERCENT CHANGE	NOTES
Revenues by source						
Property taxes	\$3,900,000	\$0	\$0	\$0		
Earnings on investments	8,235	0	800	250	-68.75%	
Other	0	0	0	0		
Total revenues	3,908,235	0	800	250	-68.75%	
Expenditures by function						
Buildings & grounds	2,052,060	330,462	2,647,672	700,000	-73.56%	1
Central services	0	0	0	0		
Other	0	0	0	0		
Total expenditures	2,052,060	330,462	2,647,672	700,000	-73.56%	
Excess (deficiency) of revenues over expenditures	1,856,175	(330,462)	(2,646,872)	(699,750)		
Other financing sources	0	0	0	0		
Other financing uses	0	0	0	0		
Total other financing sources (uses)	0	0	0	0		
Net change in fund balance	1,856,175	(330,462)	(2,646,872)	(699,750)		
Fund balance beginning of year	1,253,114	3,109,289	2,778,827	131,955	-95.25%	2
Fund balance end of year	\$3,109,289	\$2,778,827	\$131,955	(\$567,795)	-530.29%	

Expenditures

- Funds used to continue repairs as outlined by the capital projects plan.

Fund Balance

- Actual FY11 fund balance will be higher which will prevent a negative end of the year fund balance for FY12.

CAPITAL PROJECT FUNDS

Capital project funds are used to segregate revenues and expenditures related to major capital projects. Typically these projects are financed through borrowing approved by the Board of Education, but may include resources from the sale or disposition of property. The use of segregated funds makes it easier to track expenditures from these financing sources.

The following are statements of four capital projects funds used by the district. The Central Office project (Fund 42), the Dark Fiber network construction project (Fund 44), the QSCB Fratt project (Fund 45), and the Technology Refresh proceeds from the sale of replaced computers (Fund 49). Because of summer construction, beginning and ending fund balance figures in this document do not coincide with what will be the actual audited ending balances. The actual figures will be included in documents as part of the final budget to be approved in fall.

**Capital Projects Fund - Central Office Project
Combined Statement of Revenues, Expenditures and Changes in Fund Balance
INTERIM BUDGET**

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 BUDGET	2011-12 INTERIM	PERCENT CHANGE	NOTES
Revenues by source						
Earnings on investments	3,098	0	0	0		
Other	0	0	0	0		
Total revenues	3,098	0	0	0		
Expenditures by function						
Buildings & grounds	3,098	0	5,950,000	1,500,000		1
Central services	0	0	0	0		
Debt	0	0	0	0		
Total expenditures	3,098	0	5,950,000	1,500,000	-74.79%	
Excess (deficiency) of revenues over expenditures	0	0	(5,950,000)	(1,500,000)		
Other financing sources	0	0	5,950,000	0		
Other financing uses	0	0	0	0		
Total other financing sources (uses)	0	0	5,950,000	0	-100.00%	
Net change in fund balance	0	0	0	(1,500,000)		
Fund balance beginning of year	0	0	0	0		2
Fund balance end of year	\$0	\$0	\$0	(\$1,500,000)		

Expenditures

- 1 Funds used to complete Central Office Project during the summer of 2011.

Fund Balance

- 2 Actual FY11 fund balance will be higher which will prevent a negative end of the year fund balance for FY12.

Capital Project Funds - Dark Fiber Project
Combined Statement of Revenues, Expenditures and Changes in Fund Balance
INTERIM BUDGET

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 BUDGET	2011-12 INTERIM	PERCENT CHANGE	NOTES
Revenues by source						
Earnings on investments	\$0	\$0	\$0	\$0		
Other	0	0	0	0		
Total revenues	0	0	0	0		
Expenditures by function						
Business & operations	0	0	0	622,530		1
Central services	0	0	0	0		
Other	0	0	0	0		
Total expenditures	0	0	0	622,530		
Excess (deficiency) of revenues over expenditures	0	0	0	(622,530)		
Other financing sources	0	0	0	995,000		
Other financing uses	0	0	0	0		
Total other financing sources (uses)	0	0	0	995,000		
Net change in fund balance	0	0	0	372,470		
Fund balance beginning of year	0	0	0	0		2
Fund balance end of year	\$0	\$0	\$0	\$372,470		

Expenditures

- 1 Funds used to complete Dark Fiber Project during the summer of 2011. Part of the project was completed during the end of FY11 which was not reflected in the original budget.

Fund Balance

- 2 Actual FY11 fund balance will be lower which will allow all funds to be used during FY12. The construction of this project started during FY11 while the revenues from financing the project will not be received until early FY12.

Capital Project Funds - Fratt Project
Combined Statement of Revenues, Expenditures and Changes in Fund Balance
INTERIM BUDGET

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 BUDGET	2011-12 INTERIM	PERCENT CHANGE	NOTES
Revenues by source						
Earnings on investments	\$0	\$0	\$3,000	\$0	-100.00%	
Other	0	0	0	0		
Total revenues	0	0	3,000	0	-100.00%	
Expenditures by function						
Business & operations	0	218,971	3,176,059	0	-100.00%	
Central services	0	0	0	0		
Other	0	0	0	0		
Total expenditures	0	218,971	3,176,059	0	-100.00%	
Excess (deficiency) of revenues over expenditures	0	(218,971)	(3,173,059)	0		
Other financing sources	0	3,404,000	0	0		
Other financing uses	0	0	0	0		
Total other financing sources (uses)	0	3,404,000	0	0		
Net change in fund balance	0	3,185,029	(3,173,059)	0		
Fund balance beginning of year	0	0	3,185,029	11,970		1
Fund balance end of year	\$0	\$3,185,029	\$11,970	\$11,970		

Fund Balance

- Actual FY11 fund balance will be lower which will allow all funds to be expended by the end of that fiscal year.

Capital Project Funds - Technology Refresh
Combined Statement of Revenues, Expenditures and Changes in Fund Balance
INTERIM BUDGET

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 BUDGET	2011-12 INTERIM	PERCENT CHANGE	NOTES
Revenues by source						
Earnings on investments	\$0	\$0	\$0	\$200		
Other	0	0	0	0		
Total revenues	0	0	0	200		
Expenditures by function						
Business & operations	0	0	0	0		
Central services	950,000	0	0	0		
Other	0	0	0	0		
Total expenditures	950,000	0	0	0		
Excess (deficiency) of revenues over expenditures	(950,000)	0	0	200		
Other financing sources	950,000	0	500,000	0	-100.00%	
Other financing uses	0	0	0	0		
Total other financing sources (uses)	950,000	0	500,000	0	-100.00%	
Net change in fund balance	0	0	500,000	200	-99.96%	
Fund balance beginning of year	0	0	0	500,000		
Fund balance end of year	\$0	\$0	\$500,000	\$500,200		

FOOD SERVICE FUND

All revenues and expenditures related to pupil and elderly food service activities are recorded in this fund. The Food Service Fund is completely self-sufficient with all expenditures paid from revenues of the fund.

**Food Service Fund
Combined Statement of Revenues, Expenditures and Changes in Fund Balance
INTERIM BUDGET**

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 ORIG BUDGET	2011-12 INTERIM	PERCENT CHANGE	NOTES
Revenues by source						
Local sources	\$2,318,972	\$2,119,220	\$2,311,466	\$2,211,730	-4.31%	1
State sources	109,025	115,766	145,964	140,051	-4.05%	2
Federal sources	4,645,038	5,275,899	5,262,304	6,122,183	16.34%	1
Other revenues	0	0	5,200	5,200	0.00%	
Total Revenues	7,073,035	7,510,885	7,724,934	8,479,164	9.76%	
Expenditures for food service						
Salaries & benefits	730,431	730,554	778,373	534,758	-31.30%	3
Purchased services	5,899,007	5,918,884	6,256,741	7,271,643	16.22%	4
Non-capital objects	465,450	440,263	798,328	936,867	17.35%	5
Capital objects	90,450	145,436	75,806	99,514	31.27%	
Debt service	19,965	7,037	13,095	0	-100.00%	
Other	0	0	5,125	5,125	0.00%	
Total expenditures	7,205,303	7,242,174	7,927,468	8,847,907	11.61%	
Excess (deficiency) of revenues over expenditures	(132,268)	268,711	(202,534)	(368,743)		5
Fund balance beginning of year	660,912	528,645	797,356	594,822	-25.40%	
Fund balance end of year	\$528,645	\$797,356	\$594,822	\$226,079	-61.99%	5

Revenue

- 1 Local food service revenues are lower due to increased free and reduced pupil participation which then prompts higher federal funds.
- 2 Limited state aid increase due to budget cuts at the state level.

Expenditures

- 3 Reduced salaries and benefits due to staffing reductions in school lunchrooms.
- 4 Purchased services from Chartwells is increased due to higher pupil utilization of food services.
- 5 The approved purchase of \$300,000 of lunchroom tables will not be completed until FY12. Because funds were budgeted for in FY11 for this purpose, the ending fund balance of the food service fund will be higher.

COMMUNITY SERVICE FUND

This fund is used to account for activities that benefit the entire community, including community recreation programs, community use of facilities, elderly food service programs, non-special education preschool, day care services, non-educational after school programs. This fund was first created with the 2006-07 school year.

Community Service Fund Combined Statement of Revenues, Expenditures and Changes in Fund Balance INTERIM BUDGET

	2008-09 ACTUAL	2009-10 ACTUAL	2010-11 ORIG BUDGET	2011-12 INTERIM	PERCENT CHANGE	NOTES
Revenues by source						
Property taxes	\$815,000	\$0	\$0	\$850,000		1
Local sources	140,536	177,991	179,902	169,902	-5.56%	2
Other revenues						
Total Revenues	955,536	177,991	179,902	1,019,902	466.92%	
Expenditures for community service						
Salaries & benefits	746,950	127,789	214,787	825,458	284.31%	3
Purchased services	148,745	23,121	31,500	42,400	34.60%	
Non-capital objects	59,369	15,234	12,197	38,697	217.27%	
Capital objects	6,985	0	0	0		
Other	6,809	185	0	2,500		
Total expenditures	968,857	166,329	258,484	909,055	251.69%	
Excess (deficiency) of revenues over expenditures	(13,321)	11,662	(78,582)	110,847		
Fund balance beginning of year	303,790	290,469	302,131	223,549	-26.01%	
Fund balance end of year	\$290,469	\$302,131	\$223,549	\$334,396	49.59%	

Revenue

- 1 The community service tax levy is restored and is dedicated for:
 - a. The cost of utilities and custodial services related to community use of facilities and not paid by rental charges assessed to the user, such as scout troops, parent-teacher organizations, etc.
 - b. Community information and outreach, including district televised services.
 - c. Costs for the Lighted Schoolhouse program that is not paid with federal funds. The property tax revenue is a dollar for dollar replacement of federal funds that are no longer available for this program
 - d. Expenses related to the Lighthouse Brigade.
- 2 Local revenues are largely from building rental fees and other community service related fees.

Expenditures

- 3 Increased expenditures related to funding instructional and administrative expenses for the Lighted Schoolhouse program from the Community Services Fund rather than grant funds.

RACINE UNIFIED SCHOOL DISTRICT
Budget Summary for the School Year 2011-12
INTERIM BUDGET

A budget hearing on the budget is scheduled for Monday, August 15th at 5:30 pm in the Board Room at the Administrative Service Center, 2220 Northwestern Ave. Detailed copies of this budget are available at www.Racine.K12.wi.us or can be obtained at the Administrative Service Center.

GENERAL FUND	2009-10 Audited Actual	2010-11 Budget	2011-12 Proposed Budget
Beginning Fund Balance	16,050,922	20,482,751	21,482,751
Ending Fund Balance	20,482,751	21,482,751	21,482,751
REVENUES & OTHER FINANCING SOURCES			
Transfers-In (Source 100)	195,997	8,000,744	239,083
Local Sources (Source 200)	73,437,136	75,374,105	79,057,885
Inter-district Payments (Source 300 + 400)	162,594	137,249	99,064
Intermediate Sources (Source 500)	3,845	0	0
State Sources (Source 600)	136,279,538	146,303,132	129,478,998
Federal Sources (Source 700)	18,266,693	15,595,254	13,599,185
All Other Sources (Source 800 + 900)	3,692,028	1,155,825	169,854
TOTAL REVENUES & OTHER FINANCING SOURCES	232,037,832	246,566,309	222,644,069
EXPENDITURES & OTHER FINANCING USES			
Instruction (Function 100 000)	113,398,733	125,194,184	107,811,925
Support Services (Function 200 000)	77,750,022	81,259,136	76,137,156
Non-Program Transactions (Function 400 000)	36,457,248	39,112,990	38,694,989
TOTAL EXPENDITURES & OTHER FINANCING USES	227,606,003	245,566,310	222,644,069

SPECIAL PROJECTS FUND	2009-10 Audited Actual	2010-11 Budget	2011-12 Proposed Budget
Beginning Fund Balance	75,077.40	155,164	79,176
Ending Fund Balance	155,164.98	497,403	225,739
REVENUES & OTHER FINANCING SOURCES	54,818,397.24	58,091,100	54,425,801
EXPENDITURES & OTHER FINANCING USES	54,738,309.34	57,748,861	54,279,238

DEBT SERVICE FUNDS	2009-10 Audited Actual	2010-11 Budget	2011-12 Proposed Budget
Beginning Fund Balance	2,556,834	1,337,811	773,127
Ending Fund Balance	1,337,812	773,127	610,781
REVENUES & OTHER FINANCING SOURCES	10,494,919	3,687,498	4,001,607
EXPENDITURES & OTHER FINANCING USES	11,713,941	4,252,182	4,163,953

CAPITAL PROJECTS FUND	2009-10 Audited Actual	2010-11 Budget	2011-12 Proposed Budget
Beginning Fund Balance	3,256,651	6,011,248	643,925
Ending Fund Balance	6,012,048	643,925	(1,183,155)
REVENUES & OTHER FINANCING SOURCES	3,405,223	6,453,800	995,450
EXPENDITURES & OTHER FINANCING USES	650,626	11,821,123	2,822,530

FOOD SERVICE FUND	2009-10 Audited Actual	2010-11 Budget	2011-12 Proposed Budget
Beginning Fund Balance	528,643	797,356	594,822
Ending Fund Balance	797,353	594,822	226,079
REVENUES & OTHER FINANCING SOURCES	7,510,884	7,724,934	8,479,164
EXPENDITURES & OTHER FINANCING USES	7,242,174	7,927,468	8,847,907

COMMUNITY SERVICE FUND	2009-10 Audited Actual	2010-11 Budget	2011-12 Proposed Budget
Beginning Fund Balance	290,469	302,131	223,549
Ending Fund Balance	302,131	223,549	334,396
REVENUES & OTHER FINANCING SOURCES	177,991	179,902	1,019,902
EXPENDITURES & OTHER FINANCING USES	166,330	258,484	909,055

Total Expenditures and Other Financing Uses			
ALL FUNDS	2009-10 Audited Actual	2010-11 Budget	2011-12 Proposed Budget
GROSS TOTAL EXPENDITURES -- ALL FUNDS	302,117,383	327,574,428	293,666,752
Interfund Transfers (Source 100) - ALL FUNDS	(30,683,023)	(33,227,701)	(32,979,965)
Refinancing Expenditures (FUND 30)	0	0	0
NET TOTAL EXPENDITURES -- ALL FUNDS	271,434,360	294,346,726	260,686,787
PERCENTAGE INCREASE – NET TOTAL FUND EXPENDITURES FROM PRIOR YEAR		8.44%	-11.44%

PROPOSED PROPERTY TAX LEVY

FUND	2009-10 Audited Actual	2010-11 Budget	2011-12 Proposed Budget
General Fund	72,774,061	74,431,586	78,260,747
Referendum Debt Service Fund	884,149	1,189,911	873,609
Non-Referendum Debt Service Fund	2,280,857	2,489,105	3,119,318
Capital Expansion Fund	0	0	0
Community Service Fund	0	0	850,000
TOTAL SCHOOL LEVY	75,939,067	78,110,602	83,103,674
PERCENTAGE INCREASE -- TOTAL LEVY FROM PRIOR YEAR		2.86%	6.39%

The below listed new or discontinued programs have a financial impact on the proposed 2011-12 budget:

DISCONTINUED PROGRAMS	FINANCIAL IMPACT
Preschool to Grade 5 Program (State funding ended)	\$1.34 million
Expiration of federal ARRA stimulus funds	\$7 million
ASC Transformation	\$1.5 million
NEW PROGRAMS	FINANCIAL IMPACT
Virtual School Implementation	\$369,250
Middle School Special Education Inclusion	\$489,518
Dark Fiber Network	\$995,000



Racine Unified School District
OPEB Liability Statement
July 1, 2010 to June 30, 2011

Fund 73 – 51161-103

Amount in trust	\$4,771,881.56	Market value as of 6/30/2011
Investment return for fiscal year 2011	\$10,566.18	
Total disbursements made in fiscal year 2011	\$21,770,342	
Investment authority has not been delegated		

This memo shows the total amount in the Trust, any interest received, and total disbursements within this account as of the ending period noted above. Neither PMA nor WISC have been designated as investment manager for the School District. The Investment Return includes any coupon payments or dividends received from the investments held and does not include any accrued but not received interest. The market value was provided by an independent third party, which PMA believes to be reliable. However, PMA cannot guarantee its accuracy. This report has been prepared for illustrative purposes only and is not intended to be used as a substitute for monthly transaction statements you receive on a regular basis from PMA Financial Network, Inc. Please compare the data on this document carefully with your monthly statements to verify its accuracy. The Company strongly encourages you to consult with your own accountants or other advisors with respect to any tax questions.

Information regarding WISC investment objectives, risks, charges and expenses can be found in WISC's information statement, which can be obtained by calling PMA at the phone numbers listed. The data featured above represents past performance, which is no guarantee of future results. Investment return will fluctuate. Please call PMA for more information regarding this account.

PMA Financial Network, Inc.

788 N. Jefferson Street, Suite 550, Milwaukee, WI 53202 Ph: 414.225.0099 F: 630.225.0057 pmanetwork.com



Wisconsin Investment Series Cooperative*

J_B 2845

51161-103
RACINE UNIFIED SCHOOL DISTRICT / FUND 73
Kathy Irish
2220 NORTHWESTERN AVE

RACINE, WI 53404-9

Annual Activity Statement

FRI, CMS, IS (Combined)

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7/1/10 to 6/30/11

Fixed Rate Investment Activity

Purchases

Desk	Trans	Trade	Settlement	Maturity	Provider/Instrument Name	Code	Interest	Amount	Cost	Trade Int.	Fees	Total
CD	158102	11/15/10	11/15/10	11/15/11	PRIVATE BANK - MI	N	Y	\$249,918.00	\$248,900.00	\$0.00	\$0.00	\$248,900.00
CD	158103	11/15/10	11/15/10	11/15/11	COLE TAYLOR BANK (N)	N	Y	\$249,996.00	\$249,000.00	\$0.00	\$0.00	\$249,000.00
Totals for Period:								\$499,914.00	\$497,900.00	\$0.00	\$0.00	\$497,900.00

Code: 1) FHLB 4) Kansas Bankers 7) FDIC/TAGP 9) Repurchase Agreement
C) Collateralized CC) Client Collateralized N) Single FEIN R) CDARS T) Multiple FEIN TR) Client Tracking FD) Free delivered to Fund Custodian by purchasing B/D
Interest: A) Your Address D) Other Address H) Harris - ISDLAF M) Associated W) U.S. Bank 3) Discounted Int. 4) Semiannual Int. Y) Yield to Maturity Z) PMA

Interest Received

Desk	Trans	SEQ	Settlement	Maturity	Provider/Instrument Name	State	Amount	Account #	Date	Int Type
SDA					CITIBANK		\$895.53		7/31/10	
SDA					CITIBANK		\$446.96		8/31/10	
SDA					CITIBANK		\$371.63		9/30/10	
SDA					CITIBANK		\$341.94		10/31/10	
SDA					CITIBANK		\$271.18		11/30/10	
SDA					CITIBANK		\$256.57		12/31/10	
SDA					CITIBANK		\$440.86		1/31/11	
SDA					CITIBANK		\$658.37		2/28/11	
SDA					CITIBANK		\$678.93		3/31/11	
SDA					CITIBANK		\$657.09		4/30/11	
SDA					CITIBANK SDA		\$712.55		4/30/11	
SDA					CITIBANK		\$21.90		5/31/11	
SDA					CITIBANK SDA		\$2,044.51		5/31/11	
SDA					CITIBANK SDA		\$1,206.48		6/30/11	
Total Deposit for Period:							\$9,004.50			Note: * Trade Interest from Security Sale

Int Type: A) Adjustment L) Lockbox Deposit/Credit
W) Wire Transfer Credit T) Trust Deposit Credit R) Reinvest I) Interest
Note: Actual Interest received may be different than originally projected.

MM Monthly Activity

Run Date: 7/1/11

RACINE UNIFIED SCHOOL DISTRICT / FUND 73 - JUNE 2011

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SEC Transactions -> PMA Securities, Inc. is affiliated with Prudent Man Advisors, Inc. Member: FINRA, SIPC. Note: (CD/CDR - Certificates of Deposit) (CP - Commercial Paper) (SEC - Government Securities) (MMA - Money Market Account) (TS - Term Series)



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51161-103
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7/1/10 to 6/30/11

Savings Deposit Account - CITIBANK

Desk	Type	Date	Deposit	Withdrawal	Balance
	Opening Balance	7/1/10			\$7,034,948.84
SDA	Withdrawal	7/21/10		(\$2,999,975.46)	\$4,034,973.38
SDA	Interest	7/31/10	\$895.53		\$4,035,868.91
SDA	Withdrawal	8/16/10		(\$1,022,000.00)	\$3,013,868.91
SDA	Interest	8/31/10	\$446.96		\$3,014,315.87
SDA	Interest	9/30/10	\$371.63		\$3,014,687.50
SDA	Interest	10/31/10	\$341.94		\$3,015,029.44
SDA	Withdrawal	11/15/10		(\$497,900.00)	\$2,517,129.44
SDA	Interest	11/30/10	\$271.18		\$2,517,400.62
SDA	Interest	12/31/10	\$256.57		\$2,517,657.19
SDA	Purchase	1/25/11	\$9,748,342.00		\$12,265,999.19
SDA	Interest	1/31/11	\$440.86		\$12,266,440.05
SDA	Withdrawal	2/4/11		(\$5,000,000.00)	\$7,266,440.05
SDA	Interest	2/28/11	\$658.37		\$7,267,098.42
SDA	Interest	3/31/11	\$678.93		\$7,267,777.35
SDA	Interest	4/30/11	\$657.09		\$7,268,434.44
SDA	Withdrawal	5/2/11		(\$7,268,434.44)	\$0.00
SDA	Interest	5/31/11	\$21.90		\$21.90
				Ending Balance	\$21.90

Savings Deposit Account - CITIBANK SDA

Desk	Type	Date	Deposit	Withdrawal	Balance
	Opening Balance	7/1/10			\$0.00
SDA	Purchase	4/5/11	\$5,001,561.68		\$5,001,561.68
SDA	Interest	4/30/11	\$712.55		\$5,002,274.23
SDA	Purchase	5/2/11	\$7,268,434.44		\$12,270,708.67
SDA	Interest	5/31/11	\$2,044.51		\$12,272,753.18
SDA	Withdrawal	6/2/11		(\$5,000,000.00)	\$7,272,753.18
SDA	Withdrawal	6/30/11		(\$3,000,000.00)	\$4,272,753.18
SDA	Interest	6/30/11	\$1,206.48		\$4,273,959.66
				Ending Balance	\$4,273,959.66

Run Date: 7/1/11

RACINE UNIFIED SCHOOL DISTRICT / FUND 73 - JUNE 2011

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SEC Transactions -> PMA Securities, Inc. is affiliated with Prudent Man Advisors, Inc. Member: FINRA, SIPC. Note: (CDICDR - Certificates of Deposit) (CP - Commercial Paper) (SEC - Government Securities) (MMA - Money Market Account) (TS - Term Series)



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7/1/10 to 6/30/11

WISC Activity

RACINE UNIFIED SCHOOL DISTRICT

WISC Activity

Average Rate for June: CMS 0.02%

IS 0.05%

(51161-103) CMS FUND 73

BEGINNING BALANCE		0.00
Deposits	49,286,580.12	
Checks Paid	0.00	
Other Redemptions	49,286,580.12	
Ending Balance		0.00

(51161-103) IS FUND 73

BEGINNING BALANCE		24.54
Deposits	0.00	
Redemptions	24.54	
Ending Balance		0.00

Income Summary - This Month

FYTD

CMS	0.00	0.00
IS	0.00	0.00
Total	0.00	0.00

Cash Management Series Activity

FUND 73 (51161-103)

Transaction	Trade Date	Settle Date	Transaction Description	Transaction Dollar Amount	Share Price	Shares This Transaction	Shares Held
	7/1/10	7/1/10	BEGINNING BALANCE				0.00
370346	7/21/10	7/21/10	PHONE WIRE PURCHASE SDA	\$2,999,975.46	\$1.00	2,999,975.46	
370347	7/21/10	7/21/10	PHONE WIRE REDEMPTION	\$3,000,000.00 -	\$1.00	3,000,000.00 -	
370349	7/21/10	7/21/10	PHONE EXCHANGE PURCHASE CMS FROM IS FROM SUB-ACCOUNT - 103	\$24.54	\$1.00	24.54	
375205	8/16/10	8/16/10	PHONE WIRE PURCHASE SDA	\$1,022,000.00	\$1.00	1,022,000.00	
375206	8/16/10	8/16/10	PHONE TRANSFER REDEMPTION TO SUB-ACCOUNT - 101	\$1,022,000.00 -	\$1.00	1,022,000.00 -	
407772	11/15/10	11/15/10	PHONE WIRE PURCHASE SDA	\$497,900.00	\$1.00	497,900.00	
407773	11/15/10	11/15/10	PHONE REDEMPTION FOR FRI SDA	\$497,900.00 -	\$1.00	497,900.00 -	
432545	1/25/11	1/25/11	PHONE WIRE PURCHASE	\$19,496,684.00	\$1.00	19,496,684.00	
432546	1/25/11	1/25/11	PHONE WIRE REDEMPTION	\$9,748,342.00 -	\$1.00	9,748,342.00 -	
432547	1/25/11	1/25/11	PHONE REDEMPTION FOR FRI	\$9,748,342.00 -	\$1.00	9,748,342.00 -	



Wisconsin Investment Series Cooperative*

51161-103
RACINE UNIFIED SCHOOL DISTRICT / FUND 73
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Annual Activity Statement
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7/1/10 to 6/30/11

J_B 2845		RACINE, WI 53404-9				
437322	2/4/11	2/4/11	PHONE WIRE PURCHASE SDA	\$5,000,000.00	\$1.00	5,000,000.00
437344	2/4/11	2/4/11	REDEMPTION FOR TERM SERIES 20110405AA03	\$5,000,000.00 -	\$1.00	5,000,000.00 -
460200	4/5/11	4/5/11	FUND PURCHASE FROM TERM SERIES TS-160905-1 WISC TERM SERIES, WI	\$5,000,000.00	\$1.00	5,000,000.00
460210	4/5/11	4/5/11	FUND PURCHASE FROM TERM SERIES INTEREST TS-160905-1 WISC TERM SERIES, WI	\$1,561.68	\$1.00	1,561.68
460654	4/5/11	4/5/11	PHONE REDEMPTION FOR FRI	\$5,001,561.68 -	\$1.00	5,001,561.68 -
470866	5/2/11	5/2/11	PHONE WIRE PURCHASE SDA	\$7,268,434.44	\$1.00	7,268,434.44
470867	5/2/11	5/2/11	PHONE REDEMPTION FOR FRI SDA	\$7,268,434.44 -	\$1.00	7,268,434.44 -
483090	6/2/11	6/2/11	PHONE WIRE PURCHASE SDA	\$5,000,000.00	\$1.00	5,000,000.00
483091	6/2/11	6/2/11	PHONE WIRE REDEMPTION	\$5,000,000.00 -	\$1.00	5,000,000.00 -
494430	6/30/11	6/30/11	PHONE WIRE PURCHASE SDA	\$3,000,000.00	\$1.00	3,000,000.00
494431	6/30/11	6/30/11	PHONE WIRE REDEMPTION	\$3,000,000.00 -	\$1.00	3,000,000.00 -
Account Value as of 6/30/11				\$0.00	\$1.00	0.00

Investment Series Activity

FUND 73 (51161-103)

Transaction	Trade Date	Settle Date	Transaction Description	Transaction Dollar Amount	Share Price	Shares This Transaction	Shares Held
	7/1/10	7/1/10	BEGINNING BALANCE				24.54
370348	7/21/10	7/21/10	PHONE EXCHANGE REDEMPTION IS TO CMS TO SUB-ACCOUNT - 103	\$24.54 -	\$1.00	24.54 -	
Account Value as of 6/30/11				\$0.00	\$1.00		0.00
PLEASE NOTE: THE FUND WILL BE CLOSED JULY 4TH IN OBSERVANCE OF THE INDEPENDENCE DAY HOLIDAY							

Term Series Purchases

Trans	Trade Date	Maturity Date	Transaction Description	Transaction \$ Amount	Share Price
160905	2/4/11	4/5/11	WISC TERM SERIES - 20110405AA03	\$5,000,000.00	1.00
Totals for Period:				\$5,000,000.00	

Run Date: 7/1/11

RACINE UNIFIED SCHOOL DISTRICT / FUND 73 - JUNE 2011

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SEC Transactions -> PMA Securities, Inc. is affiliated with Prudent Man Advisors, Inc. Member: FINRA, SIPC. Note: (CD)/CDR - Certificates of Deposit (CP - Commercial Paper) (SEC - Government Securities) (MMA - Money Market Account) (TS - Term Series)



Wisconsin Investment Series Cooperative*

J_B 2845

51161-103

RACINE UNIFIED SCHOOL DISTRICT / FUND 73

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7/1/10 to 6/30/11

Term Series Maturities

Trans	Trade Date	Maturity Date	Transaction Description	Maturity \$ Amount	Transaction \$ Amount	Share Price
160905	2/4/11	4/5/11	WISC TERM SERIES - 20110405AA03	\$5,001,561.68	\$5,000,000.00	1.00
Totals for Period:				\$5,001,561.68	\$5,000,000.00	

Term Series Interest Received

Trans	Trade Date	Maturity Date	Transaction Description	Amount
160905	2/4/11	4/5/11	WISC TERM SERIES - 20110405AA03	\$1,561.68
Total Deposit for Period:				\$1,561.68



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7/1/10 to 6/30/11

Investment Portfolio

As of 6/30/11

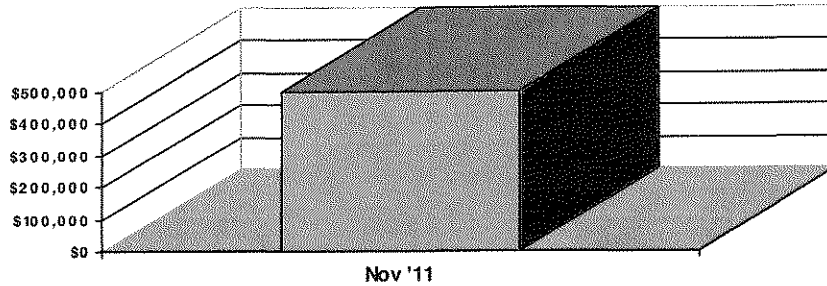
Current Portfolio

Desk	Trans	Trade	Settlement	Maturity	Provider/Instrument Name	Face Amount	Cost	Rate	Market Value
SDA			6/30/11		Savings Deposit Account - CITIBANK	\$21.90	\$21.90	0.110	\$21.90
SDA			6/30/11		Savings Deposit Account - CITIBANK SDA	\$4,273,959.66	\$4,273,959.66	0.200	\$4,273,959.66
CD	158102	11/15/10	11/15/10	11/15/11	PRIVATE BANK - MI	\$249,918.00	\$248,900.00	0.409	\$248,900.00
CD	158103	11/15/10	11/15/10	11/15/11	COLE TAYLOR BANK (N)	\$249,996.00	\$249,000.00	0.400	\$249,000.00

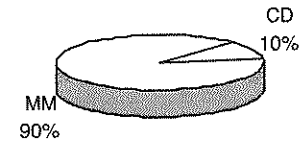
Totals for Period: \$4,773,895.56 \$4,771,881.56 \$4,771,881.56

Note: Weighted Yield & Weighted Average Portfolio Maturity are calculated only on the CD, CP, SEC, & TS desk.

Time and Dollar Weighted Portfolio Yield: 0.404% Weighted Ave. Portfolio Maturity: 138.00 Days MM: 89.57% CD: 10.43% CP: 0.00% SEC: 0.00%



Portfolio Maturity Summary - Maturing \$/Month



Portfolio Allocation by Transaction Type



Wisconsin Investment Series Cooperative*

J_B 2845

51161-103
RACINE UNIFIED SCHOOL DISTRICT / FUND 73
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7/1/10 to 6/30/11

All securities and money market share transactions were executed through PMA Securities, Inc. All certificates of deposit ("CD"), savings deposit accounts ("SDA") and commercial paper ("CP") are executed through PMA Financial Network, Inc. PMA Securities, Inc. is a registered broker dealer with the FINRA, and SIPC. PMA Securities, Inc. and PMA Financial Network, Inc. are operated under common ownership.

Fixed Rate Investment Activity

This section shows all of the fixed term investments purchased and sold, maturities, interest received, and activity. This will include all CD, SDA, CP purchased through PMA Financial Network, Inc. and securities purchased through PMA Securities, Inc. It also shows the approximate market value of each security whose price is obtained from an independent source believed to be reliable. However, PMA cannot guarantee their accuracy. This data is provided for informational purposes only. Listed values should not be interpreted as an offer to buy or sell at a specific price. CD's and CP are listed at their original cost. Redemption of a CD prior to maturity may result in early withdrawal penalties. Market values are based on the last day of the month for which this report date range is ending. If the run date of this report is prior to the end of the current month the market values are listed as equivalent to the cost values.

CD's with the code (TR) are for client reporting purposes only. PMA Financial Network, Inc. did not act as agent for in the noted transactions. These transactions built by PMA Financial Network's system for the convenience of reporting all client transactions, but were executed directly with the listed bank. PMA Financial Network relies on the information provided by the bank and public bodies to track these CD's. PMA Financial Network is not responsible for the accuracy of the information that is provided on these CD's. Furthermore, PMA is not responsible for the performance of these transactions or the underlying banks. All inquiries should be directed to the bank.

WISC Activity

This section shows all of the activity in the Cash Management Series ("CMS") and the Investment Series ("IS"). The Average Rate represents the average net interest rate over the previous month which is then annualized. Income Summary represents the interest earned for the Month and Fiscal Year to Date. Information regarding the WISC investment objectives, risks, charges and expenses can be found in the WISC information statement, which can be obtained at www.investwisc.com or by calling PMA at the phone number listed.

The performance data featured represents past performance, which is no guarantee of future results. Investment returns will fluctuate. Current performance may be higher or lower than the performance data quoted. Please call PMA for the most recent performance figures.

An investment in the CMS or IS or any Term Series is not a bank deposit and is not insured or guaranteed by the Federal Deposit Insurance Corporation or any other governmental or private agency. Although the CMS and IS each seeks to maintain a stable value of \$1.00 per share, it is possible to lose money by investing in the CMS and IS. It also is possible to lose money by investing in a Term Series, which may impose a substantial penalty for redemption prior to the full term of the Series.

Additional Disclosures

All funds, and/or securities are located and safe kept in an account under the clients name at their custodial bank. Any certificates of deposit listed are located in the clients name at the respective bank. You can contact your Portfolio Advisor at the phone number listed to address any account inquiries. It is recommended that any oral communications should be re-confirmed in writing to further protect your rights, including rights under the Securities Investor Protection Act.

Debt Securities

Some debt securities are subject to redemption prior to maturity. In the event of a partial or whole call of a security, the securities call will be automatically selected on a random basis as is customary in the securities industry. The probability that your securities will be selected is proportional to the amount of your holdings relative to the total holdings. Redemption prior to maturity could affect the yield represented. Additional information is available upon request.

A financial statement of PMA Securities, Inc. is available for inspection at its office or a copy will be mailed to you upon written request.

FOR A CHANGE OF ADDRESS, PLEASE NOTIFY YOUR PORTFOLIO ADVISOR IN WRITING TO THE ADDRESS LISTED ON THIS STATEMENT.

PLEASE ADVISE PMA IMMEDIATELY OF ANY DISCREPANCIES ON YOUR STATEMENT.

In accordance with FINRA Rule 2280, PMA Securities, Inc. is providing the following information in the event you wish to contact FINRA. You may call (301) 590-6500 or write to FINRA at 1735 K Street NW, Washington, D.C. 20006-1500. In addition to the public disclosure number (800) 289-9999, FINRA provides an investor brochure which describes their Public Disclosure Program. Additional information is also available at www.finra.org.

Anti-Money Laundering Disclosure

Notice: Pursuant to the US regulations issued under Section 311 of the USA Patriot Act, 31 CFR 103.192, we are prohibited from opening or maintaining a correspondent account for, or on behalf of, the country of Burma, the Commercial Bank of Syria, its subsidiary Syrian Lebanese Commercial Bank, VEF Bank and its subsidiaries, Infobank and its subsidiaries, Asia Wealth Bank, Myanmar Mayflower Bank, and Banco Delta Asia SARL, including its subsidiaries Delta Asia Credit Limited and Delta Asia Insurance Limited. The regulations also require us to notify you that your account may not be used to provide the listed foreign banks with access to our financial institution. If we become aware that the listed foreign banks are indirectly using your account, we will be required to take appropriate steps to prevent such access, including terminating your account.

Run Date: 7/1/11

RACINE UNIFIED SCHOOL DISTRICT / FUND 73 - JUNE 2011

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SEC Transactions -> PMA Securities, Inc. is affiliated with Prudent Man Advisors, Inc. Member: FINRA, SIPC. Note: (CDCDR - Certificates of Deposit) (CP - Commercial Paper) (SEC - Government Securities) (MMA - Money Market Account) (TS - Term Series)

Action Items

Racine Unified School District

Board of Education

August 15, 2011

- Agenda Item: Independent Hearing Officers
- Presenting: Alyson Eisch, Supervisor of Instruction and Support-Pupil Services Elementary
Clara Grays, Supervisor of Instruction and Support-Pupil Services Secondary
- Description: By State law and Board policy, the Independent Hearing Officer position must be reaffirmed before the start of the new school year.
- Fiscal Note: The salary for the Independent Hearing Officers will not exceed \$100.00 per hearing for the first hour and \$50.00 per hour thereafter. This amount is included in the 2011-2012 budget.
- Recommendation: Administration recommends that Thomas Krohn, Nancy Wheeler, Gib Berthelsen, be appointed as Independent Hearing Officers for the 2011-2012 school year.
- Action Taken:

BOARD OF EDUCATION

August 15, 2011

Finance

AGENDA ITEM: Fund Balance Policy

PRESENTING: David Hazen

DESCRIPTION: GASB Statement No. 54, "Fund Balance Reporting and Government Fund Type Definitions" establishes fund balance classifications based upon the extent to which the District is bound to observe constraints imposed upon the use of financial resources reported in governmental funds. Implementation of GASB 54 is retroactive to the District's 6/30/11 year end. The District's financial auditor, Schenck CPAs, recommends the Board adopt the attached Fund Balance Policy.

FISCAL NOTE: GASB 54 attempts to clarify the terms and description of government fund balance. The classifications of fund balance more clearly identify the purpose for fund balances.

RECOMMENDATION: Recommend the Board adopt the Fund Balance Policy per the Auditor's recommendation to be compliant with GASB 54.

ACTION TAKEN: _____

Racine Unified School District

Fund Balance Policies

DPI Definition of Fund Balances

Racine Unified School District (the “District”) fund structure follows the Wisconsin Uniform Financial Accounting Requirements (WUFAR), as required by the Wisconsin Department of Public Instruction (DPI). The WUFAR allows the District to use the following funds:

- **General Fund (Fund 10)**
- Special Projects Funds
 - **Special Revenue Trust Fund (Fund 21)** ⁽²⁾
 - TEACH Fund (Fund 23)
 - **Special Education Fund (Fund 27)** ⁽³⁾
 - Other Special Projects Fund (Fund 29) ⁽²⁾
- Debt Service Fund
 - **Non-Referendum Debt Service Fund (Fund 38)** ⁽²⁾
 - **Referendum Approved Debt Service Fund (Fund 39)** ⁽²⁾
- Capital Projects Funds
 - Capital Expansion Fund (Fund 41)
 - ARRA--Qualified Zone Academy Bond Projects (Fund 44)
 - ARRA—Qualified School Construction Bond Projects (Fund 45)
 - TIF Capital Improvement Levy Fund (Fund 48)
 - **Other Capital Projects Fund (Fund 49)**
- **Food Service Fund (Fund 50)** ⁽²⁾
- **Agency (Pupil Activity) Fund (Fund 60)** ⁽¹⁾
- Trust Funds
 - **Private Purpose Trust Fund (Fund 72)**
 - **Employee Benefit Trust Fund (Fund 73)**
 - Investment Trust Fund (Fund 76)
- **Community Service Fund (Fund 80)**
- Package and Cooperative Program Fund
 - Packaged Services (Fund 91) ⁽¹⁾
 - TEACH Program Consortium (Fund 93)
 - Other Package and Cooperative Program Funds (Fund 99) ⁽¹⁾

⁽¹⁾ DPI does not allow a fund balance in this fund

⁽²⁾ DPI does not allow a fund deficit to be reported in this fund

⁽³⁾ DPI requires fund to be separate; however, for financial reporting purposes, will be consolidated with the general fund

Each fund is considered a self-balancing set of asset, liability, and fund balance accounts used to account for the district's financial transactions in accordance with laws, regulations, or restrictions. Fund balance is the difference between assets and liabilities as reported in the basic financial statements for governmental funds. The District is currently using the funds in bold print. Chapter 5 of the WUFAR further details the types of transactions to be recorded in each fund.

From time to time, the State of Wisconsin revises the WUFAR to add or delete funds which are available to be used by Wisconsin school districts. The fund balance policies of the District will be periodically updated to be consistent with the WUFAR, when considered necessary by the District's management.

Accounting Definitions for Fund Balances

GASB Statement No. 54, "*Fund Balance Reporting and Governmental Fund Type Definitions*", establishes fund balance classifications based upon the extent to which the District is bound to observe constraints imposed upon the use of the financial resources reported in governmental funds. Fund balance can now be reported in the following five classifications:

1. **Non-spendable fund balances (WUFAR Function 935 000)** cannot be spent and meet one of the following conditions.
 - Non-spendable Fund Balance (WUFAR Code 935 100) is not in spendable form and cannot be converted to cash. Examples include prepaid expenses and inventories. This fund balance classification can be reported in funds 10, 21, 50 and 80.
 - Corpus of Permanent Fund (WUFAR Code 935 200) is legally or contractually required to be maintained intact. This fund balance classification can be reported in funds 21 and 72.
2. **Restricted fund balances (WUFAR Function 936 000)** exist when net fund resources are subject to externally enforceable legal restrictions. Restrictions can be externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or imposed by law through constitutional provisions or enabling legislation. The WUFAR includes the following seven accounts within the restricted category:
 - Restricted for self-insurance (WUFAR Code 936 110) is the segregation of a portion of a fund balance that is restricted for self-insurance purposes. This fund balance classification can only be reported in fund 10.
 - Restricted for contractual obligations (WUFAR Code 936 120) is the segregation of fund balances for any contractual obligations. This fund balance classification can be reported in funds 10 and 21.
 - Restricted for debt refinancing (WUFAR Code 936 310) is the portion of a fund balance representing unexpended proceeds from debt incurred for refinancing. This fund balance classification can be reported in funds 38 and 39.
 - Restricted for other debt service retirement (WUFAR Code 936 320) is the remaining balance in debt service funds not previously coded to 936 310. This fund balance classification can be reported in funds 38 and 39. Funds 38 and 39 contain only restricted fund balances.
 - Restricted for food service programs (WUFAR Code 936 500) is the fund balance remaining in the food service fund at year end not coded to 936 800. This fund balance classification can be reported in fund 50.
 - Restricted for elderly nutrition programs (WUFAR Code 936 800) is the portion of fund balance restricted for elderly nutrition program. This fund balance classification can be reported in fund 50.
 - Restricted fund balance (WUFAR Code 936 900) is the portion of fund balance that is restricted, as defined within the paragraph immediately following #2 above, but not included in the any of the above bullet categories. This fund balance classification can be reported in funds 10, 21, 23, 29, 41, 48, 49, 72, 73, 76 and 93.

3. **Committed fund balance (WUFAR Function 937 900)** is amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the School Board. Committed amounts cannot be used for any other purpose unless the School Board removes or changes the specified use by taking the same type of action it employed to previously commit those amounts. This fund balance classification can be reported in funds 10, 21, 50, and 80.
 - Committed funds may not be used for any other purpose unless changed or amended by the same School Board action that created the original commitment, such as resolution or ordinance.
 - Commitments must be made prior to the end of the fiscal year regarding purpose, although the amount may be determined subsequent to the fiscal year. Use of committed funds for intended purposes shall be authorized as part of the annual budget process. Addition of funds for commitments previously authorized shall be authorized in conjunction with budget adoption or year-end closing School Board action.
 - Donations and fund-raising activities not specifically restricted by a third party shall be considered committed. Funds may be used within the confines of the budgetary processes.
4. **Assigned fund balance (WUFAR Function 938 900)** is a District's intent to use funds for specific purposes provided that a restriction or commitment is not applicable. The School Board can authorize a lower level form of authority such as a business manager/Chief Financial Officer or superintendent to assign funds. **The School Board has authorized the Chief Financial Officer to assign funds. The intent of the assigned funds may change with appropriate approvals as decided by the School Board.** This fund balance classification can be reported in funds 10, 21, 50, and 80.

The following amounts shall be treated as assigned amounts at fiscal year end.

- Budget assigned during the adoption of the budget for subsequent year expenditures.
 - The District uses encumbrance accounting which allows operating funds designated by a purchase order for a specific good or service to be carried forward into the next year's budget. Encumbrances outstanding at year end which will not lapse will be reported within the purpose of the expenditure (restricted, committed or assigned). General fund encumbrances not for restricted or committed projects will be considered assigned general fund balance.
 - The District could assign portions of its general fund to maintain sufficient working capital to finance operating expenditures to minimize short-term borrowing for cash flow purposes.
 - Capital projects and grants that have not been completed and are not otherwise committed or restricted.
 - All governmental funds other than the general fund shall report all non-specified fund balances as assigned due to the nature and purpose of the fund to exist for its intended purpose.
5. **Unassigned fund balance (WUFAR Function 939 900)** is available expendable financial resources in the District's general fund that are not subject to tentative management plans. The only other time a governmental fund can be reported as unassigned is if the fund reports a deficit. All

governmental funds may report a negative unassigned fund balance after first reducing all assigned fund balance available.

District's Spending Policy

The District has established the following order of spending when various funding sources exist.

- 1) Restricted;
- 2) Committed;
- 3) Assigned;
- 4) Unassigned.

General Fund Balance Level and Rationale

The general fund, as the principal operating fund of the District, often will have net resources in excess of the commitments. The School Board strives to maintain a General Fund at a level that supports attaining the District's long-range goals. A formal written policy governing the purpose and acceptable range of the District's general fund balance is an effective financial management tool to responsibly utilize District's financial resources to stabilize property taxes and ensure the continued provision of services to residents. An adequate general fund balance provides resources to:

- Maintain sufficient working capital to finance operating expenditures, minimizing short-term cash flow borrowing.
- Temporarily finance unanticipated expenditures or unusual fluctuation in the District's revenue sources while also setting aside funds for anticipated future cash outlays.
- An appropriate amount of financial reserves will result in higher credit ratings which will lower the District's borrowing costs.

The District intends to maintain a general fund balance of at least 10% of the ensuing year's budgeted general and special education expenditures. The adequacy of the general fund shall be reviewed annually as part of the District's budget development process using the following factors:

- The District's enrollment pattern and the District's current property tax levies and their impact on the District's revenue limit.
- The District's level of state equalization and categorical aid funding and federal funding levels. The District will monitor the percentage of the District's budget being supported by federal and state grants.
- The District's capital asset conditions, assessing the age and condition of the facilities and major facility and equipment needs within the next five years.
- The District's current debt position
- The District's bond rating
- The District's current and predicted economic environment.

Any dollars anticipated to be realized through cost efficiencies from the current budget year will be evaluated for commitment, assignment or left unassigned by action of the School Board or management. The actual amount of any funds will be reported in the District's year-end audit report.

Restoration of General Fund Balance

From time to time, the District's general fund balance may be depleted below the range approved in this policy. If the general fund balance is depleted below the levels established by this policy, the District:

- will develop a plan to restore the balances over time for School Board approval,
- develop a plan including recommendations for revenue adjustments and/or expenditure reductions as may be appropriate.
- review and update the plan on an annual basis with the School Board until the policy level guidelines are achieved.

The District's fund balance policy is subject to review and change by District management and elected officials on a regular basis.

RACINE UNIFIED SCHOOL DISTRICT
August 15, 2011
FACILITIES MANAGEMENT

Agenda Item: New Administrative Service Center Move

Presenting: Frank Jarosz, Director of Facilities Management

Description: The new Administrative Service Center will be ready for occupancy starting on Aug. 25th. Our goal is to be completely moved into the new building by September 30th.

Professional services will be needed to assist us with the moving. While we are doing as much as possible with our own staff the major part of the move will be while school is in session. Our goal is to minimize any if all disruption to the classroom while we move. Several firms expressed an interest in this project and attended the pre-bid meeting for this project.

The scope of the project is to provide a seamless transition from one building to the other with the least disruption to the learning environment.

The following contractors bid this project.

Coakley Brothers	\$ 92,254.27
CH Coakley Company	\$ 102,988.00
Merchants	\$ 110,067.00

Fiscal Note: The amount budgeted for moving was \$ 160,000.00

Recommendation: Funding for this project will be from the Central office fund
42.840.0320.255000.000.844.500

Facilities Management recommends awarding the contract to Coakley Brothers for the total amount not to exceed \$92,254.27.

Dr. James Shaw, Superintendent
David Hazen, Chief Financial Officer

Approved: _____ Date: _____

Denied: _____ Date: _____

BOARD OF EDUCATION

August 15, 2011

Operations

AGENDA ITEM: Hammes Field Concessions

PRESENTING: David Hazen

DESCRIPTION: The agreement for the operation of the Hammes Field concession stand end 8/15/11. The Activity Directors from the High schools would like the opportunity to run the concession stand for the benefit of school teams and clubs. To prepare for this, a training period is suggested. The current operator has proposed an extension through the fall of 2011 to accomplish this transition.

FISCAL NOTE: The District receives 20% of the sales from the current operator. For the extension period the same would apply. Before changing the method of operation from a third party to the district, an operating plan will be developed and presented to the Board.

RECOMMENDATION: Allow the district to negotiate an extension for the fall session and bring an operating plan to the board for approval.

ACTION TAKEN:

BOARD OF EDUCATION
August 15, 2011
BUDGET and FINANCE

AGENDA ITEM: PD 360 Purchase

PRESENTING: Jamie Syvrud, Supervisor Professional Development

DESCRIPTION: PD 360 Professional Development On-Demand is a web-based professional learning resource that will support professional development initiatives in the district. The emphasis is classroom implementation of the topics covered to improve teaching and learning. The web-based professional development includes over 1,000 video learning segments featuring expert advice, with real classroom examples. The professional development is geared to help teachers implement best practices through built in reflective and follow-up questions. The program includes facilitator guides, a share-a-link follow up tool and a place for individuals to record notes.

PD 360 can be used by individual teachers who need more information regarding a specific topic, groups of teachers who are interested in the same topic, principals with the whole staff, principals with groups of specific teachers, principals individually, etc. PD 360 can be accessed anytime anywhere an Internet connection is available. We will be able to track the use of PD 360 to monitor the use and effectiveness of the program.

FISCAL NOTE: The annual cost is \$104,045. \$92,845 is the subscription for 31 schools. \$11,200 is for training staff. All money will come from funds set aside for Title I professional development funds (DIFI).

RECOMMENDATION: Approve the purchase of PD 360.

Board Consent Agenda



Racine Unified School District

2220 Northwestern Avenue, Racine, Wisconsin 53404-2597

RACINE UNIFIED SCHOOL DISTRICT

OFFICIAL PROCEEDINGS

William S. Van Atta, President

Gretchen L. Warner, Clerk

Racine, Wisconsin

July 18, 2011

The Board of Education of the Racine Unified School District of Racine County, Wisconsin, was called to order at 6:42 p.m. on Monday, July 18, 2011.

2. ROLL CALL

The following Board members were present: Pamala Handrow, Melvin Hargrove, Susan F. Kutz, Kim Plache, William S. Van Atta, Gretchen L. Warner and Dennis Wiser. Absent: Julie L. McKenna, Don J. Nielsen (Mr. Nielsen was present via conference phone).

Also present: James J. Shaw, Superintendent of Schools; David Hazen, Chief Financial Officer; Steve Hejnal, Executive Director, Human Resources; and Darlene Gallup, Executive Assistant.

3. ADOPT AGENDA

Mrs. Kutz moved, Ms. Plache seconded, to adopt the agenda as presented. Ayes - 7 (Handrow, Hargrove, Kutz, Plache, Van Atta, Warner, Wiser). Noes - 0. Absent - 2 (McKenna, Nielsen).

4. RECOGNITIONS

The following students were recognized for their achievements:

Case High School students, Maya Carter, for her accomplishments as a Case High School Track and Field athlete and Katie Wright, for her participation in the Unified News Today News program.

5. BOARD MEMBER REMARKS - NONE

6. PUBLIC COMMENTS

Julie Paulson
1315 Ramona Drive
Racine, WI 53406

Spoke in support of educational assistants and their value to students.

Mary Kilps
5908 Pilgrim Way
Racine, WI 53406

Spoke regarding concerns about proposed flexible scheduling at Mitchell.

Kelly Mixdorf
507 William Street
Racine, WI 53402

Spoke regarding concerns about proposed flexible scheduling at Mitchell.

Allen Levie
421 William Street
Racine, WI 53402

Spoke regarding the need to have flexible scheduling addressed at the District Wide School Improvement Council and support of that Council's work.

7. RESULTS FOR STUDENT ACHIEVEMENT - NONE

8. SUPERINTENDENT'S REPORT

Jeff Weiss, Assistant Superintendent, Elementary Education, and Bethel Cager, Assistant Superintendent, Secondary Education, introduced the new administrative recommendations for principal assignments and the process used to select the candidates. These recommendations are:

Doug Clum, Directing Principal, Jerstad-Agerholm Middle School
Issac Kirkwood, Directing Principal Mitchell Elementary School
Amber Lamers, Directing Principal, Roosevelt Elementary School
Bryan Terry, Directing Principal, Julian Thomas Elementary School
Richard Wytonick, Directing Principal, Giese Elementary School
Rebecca Zahn Directing Principal, Schulte Elementary School
Doug Clum for Directing Principal, Jerstad-Agerholm Middle School

Dr. Shaw shared the presentation "RUSD Must Succeed," which he has provided for the business community regarding the need for their help in making a successful District. The presentation included District information, challenges, possible solutions, future options and business/ community relationship options.

Kelly Pochop, Virtual High School Administrator, provided an update on the District's virtual learning initiative. He said virtual classes were offered during summer school for 56 students. Online mentor teachers have been hired to support the students in a team effort. Seven teachers have been hired to support students beginning in the fall at the high schools. Three online content teachers have been hired in part time positions and shared with other districts to support students in additional courses. He said the plan is to have 50 teachers trained next year to support virtual course students.

9. ACTION ITEMS

a. RUSD/Gateway/Trane Partnership

Frank Jarosz, Director, Facilities and Operations; Ann Yehle, Principal, McKinley Middle School; Mark Duff, Budget Manager and Financial Analyst; Gateway Technical College president, Bryan Albrecht and Trane Corporation representative, Mike Stanczyk, addressed the Board on partnerships to create cost neutral, self sufficient schools which address IB authorization needs, capacity issues and will result in a competitive model school option.

Mr. Wisner asked that the financial condition of the District be kept in mind when moving forward with this initiative. Dr. Shaw talked about this feasibility study being a step out of the ordinary in providing another option for students.

Dr. Warner moved, Ms. Handrow seconded, to approve moving forward with the next step in the partnership and working with Trane to create a feasibility study of the remodel and addition to McKinley Middle School. Ayes - 7 (Handrow, Hargrove, Kutz, Plache, Van Atta, Warner, Wisner). Noes - 0. Absent - 2 (McKenna, Nielsen).

b. West Ridge Parking Lot Replacement

Andy Stefancin, Supervisor, Maintenance Project, and Frank Jarosz, spoke regarding the need for replacing the West Ridge parking lot and the process used for selecting the bid. Mr. Stefancin said an easement issue may need to come back to the Board at a later date.

Ms. Handrow moved, Mrs. Kutz seconded, to award the West Ridge Elementary School Parking Lot Replacement to Poblocki Paving in an amount not to exceed \$376,850. Ayes - 7 (Handrow, Hargrove, Kutz, Plache, Van Atta, Warner, Wisner). Noes - 0. Absent - 2 (McKenna, Nielsen).

c. **2011-2012 At-Risk Plan**

Robert Holzem, Directing Principal, Alternative Programs, talked about the Wisconsin Department of Public Instruction's required At-Risk Plan. The plan explains what is in place now to assist at-risk students. The plan did go to the District Wide School Improvement Council as well as other committees. Future plans will most likely include additional items depending on the School Improvement Plans.

Ms. Plache moved, Pastor Hargrove seconded, to approve the 2011-2012 Racine Unified School District At-Risk Plan, ensuring Wisconsin Department of Public Instruction compliance. Ayes - 7 (Handrow, Hargrove, Kutz, Plache, Van Atta, Warner, Wiser). Noes - 0. Absent - 2 (McKenna, Nielsen).

~~d. **Middle School Flexible Block Scheduling - Moved to Board Development**~~

e. **Interagency Agreement with Wisconsin Idea Leadership Academy (WILA)**

Dr. Shaw explained the agreement. He said the goal is to make the partnership more focused and coherent with WILA goals and District achievement goals.

Mrs. Kutz moved, Ms. Plache seconded, to approve the Inter Agency Agreement with Wisconsin Idea Leadership Academy for School Improvement (WILA) at a cost not to exceed \$338,000. Ayes - 7 (Handrow, Hargrove, Kutz, Plache, Van Atta, Warner, Wiser). Noes - 0. Absent - 2 (McKenna, Nielsen).

f. **Resolution Authorizing Temporary Borrowing in an Amount Not To Exceed \$30,000,000 Pursuant to Section 67.12(a), Wisconsin Statutes**

Item 9(g) was selected instead of 9(f) for the resolution.

g. **Resolution Authorizing Temporary Borrowing in an Amount Not to Exceed \$19,000,000 Pursuant to Section 67.12(a), Wisconsin Statutes (Alternate Resolution)**

Michael Clark, Director, Baird, and Mr. Hazen provided an overview of the resolution and reasons for selecting the alternative resolution including minimizing the length of the debt.

Mrs. Kutz moved, Ms. Plache seconded, to approve the resolution authorizing temporary borrowing in an amount not to exceed \$19,000,000 pursuant to Section 67.12(a), Wisconsin Statutes. Ayes - 7 (Handrow, Hargrove, Kutz, Plache, Van Atta, Warner, Wiser). Noes - 0. Absent - 2 (McKenna, Nielsen).

h. **AIMSWeb Software for Implementation of Response to Intervention (Added Addendum Item)**

Ann Laing, Executive Director, Instruction and Support, and Jamie Syvrud, Supervisor, Professional Development, provided information regarding the AIMSWeb Software and the committee and process used to recommend the tool.

Ms. Handrow moved, Mrs. Kutz seconded, to approve the purchase of the AIMSWeb Software in an amount not to exceed \$112,225. Ayes - 7 (Handrow, Hargrove, Kutz, Plache, Van Atta, Warner, Wiser). Noes - 0. Absent - 2 (McKenna, Nielsen).

10. OPERATIONAL EXPECTATIONS - NONE

11. BOARD DEVELOPMENT

a. **Charter Schools vs. Vouchers**

Mr. Hazen and Mr. Duff talked about the possibility of the District pursuing charter schools as an option. They talked about non-instrumentality charter schools. They said there are some benefits including the fiscal benefit of being able to count the students and retain state aid as opposed to vouchers which does not retain state aid. Each charter would have to be approved by the Board if they chose to go with this option. In addition, this provides another option for students and the community.

b. **Middle School Flexible Block Scheduling**

Dr. Shaw explained this item was removed from the agenda's Action Items because, in alignment with Board policy, school schedules are set by administration and not approved by the Board.

Dr. Cager; Christine Christensen, Supervisor, Instruction and Support, Special Education, Secondary; Soren Gajewski, Directing Principal, Mitchell Middle School; Jacquelin Brownell, Assistant Principal, Gilmore Middle School; Ben Holzem, Assistant Principal, Mitchell Middle School; and Amber Lamers, Assistant Principal, Mitchell Middle School, provided an overview of flexible scheduling for Mitchell Middle School and Starbuck Middle School. Major discussion points included, research based student benefits, schedule structure, economic impact and metrics of success.

Dr. Laing was asked to provide information on the special education aspect of the flexible scheduling. She stated she was not involved with this committee nor asked her input on this scheduling. She provided input on inclusive practices and related professional development at the middle school level. She reviewed the guidelines for providing services to special education students and direction provided to principals to make inclusion work in the buildings. Mr. Gajewski and Dr. Laing said special education issues are being worked on for this item.

The Board asked questions and received answers specific to the structure and components of the block scheduling. Mr. Wisner asked why this has not been brought to the DWSIC for review since it fits into the three main criteria for that Council including impact costing \$50,000 or more, affecting more than one school and requiring significant change in adaptive work. Mr. Weiss said the School Improvement Plans included this in their plans and that process was used.

Mr. Gajewski said the concerns voiced at tonight's Public Comments portion of the meeting are being discussed. The unanswered questions are being addressed at a meeting scheduled for tomorrow, July 19.

Consensus of the Board was that they would like to know more information about flexible scheduling.

12. REPORT OF BOARD COMMITTEES

a. **Audit**- No report.

b. **Legislative**

Dr. Warner shared information regarding the upcoming August 1, 2011, conversation with locally elected officials.

c. **Board Governance**- No report.

d. **Communications** - No report.

e. **District Wide School Improvement Council (DWSIC)**

Mr. Wisner talked about Mr. Weiss's presentation at the last DWSIC meeting regarding increased initiatives resulting in decreased productivity.

- f. **Guiding Coalition** - No report.

13. BOARD CONSENT AGENDA

- a. **Board Meeting Minutes of June 20, 2011**
- b. **Executive Session Minutes of June 20, 2011**
- c. **Special Board Meeting Minutes of June 27 and July 5, 2011**
- d. **Audit Committee Minutes of May 9, 2011 (Attachment A)**
- e. **Communications Committee Minutes of June 13, 2011 (Attachment B)**
- f. **Governance Committee Minutes of January, 3, 2011 (Attachment C)**
- g. **Legislative Committee Minutes of June 6, 2011 (Attachment D)**
- h. **Approval of Governance Committee Objectives, Goals, Strategies and Measures (OGSM)**
- i. **Approval of Language Addition to Operational Expectations 8.1 (Referral #4-2011-Data Scorecard)**
- j. **Approval of Language Addition to Operational Expectations 5.8 (Referral #5-2011-Staffing Patterns)**

Dr. Warner moved, Ms. Plache seconded, to approve the Board Consent Agenda items 13(a-j). Ayes - 7 (Handrow, Hargrove, Kutz, Plache, Van Atta, Warner, Wisner). Noes - 0. Absent - 2 (McKenna, Nielsen).

14. RECEIVE AND FILE - None

15. SUPERINTENDENT CONSENT AGENDA

- a. **Personnel Changes**
- b. **Monthly Financial Statement for June, 2011**
- c. **Overnight Field Trips**

Ms. Handrow moved, Ms. Plache seconded, to accept the Superintendent Consent Agenda items 15(a-c). Ayes - 7 (Handrow, Hargrove, Kutz, Plache, Van Atta, Warner, Wisner). Noes - 0. Absent - 2 (McKenna, Nielsen).

16. REFERRALS

- a. **#06-2009 (Request for Work Session on United Way Programs)**
Consensus was that this referral does not need further attention and should be considered complete.

17. ADJOURNMENT

Ms. Plache moved, Pastor Hargrove seconded, to adjourn. With no objections heard, the meeting was adjourned at 9:49 p.m.

BOARD DEBRIEFING OF THIS EVENING'S MEETING - Not conducted.

Signed: _____
Gretchen L. Warner, Clerk

Signed: _____
James J. Shaw, Secretary



Racine Unified School District

2220 Northwestern Avenue, Racine, Wisconsin 53404-2597

Board of Education

**BOARD OF EDUCATION
AUDIT COMMITTEE
MINUTES**

May 9, 2011

The Board of Education Audit Committee meeting of Monday, May 9, 2011, was called to order at 5:34 p.m.

Approval of Audit Committee Minutes of April 11, 2011

Ms. Handrow moved, Mrs. Kutz seconded, to approve the minutes of the April 11, 2011, Audit Committee meeting. All were in favor.

Monthly Financial Update

Mr. Hazen provided information regarding the monthly financial update. These items will be shared with the full Board at the May 16, 2011, Board meeting. Information about trends, adjustments and forecasts were shared with the Committee and handouts discussed included:

- All Governmental, General, Special Education, Food Service Fund and All Governmental Funds Combined Statement of Revenues, Expenditures and Changes Fund Balance Revenues by Source, Expenditures by Function Monthly Budget
 - The breakfast program is generating funds for the district and will be used for the purchase of new lunch tables; Mr. Hazen will investigate using Fund 50 for cafeteria lighting projects
- Balance Sheet for Fiscal Year 2011 for Period Ending April 30, 2011
- PPO Budget Comparison Reports
- PPO Large Claim Report
 - The claims and claimants are considerably higher than the average 5 claimants
- Medical and Prescription Drug Monthly Paid Claims Most Recent 24 Months
- Dental Budget Comparison Reports
- Monthly Energy Consumption & Cost Comparisons
 - 80% of the budget has been used and there are still 3 months to go. Still possible to be under budget.

2011-12 Budget

Mr. Hazen talked about the 2011-12 Budget. Discussion points included:

ASC Transformation

- Reduction of: 9 administrators; 2 educational assistants; 7 secretary/clerks; 7 Bldgs. and Grounds employees
- Reduction at the school level, 18.25 teachers; 85 educational assistants
- Protecting the classroom core and meeting legal requirements
- Draft ASC Reorganization Chart
- Draft new administrators' and coordinators' functions
- Support positions and job descriptions
- Meetings with bargaining units
- Charter school, transportation aid, and P-5 potential state changes
- Anticipated June 15 state budget finalization

Administrative Service Center (ASC) Move Update

Handout: Central Office Project

Mr. Hazen shared information regarding the ASC move. Discussion points included:

- Server Room move delay (all parts have now arrived)
- Minimal impact on summer school
- Requests for Proposals
- Finalization of environmental issues

Adjourn

With no objection heard, the meeting was adjourned at 6:36 p.m.

Others Present:

David Hazen, Chief Financial Officer
Darlene Gallup, Executive Assistant
Jim Shaw, Superintendent of Schools

Respectfully submitted,

Don J. Nielsen, Chair (Present)
Pamala Handrow (Present)
Susan F. Kutz (Present)
Dennis Wiser (Absent)
William S. Van Atta, Ex Officio



Racine Unified School District

2220 Northwestern Avenue, Racine, Wisconsin 53404-2597

ATTACHMENT B

Board of Education

**BOARD OF EDUCATION
COMMUNICATIONS COMMITTEE**

**Monday, June 13, 2011
ASC Board Room**

MINUTES

Call to Order

The Communications Committee meeting of Monday, June 13, 2011, was called to order at 5:12 p.m.

Approve Agenda

Ms. Plache moved, Mr. Nielsen seconded, to approve the agenda. All were in favor.

Selection of Committee Chair

Ms. Plache moved, Mr. Nielsen seconded, to select Julie McKenna as chair of the Communications Committee. All were in favor. Julie S. McKenna was selected as chair of the Communications Committee.

Approval of Communications Committee Meeting Minutes of February 15, 2011

Mr. Nielsen moved, Ms. Plache seconded, to approve the minutes of the February 15, 2011, Communications Committee meeting. All were in favor.

Approve Listening and Linking (L&L) Sessions Meeting Minutes of: February 15, 16, 22, March 1, 7, 8, and 14, 2011

Ms. Plache moved, Mr. Nielsen seconded, to approve the Listening and Linking Session minutes of February 15, 16, 22, March 1, 7, 8, and 14, 2011. All were in favor.

Advocacy Web Page Concept

Ms. Plache talked about a WASB Legislative meeting in Madison where they discussed a school district that had worked with WASB on a mutual website for WASB legislative updates and alerts. This will be discussed the next Communications Committee.

Review and Update Objectives, Goals, Strategies and Measures (OGSM)

The OGSM document was reviewed. Mrs. McKenna will make any necessary updates and it will be forwarded for approval by the Board at the June 20, 2011 business meeting.

Set Next Meeting Date and Agenda

The next meeting of the Communications Committee is scheduled for Monday, June 27, 2011, at 5 p.m. Included on the next agenda will be:

- Approval of Communications Committee Meeting Minutes of June 13, 2011
- Advocacy Web Page Concept

Ms. Plache moved, Mr. Nielsen seconded, to adjourn the meeting at 5:26 p.m. All were in favor.

Also Present:

Darlene Gallup, Executive Assistant

Respectfully submitted,

Julie L. McKenna, Chair (Present)

Melvin Hargrove (Absent)

Don J. Nielsen (Present)

Kim Plache (Present)

William S. Van Atta, Ex-Officio (Absent)



Racine Unified School District
2220 Northwestern Avenue, Racine, Wisconsin 53404-2597

ATTACHMENT C
Board of Education

**BOARD OF EDUCATION
GOVERNANCE COMMITTEE**

**January 3, 2011
5:30 p.m.
ASC Board Room**

MINUTES

1. Call to Order

The Racine Unified School District Board of Education Governance Committee meeting of Monday, January 3, 2011, was called to order at 5:31 p.m.

2. Approval of Governance Committee Minutes of the December 13, 2010

Ms. Plache moved, Mrs. Kutz seconded, to recommend the Board approve the Governance Committee meeting minutes of December 13, 2010. All were in favor.

3. Recommendation to Adjust the Monitoring Calendar

Mrs. Kutz moved, Ms. Plache seconded, to recommend the Board of Education approve the GC-6E Annual Planning and Monitoring Calendar as presented. All were in favor.

4. Discussion on Possible Recommendation on Referral 16-10 (OE-8 Communication of Transportation Changes)

It was noted that the language for OE-8 was already approved at the December 20, 2010, Board business meeting during the Consent Agenda: *“Inform the board of any new or modified rules, policies, or practices for transportation no later than 60 days prior to implementation.”*

5. Discuss/Develop Agenda for February 11, 2011, Board Work Session with Aspen

The February 11, 2011, Aspen Work Session agenda was discussed. Topics for the agenda will include:

- Review of Governance Culture policies, GC-1-10
- Debriefing of December 20, 2010, Board meeting
- Revisit structure of committee reports at Board meetings
- Aspen debrief of administrators' work shop of February 10, 2011
- Discuss policy on employees' worker compensation (Ref. OE-7; OE-6; OE-4)
- Discuss OE-7.3 (Bonding issue)
- Discuss OE-7.12 (Legal counsel review)
- Discuss OE-7.13 (Control process)
- Determine date and agenda for next Governance Committee

Mrs. McKenna arrived at 5:41 p.m.

6. Set Next Meeting Date and Agenda

The date and agenda for the next Governance Committee meeting will be determined at the Aspen work session on February 11, 2011.

7. **Public Comments - None**

8. **Adjourn**

Ms. Plache moved, Mrs. Kutz seconded, and with no objections heard, the meeting adjourned at 5:45 p.m.

Also present:

Jim Shaw, Superintendent of Schools
Julie McKenna, Board Member (Arrived at 5:41 p.m.)
Darlene Gallup, Executive Assistant

Respectfully submitted:

Melvin Hargrove (Chair)
Susan F. Kutz
Kim Plache
Gretchen L. Warner (Absent)
Dennis Wisner
William S. Van Atta, Ex-Officio



ATTACHMENT D
Board of Education

Racine Unified School District
2220 Northwestern Avenue, Racine, Wisconsin 53404-2597

LEGISLATIVE COMMITTEE
June 6, 2011
Administrative Service Center, Board Room

MINUTES

The Racine Unified School District Board of Education Legislative Committee meeting of Monday, June 6, 2011, was called to order at 4:37 p.m.

Selection of Committee Chair

Ms. Handrow moved, Ms. Plache seconded, to elect Dr. Warner as chair of the Legislative Committee. Gretchen L. Warner was unanimously elected chair.

Approval of the Legislative Committee Meeting Minutes of May 16, 2011

Ms. Handrow moved, Ms. Plache seconded, to approve the minutes of the May 16, 2011, Legislative Committee meeting. All were in favor.

Review and Update Objectives, Goals, Strategies and Measures (OGSM)

The OGSM document was reviewed. Minor adjustments were made including:

- In Objective 2: Add as Goal #2- Each Legislative Committee member will personally contact their legislators.
- In Objective 1: Goal 1, change Lehman to Wanggaard.
- In all Measures, change dates to month/year

Mr. Nielsen moved, Ms. Handrow seconded, to forward the OGSM document to the Board for approval after the minor adjusts have been made as discussed. All were in favor.

Update on Wingspread Event for Local Officials

The event will be held from 4:30-5:30 p.m. at the Sienna Center on August 1, 2011, and the the reception will be at Wingspread at 6 p.m. Dr. Warner noted that it was requested that some additional people be invited. The Committee considered the request but decided this event is designed as a discussion among local elected officials. A save-the-date notice and reminders need to be sent out. Dr. Warner and Ms. Plache will create a draft of the notices and invitation.

Review of Any Current Wisconsin Association of School Boards (WASB) Legislation

The current WASB Legislation Updates were reviewed and discussed. Major discussion points included:

- Request a fiscal memo on the affects of vouchers on RUSD
- Bring forward WASB update items as questions/discussions at the August 1, 2011, Sienna Center event.
 - Senate Education Committee public hearing on charter schools
 - Supreme Court debate on the Walker bill- effective date and retroactive reduction
 - Equalizing opportunity for education
 - Lawsuit activity based on our constitution
- WASB will be asked to participate in the next Legislative Committee meeting to answer questions

Set Next Meeting Date

The next Legislative Committee meeting will tentatively be on July 5, 2011, at 4:30 p.m.

Agenda items will include:

- Approve Minutes of June 6, 2011, Committee Meeting
- Preparations for the August 1, 2011, Conversations with Legislators
- Review of Any Current Wisconsin Association of School Boards (WASB) Legislation Updates

Adjourn

Ms. Plache moved, Ms. Handrow seconded, to adjourn. All were in favor to adjourn at 5:14 p.m.

Also Present:

Darlene Gallup, Executive Assistant
Jim Shaw, Superintendent of Schools

Respectfully submitted:

Gretchen L. Warner, Chair (Present)
Melvin Hargrove (Absent)
Pamala Handrow (Present)
Don J. Nielsen (Present)
Kim Plache (Present)
William S. Van Atta, Ex-Officio (Present)

Legislative Committee



Racine Unified School District
2220 Northwestern Avenue, Racine, Wisconsin 53404-2597

RACINE UNIFIED SCHOOL DISTRICT
OFFICIAL PROCEEDINGS

William S. Van Atta, President

Gretchen L. Warner, Clerk

Racine, Wisconsin

July 18, 2011

A special meeting of the Board of Education of the Racine Unified School District of Racine County, Wisconsin began at 5:35 p.m. on Monday, July 18, 2011, with the following members present: Gretchen L. Warner, Pamala Handrow, Melvin Hargrove, Susan F. Kutz, Kim Plache, William S. Van Atta and Dennis Wisner. Absent: Julie L. McKenna, Don J. Nielsen-(present by conference call).

Also present: Jim Shaw, Superintendent of Schools; David Hazen, Chief Financial Officer; Steve Hejnal, Executive Director, Human Resources; Jeff Weiss and Bethel Cager, Assistant Superintendents; Clara Grays and Alyson Eisch, Supervisors, Curriculum and Instruction; and Darlene Gallup, Executive Assistant.

The Board of Education met in open session for the sole purpose of considering a motion to adjourn to Executive Session per Wisconsin Statute for the purpose of:

1. Student Expulsions - 19.85(1)(f) and 120.13(1)(c)4.d
2. Personnel Issues – 19.85(1)(c)

Ms. Handrow moved, Pastor Hargrove seconded, to adjourn to Executive Session. Ayes - 7 (Handrow, Hargrove, Kutz, Plache, Van Atta, Warner, Wisner). Noes – 0. Absent – 2 (McKenna, Nielsen).

1. Student Expulsions

Dr. Shaw said this is the beginning of an opportunity to change how the District works with and manages expulsions and suspensions. He said the District also needs to look closer at interventions. Dr. Cager and Mr. Weiss addressed the Board on the roles and responsibilities of the new Instruction and Support (Pupil Services) Supervisors, Clara Grays and Alyson Eisch.

Mrs. Kutz moved, Dr. Warner seconded, to approve the Student Expulsions and Suspensions as presented. Ayes - 7 (Handrow, Hargrove, Kutz, Plache, Van Atta, Warner, Wisner). Noes – 0. Absent – 2 (McKenna, Nielsen).

Dr. Cager, Mr. Weiss, Ms. Grays and Ms. Eisch left the meeting at 5:50 p.m.
Keri Hanstedt, Manager, Employee Relations, arrived at 5:52 p.m.

2. Personnel Matters

Personnel matters were discussed.

With no objections heard, the Executive Session was adjourned at 6:36 p.m.

Signed: _____
Gretchen L. Warner, Clerk

Signed: _____
James J. Shaw, Secretary



Racine Unified School District
2220 Northwestern Avenue, Racine, Wisconsin 53404-2597

Board of Education

RACINE UNIFIED SCHOOL DISTRICT
OFFICIAL PROCEEDINGS

William S. Van Atta, President

Gretchen L. Warner, Clerk

Racine, Wisconsin

August 2, 2011

A special meeting of the Board of Education of the Racine Unified School District of Racine County, Wisconsin began at 5:05 p.m. on Tuesday, August 2, 2011, with the following members present: Gretchen L. Warner, Melvin Hargrove, Susan F. Kutz, Julie L. McKenna, Kim Plache, William S. Van Atta and Dennis Wiser. Absent: Don J. Nielsen-(Present by conference call) and Pamala Handrow.

Also present: Jim Shaw, Superintendent of Schools; Ann Laing, Executive Director, Instruction and Support; and Darlene Gallup, Executive Assistant.

The Board of Education met in open session for the sole purpose of considering a motion to adjourn to Executive Session per Wisconsin Statute for the purpose of:

1. Personnel Matter - 19.85(1)(c)

Mrs. Kutz moved, Pastor Hargrove seconded, to adjourn to Executive Session. Ayes - 7 (Hargrove, Kutz, McKenna, Plache, Van Atta, Warner, Wiser). Noes – 0. Absent – 2 (Nielsen, Handrow).

1. Personnel Matters

A Personnel matter was discussed.

Dr. Warner moved, Mrs. Kutz seconded, to adjourn the Executive Session. With no objections heard, the Executive Session was adjourned at 5:21 p.m.

Signed: _____
Gretchen L. Warner, Clerk

Signed: _____
James J. Shaw, Secretary



Racine Unified School District
2220 Northwestern Avenue, Racine, Wisconsin 53404-2597

RACINE UNIFIED SCHOOL DISTRICT
OFFICIAL PROCEEDINGS

William S. Van Atta, President

Gretchen L. Warner, Clerk

Racine, Wisconsin

August 8, 2011

A special meeting of the Board of Education of the Racine Unified School District of Racine County, Wisconsin began at 6:13 p.m. on Monday, August 8, 2011, with the following members present: Pamala Handrow, Susan F. Kutz, Julie L. McKenna, Kim Plache, William S. Van Atta and Dennis Wiser. Absent: Don J. Nielsen (present by conference call), Gretchen L. Warner, and Melvin Hargrove (Arrived at 6:16 p.m.)

Also present: Jim Shaw, Superintendent of Schools; Ann Laing, Executive Director, Instruction and Support; Steve Hejnal, Executive Director, Human Resources; and Darlene Gallup, Executive Assistant.

The Board of Education met in open session for the sole purpose of considering a motion to adjourn to Executive Session per Wisconsin Statute for the purpose of:

1. Real Estate Matter - 19.85(1)(e)

Ms. Handrow moved, Mrs. Kutz seconded, to adjourn to Executive Session. Ayes - 6 (Handrow, Kutz, McKenna, Plache, Van Atta, Wiser). Noes – 0. Absent – 3 (Hargrove, Nielsen, Warner).

Pastor Hargrove arrived at 6:16 p.m.

1. Real Estate Matter

A real estate matter was discussed.

No action was taken by the Board.

Ms. Handrow moved, Mrs. Kutz seconded, to adjourn the Executive Session. With no objections heard, the Executive Session was adjourned at 6:31 p.m.

Signed: _____
Gretchen L. Warner, Clerk

Signed: _____
James J. Shaw, Secretary



Racine Unified School District
2220 Northwestern Avenue, Racine, Wisconsin 53404-2597

RACINE UNIFIED SCHOOL DISTRICT

OFFICIAL PROCEEDINGS

William S. Van Atta, President

Gretchen L. Warner, Clerk

Racine, Wisconsin

August 2, 2011

A Special Board meeting of the Board of Education of the Racine Unified School District of Racine County, Wisconsin began at 5:32 p.m. on Tuesday, August 2, 2011, with the following members present: Melvin Hargrove, Susan F. Kutz, Julie L. McKenna, Kim Plache, William S. Van Atta, Gretchen L. Warner and Dennis Wiser. Absent: Don J. Nielsen (Present by conference call) and Pamala Handrow.

Also present: David Hazen, Chief Financial Officer; James Shaw, Superintendent; Steve Miller, Director, Standards, Assessment and Accountability; Jeff Bлага, Interim Executive Director of Instruction and Curriculum; Ann Laing, Executive Director of Instruction and Support (Left at 6:21 p.m.); Jeff Weiss, Assistant Superintendent, Elementary Education; and Darlene Gallup, Executive Assistant.

3. ACTION ITEMS

a. Acceptance of Superintendent James Shaw's Retirement

Copies of the contract were available for the audience.

Mrs. Kutz moved, Ms. Plache seconded, to accept the resignation of Dr. Shaw as presented in the contract.

Board members thanked Dr. Shaw for his work in the District including his building of trust and an academic foundation, experiences, passion for success of kids, forge of movement toward the North Star, help in building a strong relationship with the businesses and community in Racine, focus on the kids, focus on what is important, passion for closing the achievement gap, making this a calling rather than just a job, being present in buildings and community, ability to be transparent in regards to the District's Scorecard data, belief that all students can learn and impressive work schedule and engagement in and with the community.

Mr. Van Atta noted the resignation of Dr. Shaw is entirely based on his request to retire, was by mutual consent and not by request of the Board. There is no severance contract or financial obligation beyond this year as agreed in the contract.

Vote on the motion: Ayes – 7 (Handrow, Kutz, McKenna, Plache, Van Atta, Warner, Wiser). Noes – 0. Absent – 2 (Nielsen, Handrow).

Dr. Shaw thanked the Board for the opportunity to work toward improving education and sharing in the work done here. He said a chance to educate students has been a tremendous opportunity and a most important work.

b. Approval of Interim Superintendent Contract for Dr. Ann Laing

Copies of the contract were available for the audience.

Mrs. Kutz moved, Ms. Plache seconded, to approve the Interim Superintendent Contract for Dr. Ann Laing as presented.

Mr. Van Atta reviewed the contract.

Vote on the motion: Ayes – 7 (Handrow, Kutz, McKenna, Plache, Van Atta, Warner, Wiser). Noes – 0. Absent – 2 (Nielsen, Handrow).

Dr. Laing was welcomed and thanked by the Board.

4. WORK SESSION

No action was taken by the Board during the work session.

a. Coherent Governance Policy Section R-2: Results-2 (Academic Achievement-Reading)

Dr. Miller and Mr. Blaga provided copies and an overview of the Results-2 (Academic Achievement-Reading) Monitoring Report and related handouts, “R-2 Academic Achievement-Reading Monitoring Report,” “Student Goal Setting Worksheet,” and “Constructed Response Practice Sheet.”

Dr. Miller noted that the report is submitted as making reasonable progress with exceptions noted: “The primary exceptions are that the achievement gap in Reading widened at Grade 6 and none of our tested grades scored at or above the Annual Measurable Objective (AMO).”

Dr. Laing left at 6:21 p.m. during the Results-2 Monitoring Report presentation.

Feedback provided on the Monitoring Report:

- The samples of practice shows through instructive response how we are expecting students to think in their writing.
- We need to continue to look for the connection between Reading and Writing.
- A request was made for an inservice to be conducted for the Board on using SchoolNet.
- We need to share the good and progress seen in this report and be our own public relations.
- We need to share the “public school advantage” and not just talk about data.
- We need to create a uniform message of the good things to be shared.
- We need to remind ourselves that it isn’t just results; it is about students and their well being.

5. ADJOURNMENT

Ms. Plache moved, Mrs. Kutz seconded, to adjourn the work session at 6:52 p.m. All were in favor.

Signed: _____
Gretchen L. Warner, Clerk

Signed: _____
James J. Shaw, Secretary



Racine Unified School District
2220 Northwestern Avenue, Racine, Wisconsin 53404-2597

RACINE UNIFIED SCHOOL DISTRICT

Work Session

William S. Van Atta, President

Gretchen L. Warner, Clerk

Racine, Wisconsin

August 8, 2011

A Special Board meeting of the Board of Education of the Racine Unified School District of Racine County, Wisconsin began at 6:18 p.m. on Monday, August 8, 2011, with the following members present: Pamala Handrow, Melvin Hargrove, Susan F. Kutz, Julie L. McKenna, Kim Plache, William S. Van Atta, and Dennis Wiser. Absent: Don J. Nielsen and Gretchen L. Warner

Also present: James J. Shaw, Superintendent of Schools; David Hazen, Chief Financial Officer; Steve Hejnal, Executive Director, Human Resources; Ann Laing, Executive Director, Instruction and Support; Bethel Cager, Assistant Superintendent, Secondary Education; Steve Miller, Director, Standards, Assessment and Accountability; and Darlene Gallup, Executive Assistant.

The purpose of the meeting was a work session. The subject of the work session was the District Improvement Plan. No action was taken by the Board.

Dr. Shaw talked about the importance and progress of the School Improvement Plans. The ASC reorganization was done to help focus on supporting the buildings and their work. The District Improvement Plan is the first step toward a focus at a District level on student achievement. This Plan also works toward incorporation of the Achievable Results and Coherent Governance Policies. In addition, this Plan moves toward increased accountability.

Dr. Miller provided a presentation and handouts on the District Improvement Plan. Included in his presentation were discussion points including:

- A review of the alignment of goals and initiatives in the North Star trajectory
 - Coherent Governance
 - North Star Vision
 - North Star Scorecard
 - Guiding Coalition Achievable Results
 - Data Retreat Process
 - District and School Improvement Plans
- Goals' strategies for advancement and identification of persons of primary responsibility
 - Guidance and leadership to advance the organization
 - Specific connection between curricular strategies and WKCE and MAP data
 - Use of MAP data for predictive information on WKCE performance
 - Focus and intervention strategies for students needing more help based on data
 - Consistent performance improvement for Reading, Language Arts and Math rather than a focus on one area each year
 - Making sure summer school instruction is connected to the regular school year instruction
 - Increase summer school and after school programming
 - Technology improvements (e.g., web-based delivery) for testing
 - Connection to data on graduation rates, student engagement, socio economic status, disabilities, etc.

It is required that the Plan be submitted to the Department of Public Instruction and the District will be monitored on its progress.

The Board commented on their excitement regarding the Plan and the appreciation for the work involved in its development.

Board Comments:

- It was suggested that there be a Board Development item conducted on the progress and anticipated use of SchoolNet.
- Appreciation was voiced for the inclusion of items that can be measured and monitored. A list of those items would be appreciated to help clarify what things can be targeted
- There is need to get training in place and have it done ahead of time
- There should be included in the plan what has been used to put the plan together, (early childhood program, quantification items, etc.)

The work session was adjourned at 7:27 p.m.



Racine Unified School District

2220 Northwestern Avenue, Racine, Wisconsin 53404-2597

**BOARD OF EDUCATION
AUDIT COMMITTEE
MINUTES**

July 5, 2011

The Board of Education Audit Committee meeting of Tuesday, July 5, 2011, was called to order at 4:04 p.m.

Approval of Audit Committee Minutes of May 9, 2011

Mrs. Kutz moved, Mr. Wisner seconded, to approve the minutes of the May 9, 2011, Audit Committee meeting. All were in favor.

Monthly Financial Update

Mr. Hazen provided information regarding the monthly financial update. This information will be shared with the full Board at the July 18, 2011, Board meeting. Information about trends, adjustments and forecasts were shared with the Committee and handouts discussed included:

- Unaudited All Governmental, General, Special Education, Food Service Fund and All Governmental Funds Combined Statement of Revenues, Expenditures and Changes Fund Balance Revenues by Source, Expenditures by Function Monthly Budget
- Unaudited Balance Sheet for Fiscal Year 2011 for Period Ending June 30, 2011
- PPO Budget Comparison Reports
- PPO Large Claim Report
- Medical and Prescription Drug Monthly Paid Claims Most Recent 24 Months
- Dental Budget Comparison Reports
- Monthly Energy Consumption & Cost Comparisons

Discussion points included:

- Healthcare: There will be a negative impact on the fund balance this year but a positive impact next year. It also has an impact on the cash flow. Projections will be high in the 2011 year because of increased employee elective items done prior to July 1 and the kick in of the high deductible.
- Food service will have a positive year end which will help with the purchase of the lunch room tables.
- The health clinic has resulted in a year-to-date \$93,000 savings for employees minus facility rental and physician consulting fees. The district expects a large increase in use of the clinic. The district may look in the future at combining options with the City of Racine.
- The move of the server room to the new ASC facility went very well and seems to have no major problems at this time.
- Burkwald & Associates, Inc. has been selected as the company to work with the district on an insurance audit and analysis. They have been given the data they need and authority to proceed.

2011-12 Budget

Mr. Hazen talked about the 2011-12 Budget. Discussion points included:

- The district has received preliminary DPI figures on aid. It is still too early to see how close the district is to its projections.
- It is possible to get additional aid if the district goes over budget for example on the health insurance.
- June 15 was the deadline for early retirements. These are pretty much complete. Arena staffing may have an additional impact.
- The district has approximately 100 retirements and principal interviews are taking place at this time.

Administrative Service Center (ASC) Move Update

Mr. Hazen shared information regarding the ASC move. Discussion points included:

- The space being prepared for Human Resources should be completed near the end of this month.
- The district is looking at mid-August for the remainder of the district moves.
- Mr. Hazen will talk to the buyer of this building in case the district goes beyond its deadline to vacate.
- Mr. Hazen will send out an email regarding inquiries and information on the marketing of this building.

Travel Policy

Mrs. Irish shared information regarding the draft of the district's travel policy. Main points discussed included:

- In-state: increase in per diem from \$22. To \$30. Pro-ration \$5. Breakfast, \$10 lunch, and \$15 dinner
- Out of state: Increase in per diem from \$22 to \$40. Pro-ration \$10
- Only overnight stay consisting of two or more days will include meal reimbursements.
- Luncheon meetings will no longer be reimbursable
- Day trip meals will no longer be reimbursed
- Hotel accommodations the night before any conference are not reimbursable for locations less than 160 miles from the District
- There will be exceptions to the lunch reimbursements.
- Employees will be able to make choose to make their own travel arrangements and accommodations instead of using the Purchasing Department in order to help decrease costs.

Adjourn

Mr. Wiser moved, Mrs. Kutz seconded, to adjourn. With no objection heard, the meeting was adjourned at 4:31 p.m.

Others Present:

David Hazen, Chief Financial Officer
Kathy Irish, Budget Controller
Darlene Gallup, Executive Assistant

Respectfully submitted,

Don J. Nielsen, Chair (Present)
Pamala Handrow (Present)
Susan F. Kutz (Present)
Dennis Wiser (Present)
William S. Van Atta, Ex Officio (Present)



Racine Unified School District

2220 Northwestern Avenue, Racine, Wisconsin 53404-2597

BOARD OF EDUCATION GOVERNANCE COMMITTEE

June 20, 2011

4:30 p.m.

ASC Board Room

MINUTES

1. Call to Order

The Racine Unified School District Board of Education Governance Committee meeting of Monday, June 20, 2011, was called to order at 4:41 p.m.

2. Selection of Committee Chair

Mr. Wisner moved, Ms. Plache seconded, to unanimously elect Pastor Hargrove to serve as Chair of the Governance Committee. All were in favor.

3. Approval of Governance Committee Minutes of the January 3, 2011

Ms. Plache moved, Mr. Wisner seconded, to recommend the Board approve the Governance Committee meeting minutes of January 3, 2011. All were in favor.

4. Review and Update Objectives, Goals, Strategies and Measures (OGSM)

The Committee's OGSM was reviewed and updated. Adjustments included:

- Mr. Hejnal will review the Coherent Governance, Annual Monitoring Report Calendar and Preparation Timeline with Cabinet
- Objective 3, Measures, change dates to October, 2011
- Objective 4, Measures, change date to December 31, 2011

Dr. Warner moved, Ms. Plache seconded, to forward the modified OGSM to the Board for approval. All were in favor.

5. Review All Pending Referrals

The pending referrals were reviewed.

a. #3-2011 (Budget Flexibility)

This referral has been referred to the full Board for vote at tonight's business meeting.

b. #4-2011 (Data Scorecard)

No information has been received by the Board yet from administration on this referral. What the board wants to see needs to be identified and Dr. Miller needs to inform the Board whether progress is being made or not. The Board needs to tell administration what data the Board wants to look at and identify for them what the priorities will be for the upcoming year as well as from year to year in the monitoring reports. Administration needs to know what the Board wants them to work on for the next year.

Dr. Warner arrived at 4:53 p.m.

Mr. Wisner moved, Ms. Plache seconded, to advance this referral to the Board for approval. All were in favor.

c. #5-2011 (Staffing Patterns)

Mr. Wisner said the Board needs to know what staffing impact will be prior to decisions made based on the budget. When the Board receives a budget presentation, it needs to also see the anticipated changes to staffing. Consensus of those present was to use the language change in quotes ("Reports the planned. . .") and forward the change request to the Board for approval.

Mr. Wiser moved, Dr. Warner seconded to forward the policy language change to the full Board for approval. All were in favor.

d. #6-09 (United Way Pre-K Programs)

Dr. Warner moved, Ms. Plache seconded, to go forward to the Board for approval for a work session on this referral. All were in favor.

e. #8-09 (Stakeholder Survey on School Choice)

Mr. Wiser said the district needs to know why students are leaving and what can be done to get them back. We are currently not getting this information.

Mr. Wiser moved, Ms. Plache seconded, to have Pastor Hargrove meet with the person responsible for the survey and report back to the Board.

f. #12-10 (Board/Community Engagement Work Session)

This item was tabled. Pastor Hargrove will follow up on moving forward with the creation of this referral.

g. #14-10 (Proper Building Signage)

It was noted that two buildings still do not have proper signs. Mr. Wiser moved, Ms. Plache seconded, for Pastor Hargrove to find out the status of this referral.

6. **Review Monitoring Report Preparation Timeline**

Mr. Wiser talked about Mr. Nielsen's request to have draft copies more in advance of the monitoring report work sessions. Mr. Wiser will work with Mr. Nielsen to find out how much in advance materials are needed and what can be done to accommodate that request.

7. **Set Next Meeting Date and Agenda**

The next meeting of the Governance Committee will be on July 18, 2011. Agenda items will include:

-Approval of the June 20, 2011, Committee meeting minutes

-Update on Referral #8-09 (Wiser)

-Update on Referral #12-10 (Hargrove)

-Update on Referral #14-10 (Hargrove)

-Update on Mr. Nielsen's request: Monitoring Report materials in more advance of work sessions (Wiser)

8. **Public Comments**

There were no public comments made.

9. **Adjourn**

Dr. Warner moved, Ms. Plache seconded, to adjourn at 5:20 p.m. All were in favor.

Also present:

Jim Shaw, Superintendent of Schools

Steve Hejnal, Executive Director, Human Resources

Darlene Gallup, Executive Assistant

Respectfully submitted:

Melvin Hargrove (Chair)

Susan F. Kutz (Absent)

Kim Plache (Present)

Gretchen L. Warner (Arrived at 4:53 p.m.)

Dennis Wiser (Present)

William S. Van Atta, Ex-Officio (Present)



Racine Unified School District

2220 Northwestern Avenue, Racine, Wisconsin 53404-2597

**BOARD OF EDUCATION
GOVERNANCE COMMITTEE**

July 18, 2011

4:30 p.m.

ASC Board Room

MINUTES

1. Call to Order

The Racine Unified School District Board of Education Governance Committee meeting of Monday, July 18, 2011, was called to order at 4:40 p.m.

2. Approval of Governance Committee Minutes of the June 20, 2011

Mr. Wisner moved, Mrs. Kutz seconded, to recommend the Board approve the Governance Committee meeting minutes of June 20, 2011. All were in favor.

3. Update on Referral #8-09 (Stakeholder Survey on School Choice)

Pastor Hargrove said Dr. Laing most likely now will be in charge of this item. He will talk to her and report back at the next Governance Committee meeting. The Committee will also consider forming a focus group.

4. Update on Referral #12-10 (Board/Community Engagement Work Session)

This was forwarded to the next meeting of the Governance Committee.

5. Update on Referral #14-10 (Proper Building Signage)

Mr. Wisner spoke with Mr. Jarosz, Director, Buildings and Grounds. This will be updated on at the next meeting.

6. Update on Monitoring Report Materials in Greater Advance of Work Session

Pastor Hargrove spoke with Steve Hejnal, Executive Director, Human Resources. The planning schedule has been reviewed by Cabinet and the schedule is acceptable to them. Mr. Wisner will talk with Mr. Nielsen about the format and timeline issues.

7. Set Next Meeting Date and Agenda

The next meeting will be on August 15, 2011, at 4:30 p.m. Agenda items will include:

- Board Meeting Debriefings (Review Format and Process)
- Update, Referral #8-09-Stakeholder Survey on School Choice (Include: Consider focus group) (Hargrove)
- Update, Referral #12-10-Bd/Community Engagement) (Include: Consider a work session) (Hargrove)
- Update, Referral #14-10-Proper Building Signage (Wisner/Jarosz)
- Aspen Group Schedule and Agenda Items (Include: Superintendent's Summative Evaluation)

8. Public Comments - None

9. Adjourn

Ms. Plache moved, Mrs. Kutz seconded, to adjourn at 4:55 p.m. All were in favor.

Also present:

Darlene Gallup, Executive Assistant

Respectfully submitted:

Melvin Hargrove (Chair, Present)

Susan F. Kutz (Present)

Kim Plache (Present)

Gretchen L. Warner (Absent)

Dennis Wisner (Present)

William S. Van Atta, Ex-Officio (Present)



Racine Unified School District

2220 Northwestern Avenue, Racine, Wisconsin 53404-2597

LEGISLATIVE COMMITTEE

July 5, 2011

Administrative Service Center, Board Room

MINUTES

The Racine Unified School District Board of Education Legislative Committee meeting of Tuesday, July 5, 2011, was called to order at 4:51 p.m.

Approval of the Legislative Committee Meeting Minutes of June 6, 2011

Ms. Handrow moved, Pastor Hargrove seconded, to approve the minutes of the June 6, 2011, Legislative Committee meeting. All were in favor.

Preparations for the August 1, 2011, Conversation with Local Officials

Dr. Warner said the Sienna Center has agreed to let the District use a room there and Dr. Warner will visit to make sure the accommodations will be appropriate. It was recommended that someone be available to direct individuals as they arrive for the event. Dr. Warner will follow up on this need.

A save-the-date announcement has been sent. The official invitation will need to be sent soon.

Dr. Warner said she would like Pastor Hargrove to inform the speakers that evening regarding speaking time limitations. She would like the audience to have an opportunity to submit questions for the speakers to respond to.

Pastor Hargrove suggested a similar event be conducted in the future in the inner city.

Mr. Nielsen asked if Mr. Wanggaard could be requested to address the issue on a legislation structure that would transfer funding to the general fund rather than other sources. Dr. Warner will follow through with this request.

Wingspread will send out separate invitations for the reception.

Review of Any Current Wisconsin Association of School Boards (WASB) Legislation

This item was table to the next meeting.

Advocacy Web Page Concept

This item was tabled to the next meeting. Mrs. Tapp said she is meeting tomorrow with the district's web master and an individual from Nicolet High School. She will provide input from that meeting at the next Legislative Committee meeting.

Set Next Meeting Date

The next Legislative Committee meeting is scheduled for August 15 at 5 p.m.

Agenda items will include:

- Approve Minutes of July 5, 2011, Committee Meeting
- Review of Any Current Wisconsin Association of School Boards (WASB) Legislation Updates

Adjourn

Ms. Handrow moved, Pastor Hargrove seconded, to adjourn. All were in favor to adjourn at 5:10 p.m.

Also Present:

Darlene Gallup, Executive Assistant
Stacy Tapp, Director, Communications

Respectfully submitted:

Gretchen L. Warner, Chair (Present)
Melvin Hargrove (Present)
Pamala Handrow (Present)
Don J. Nielsen (Present)
Kim Plache (Absent)
William S. Van Atta, Ex-Officio (Not Present)

Legislative Committee



Racine Unified School District
2220 Northwestern Avenue, Racine, Wisconsin 53404-2597

Board of Education

**LEGISLATIVE COMMITTEE
COMMUNICATIONS SESSION**

**August 1, 2011
Sienna Center
5635 Erie Street
4:30 p.m.**

Minutes

A Racine Unified School District Board of Education Legislative Committee Communications Session was held on Monday, August 1, 2011, at 4:30 p.m. The Committee met with elected and appointed officials, public members and District staff for an open discussion regarding the 2011 state budget.

Wisconsin State Representative, Cory Mason provided a handout and presentation on “The 2011 State Budget and Its Effect on Local Governments.” His presentation points included:

- Disappointment that Mr. Van Wanggaard is not here
- The difficult times for public education
- Apology for what the state has done to education and disappointment in the cuts made
- Budget debate has come down to public education or deficits
- Voucher program is not fair
- Legislative Fiscal Bureau memorandum regarding what the budget effect will be on RUSD (Handout shared) Major discussion points of the memorandum entitled, “Provisions of Act 32 That Affect the Racine Unified School District” included:
 - Revenue Limits
 - General School Aids (general operations)
 - Categorical Aids (children with special needs)
 - Choice Program
 - Separate Aid Payment Related to the Independent Charter School Program
- The priorities are wrong and will make it more difficult for our students to succeed and compete in a global society

Representative Mason discussed questions and concerns from the audience. Questions, comments and concerns included:

Can you talk about the income cap in Milwaukee. (The income cap is no longer confined to the city of Milwaukee. For Racine, there are increments for only the first two years)

When money is going into private schools isn't there a non sectarian issue? (As long as the program doesn't target parochial schools it is legal. It must be open to all schools to be non sectarian issues.)

Vos and Brown admitted that even though special education students are included in the lottery, if they can't be serviced the money won't go back to the public schools. Same with the behavior problem students, students go back but not the money. (Correct. Education should be available to everyone. In the voucher system, they get to pick and choose who gets to participate. Also, they point to the average per pupil spending. It isn't always the same. Per pupil spending goes up.)

Was discussion held on the assembly floor about the success of vouchers in Milwaukee? (When it was first launched, it was discussed that they would exceed the public school education. A recent audit says, at best, some voucher schools do as well but not better than public schools. In Milwaukee we saw a lack of checks and balances for who was running the schools. Kids get left behind.)

These are tragic numbers. On the revenue side, can you address it? (We have \$800 million uncollected taxes owed to the state. If we just collect them, we could have avoided the cuts. Corporations can shift their resources to another state and avoid their share here. Also, we have legislators who sign saying we will never raise taxes but what happens is less and less revenue coming in and taxes go up.)

Present Reagan raised taxes six times but he is their hero. I see that as a problem.

Racine has over 1,000 homeless students. Was this discussed? (There was a broader discussion about the needs of Racine and other urban areas on needs.)

Kids that have to move around from place to place during the school year lose their place. (5% of Racine kids are homeless. Learning and participating is difficult for all of them.)

Robin Vos claimed vouchers would save money. If kids drop out, does the money stay with the school and at what point? Is the District still on the hook to provide special education and busing? (Money will be on a semester basis. Yes, RUSD must provide the special education services and busing.)

This requires all kids to participate including the handicapped. Is there a mandate? (Only that they be allowed to enroll. Doesn't mean the school has to accept them. There may be some legal actions regarding this.)

Do private schools promote special education schools? (There is separate legislation for handicapped students and provides a venue shopping scenario. The parents will be surprised how few schools can adequately educate for special education students.)

Appleton, graduation rate is like 95% and in Racine, much less. Are kids getting an education? What has happened? What does the school board and schools plan to do? We have to look at results. (Yes, but need to look at the population too. Kids are not widgets. We are in a community struggling with high unemployment and above average needs students. Kids without medical insurance are greatly affected, homeless kids are greatly affected. We need to decide how to best use our resources to help the most kids. You don't do that by cutting the budget. The community needs to understand how kids are different in different areas. We need to look at other things like after school programs and other ways that work to close the achievement gap.)

If the balance of senate power shifts and the recalls work, is there opportunity to have special sessions to change the budget? (Two ways – if both houses agree to do that and if the governor calls them into special session – but the governor can't make them meet.)

Dr. Shaw talked about some of Mr. Mason's comments:

- We are concerned about vouchers but mostly about the impact of the budget on education
- We are losing millions of dollars because of the budget
- The budget cuts affect RUSD more than any other district besides Milwaukee
- The poorest children have always gotten the most funds in the past. This reverses that 50 year tradition

Mr. Hazen talked about the impact of this budget not only on our children and our staff but also taxpayers who will be asked to pay more. His discussion points include:

- Some other places are actually seeing a reduction in taxes
- Financial impact of the vouchers (\$10 million) and the income cap per student
- State equalization formula (state took more money from the higher aided districts)
- Vouchers – 250 first year (qualification - free and reduced lunch students for first year), 500 second year, unlimited after year 2. Public will have to pay through raised taxes for the additional students.

Dr. Shaw talked about the unfairness of the budget to our students and taxpayers. No more can be cut from employees. If we cut more from staff, we will not be able to compete to surrounding districts. We must find additional ways to support our schools. Our community must come together to do all of our work for students. We need to keep as many students as we can in Racine by providing additional options. There is hope if we can do that.

The session ended at 5:37 p.m.

Also Present:

James Shaw, Superintendent of Schools
Dave Hazen, Chief Financial Officer
Susan F. Kutz, Board of Education
Julie L. McKenna, Board of Education
Cory Mason, State Assembly Representative
Darlene Gallup, Executive Assistant

Respectfully submitted:

Gretchen L. Warner
Melvin Hargrove
Pamala Handrow
Don J. Nielsen (Absent)
Kim Plache
William S. Van Atta, Ex-Officio

LEGISLATIVE COMMITTEE

Superintendent Consent Agenda

Schedule of Personnel Changes
RACINE UNIFIED SCHOOL DISTRICT
August 15, 2011

Name	Employee Group	From Assignment	From FTE	New Assignment	To FTE	Effective
NEW/CHANGE OF ASSIGNMENTS						
Syvrud, Jamie	A	Supv. Professional Devel.	100%	Ex. Dir. Instruction & Support	100%	9/1/11
NEW (Existing Authorized Position(s))						
O'Brien, Scott	B			HVAC Tech.	100%	7/11/11
Schmalig, Scott	B			HVAC Tech.	100%	7/25/11
Allemand, Nathan	T			Gilmore-Sp. Ed. CC	100%	8/29/11
Barba, Socorro	T			Fratt-Bilingual K	100%	8/29/11
Barquero, Virginia	T			Dr. Jones-Bilingual Grade 2	100%	8/29/11
Barrows, Sara	T			Wadewitz -Social Wrkr/Couns.	100%	8/29/11
Bohorquez, Diane	T			J. Thomas-Bilingual Grade 3	100%	8/29/11
Brown, Jennifer	T			Mitchell ES-Sp. Ed. CC	100%	8/29/11
Cipullo, Steven	T			Park-Mathematics	100%	8/29/11
Collier, Tasia	T			Gilmore-Sp. Ed. CC	100%	8/29/11
Cook, Leslie	T			Knapp-Sp. Ed. CC	100%	8/29/11
Crist-Calafiore, Mary	T			Johnson-Bilingual Grade 3	100%	8/29/11
DePelecyn, Jane	T			J-A ES- Sp. Ed. CC	50%	8/29/11
Escobedo, Mariano	T			Mitchell ES-Bilingual Grade 1	100%	8/29/11
Esguerra, Sarah	T			Case-Sp. Ed. CC	100%	8/29/11
George, Thomas	T			Case-Sp. Ed. CC	100%	8/29/11
Goers, Megab	T			Mack Alt-Art Specialist	50%	8/29/11
Govier, Lisa	T			J. Thomas-Speech/Lang	100%	8/29/11
Hasler, Sheila	T			Park-Physical Ed./Health	100%	8/29/11
Henes, Steven	T			Johnson-Physical Educ.	100%	8/29/11
Hobson, Kristine	T			Johnson- Sp. Ed. CC	100%	8/29/11
Huck, Clare	T			Case-Mathematics	100%	8/29/11
Kobs, Megan	T			Horlick-Social Studies	100%	8/29/11
Koker, Valencia	T			Gilmore-Sp. Ed. CC	100%	8/29/11
Lofquist, Kim	T			Mitchell ES-Sp. Ed. CC	100%	8/29/11
Miller, Keith	T			JA- MS-Art Specialist	100%	8/29/11
Niespodziani, Daniel	T			Red Apple-Physical Educ.	100%	8/29/11
Ramos, Margarita	T			Fratt-Bilingual 4K	100%	8/29/11
Redding, Stephanie	T			Mitchell ES-Social Wkr/Couns.	100%	8/29/11
Riggs, Ashley	T			Case-Mathematics	100%	8/29/11
Russo, Marc	T			Wadewitz-Physical Educ.	100%	8/29/11
Santori, Justin	T			Horlick-Social Studies	100%	8/29/11
Saverine, Denise	T			McKinley-Social Studies	100%	8/29/11
Schwei, Nicholas	T			McKinley -English	100%	8/29/11
Stewart, Amy	T			REEC-PE/Itinerant-APE	100%	8/29/11
Stock, Marielle	T			Knapp-Sp. Ed	100%	8/29/11
Sturdevant, Jeffrey	T			Gilmore-Social Studies	100%	8/29/11
Szcepanski, Miranda	T			Starbuck-Science	100%	8/29/11
Tassone, Jacquelyn	T			J-A MS-Sp. Ed. CC	100%	8/29/11
Thomey, Bane	T			J-A MS-Business Ed.	100%	8/29/11
Topczewski, Jeremy	T			Mitchell ES-Art Specialist	100%	8/29/11
Venegas, Lisette	T			Johnson-Bilingual Literacy	100%	8/29/11
Wagoner, Gail	T			Starbuck-Art Specialist	60%	8/29/11
Wittman, Maria	T			Schulte-Sp. Ed. EBD	100%	8/29/11
Zalubowski, Julia	T			Gilmore-Sp. Ed. CC	100%	8/29/11

Employment Group Key
A=Administrator
T=Teacher
E=Educational Assistant
B=Building Services
C=Clerical

Schedule of Personnel Changes
 RACINE UNIFIED SCHOOL DISTRICT
 August 15, 2011

Name	Employee Group	From Assignment	From FTE	New Assignment	To FTE	Effective
RESIGNATION(S)						
Slater, Carrie	E	Janes YRE-Title I Assistant	100%			6/22/11
Burns, Cassandra	T	Case-Math	100%			7/25/11
Carrasco-Hartle, Alma	T	Fratt-Bilingual Kindergarten	100%			7/28/11
Davidson, James	T	Starbuck/Case-Tech. Ed.	100%			7/30/11
Fischer, Mandy	T	Mitchell ES-4 Yr Old K	100%			7/25/11
Fox, Jodi	T	From Leave				7/27/11
Herrmann, Lori	T	Wadewitz-Sp. Ed. EC	100%			6/30/11
McCormick, Catherine	T	Gifford-Music	100%			7/29/11
Tadelman, Jeffrey	T	McKinley-Bilingual Educ.	100%			7/15/11
Wittig, Sarai	T	From Leave				7/1/11
EARLY RETIREMENT(S)						
Madsen, Paul	B	Electrician	100%			8/5/11
Rosario, Jose	B	Warehouse-Truck Driver	100%			8/31/11
Guzman, Maria	E	Janes YRE-Bilingual Asst.	100%			6/22/11
Szymanski, Margie	E	Gilmore-Library Assistant	100%			6/10/11
Hinkle, Laurie	T	From Leave	100%			6/10/11
Host, Mary	T	Sp. Ed. CDS	100%			6/10/11
Stiyyer, Judith	T	O. Brown-Sp. Ed. CDS	100%			6/10/11
REQUEST(S) FOR LEAVE OF ABSENCE						
Baugher, Elizabeth	T	Park-English	100%	Educational		8/29/11
RETURN FROM LEAVE OF ABSENCE						
Segura, Sylvia	E			Janes YRE-Bilingual Asst.	100%	7/7/11
PLACED ON LAYOFF						
Balthazar, Connie	C	ASC-AP Clerk	100%			7/25/11
Hall, Darlene	E	O. Brown-Sp. Ed. Matron	90%			7/7/11
FTE CHANGE(S)						
Cape, Sandra	C	REAL-Clerk	65%	Schulte-Clerk	50%	8/22/11

Employment Group Key
 A=Administrator
 T=Teacher
 E=Educational Assistant
 B=Building Services
 C=Clerical

BOARD OF EDUCATION

August 15, 2011

Operations

AGENDA ITEM: July 2011 Financial Statements

PRESENTING: David Hazen

DESCRIPTION: Board policy OE-6.9 requires that annual and monthly financial updates be provided to the board. These statements provide the status of revenues and expenditures for the general fund and all funds combined. The statements also allow a comparison to the board approved budget.

HIGHLIGHTS: The reports for revenues show RUSD received \$31,466 in facility rental revenues and \$265,000 in Medicaid reimbursement funds. The expenses for July represent normal expenses for salaries, benefits, and supplies. The instructional area includes summer school expenses. Business & Operations includes orders and expenses related to construction projects.

RECOMMENDATION: Recommend the acceptance of the monthly financial statements.

ACTION TAKEN:



**RACINE UNIFIED
SCHOOL DISTRICT**

**All Governmental Funds
Combined Statement of Revenues, Expenditures and Changes Fund Balance
Revenues by Source, Expenditures by Function
MONTHLY BUDGET**

	2011 - 2012 Budget 1	Jul MTD Actual	Jul YTD			% Exp	Jul YTD 2010 - 2011
			Actual	Enc/Com	Balance		
Revenues by source							
Property taxes	83,103,674	0	0	0	(83,103,674)	0.00	0
Local sources	3,260,300	57,715	57,715	0	(3,202,585)	1.77	29,683
Intermediate sources	100,664	0	0	0	(100,664)	0.00	1
State sources	141,962,579	1,283	1,283	0	(141,961,296)	0.00	350
Federal sources	28,770,774	314,221	314,221	0	(28,456,553)	1.09	116,231
Other sources	175,054	(1)	1	0	(175,053)	0.00	1
Total revenues	257,373,045	373,218	373,219	0	(256,999,825)	0.15	146,265
Expenditures by function							
Instruction							
Regular instruction	97,227,219	2,354,758	1,699,229	655,529	94,872,461	2.42	4,400,209
Vocational instruction	4,805,215	80,497	8,770	71,727	4,724,718	1.68	21,125
Special instruction	39,545,708	313,090	308,869	4,221	39,232,618	0.79	427,278
Other instruction	6,289,837	29,858	17,548	12,310	6,284,599	0.47	38,799
Total instruction	147,867,979	2,778,203	2,034,416	743,787	145,089,776	1.88	4,887,411
Support service							
Pupil services	13,852,706	123,009	122,699	310	13,729,697	0.89	248,449
Libraries & instructional support	12,155,121	742,314	702,361	39,953	11,412,807	6.11	562,797
General administration	2,119,737	251,008	207,923	43,085	1,868,729	11.84	165,135
Building administration	11,123,635	737,837	718,049	19,788	10,385,798	6.63	675,336
Business & operations	41,066,318	5,129,312	2,384,711	2,744,601	35,937,006	12.49	1,429,868
Central services	6,903,950	544,606	517,995	26,611	6,359,344	7.89	442,459
Insurance	1,452,343	222,934	222,934	0	1,229,409	15.35	205,473
Debt payments	7,838,214	6,577,945	6,577,945	0	1,260,269	83.92	2,162,782
Other support services	600,644	41,168	41,168	0	559,476	6.85	28,157
Food service	8,847,907	412,632	30,755	381,877	8,435,275	4.66	30,718
Community service	902,758	94,346	94,346	0	808,412	10.45	121,680
Total support services	106,863,333	14,877,111	11,620,886	3,256,225	91,986,222	13.92	6,072,855
Non-Program transactions	5,993,863	154,781	154,781	0	5,839,081	2.58	786
Total expenditures	260,725,175	17,810,095	13,810,083	4,000,012	242,915,080	6.83	10,961,052
Excess (deficiency) of revenues over expenditures	(3,352,130)	(17,436,877)	(13,436,863)	(4,000,012)	(97,825,304)		(10,814,787)
Other financing sources (uses)							
Transfer from other funds	33,197,948	0	0	0	33,197,948	0.00	0
Other financing sources	995,000	7,058,264	7,058,264	0	(6,063,264)	709.37	107,366
Transfer to other funds	(33,197,948)	0	0	0	(33,197,948)	0.00	0
Total other financing sources (uses)	995,000	7,058,264	7,058,264	0	(6,063,264)	709.37	107,366
Net change in fund balance	(2,357,130)		(6,378,599)				(10,707,421)
Fund balance beginning of year	0		0				
Fund balance end of year	(2,357,130)		(6,378,599)				



**RACINE UNIFIED
SCHOOL DISTRICT**

9-Aug-11
11:19 am

**General Fund
Combined Statement of Revenues, Expenditures and Changes Fund Balance
Revenues by Source, Expenditures by Function
MONTHLY BUDGET**

	2011 - 2012 Budget 1	Jul MTD Actual	Jul YTD			% Exp	Jul YTD 2010 - 2011
			Actual	Enc/Com	Balance		
Revenues by source							
Property taxes	78,260,747	0	0	0	(78,260,747)	0.00	0
Local sources	795,538	23,357	23,357	0	(772,181)	2.94	26,437
Intermediate sources	100,664	0	0	0	(100,664)	0.00	1
State sources	129,478,998	1,283	1,283	0	(129,477,715)	0.00	350
Federal sources	13,599,185	0	0	0	(13,599,185)	0.00	116,231
Other sources	169,854	1	1	0	(169,853)	0.00	1
Total revenues	222,404,986	24,639	24,641	0	(222,380,345)	0.01	143,019
Expenditures by function							
Instruction							
Regular instruction	96,786,121	2,346,928	1,696,804	650,124	94,439,193	2.42	4,372,092
Vocational instruction	4,745,215	80,497	8,770	71,727	4,664,718	1.70	21,125
Special instruction	3,420	1,272	1,272	0	2,148	37.19	2,673
Other instruction	6,277,169	29,858	17,548	12,310	6,271,931	0.48	38,799
Total instruction	107,811,925	2,458,554	1,724,393	734,161	105,353,371	2.28	4,434,689
Support service							
Pupil services	8,549,070	106,563	106,304	260	8,442,506	1.25	141,560
Libraries & instructional support	7,717,223	276,299	236,933	39,366	7,440,924	3.58	252,327
General administration	2,078,852	249,867	206,782	43,085	1,828,985	12.02	165,135
Building administration	11,115,735	737,837	718,049	19,788	10,377,898	6.64	675,336
Business & operations	34,318,827	4,209,735	1,688,334	2,521,400	30,109,092	12.27	1,397,738
Central services	6,847,582	544,606	517,995	26,611	6,302,976	7.95	442,459
Insurance	1,234,961	222,934	222,934	0	1,012,027	18.05	205,473
Debt payments	3,674,262	520,647	520,647	0	3,153,615	14.17	2,162,782
Other support services	600,644	41,168	41,168	0	559,476	6.85	28,157
Total support services	76,137,156	6,909,656	4,259,146	2,650,510	69,227,500	9.08	5,470,967
Non-Program transactions	5,736,124	0	0	0	5,736,124	0.00	786
Total expenditures	189,685,204	9,368,210	5,983,539	3,384,671	180,316,994	4.94	9,904,870
Excess (deficiency) of revenues over expenditures	32,719,782	(9,343,570)	(5,958,899)	(3,384,671)	(402,697,340)		(9,761,851)
Other financing sources (uses)							
Transfer from other funds	239,083	0	0	0	239,083	0.00	0
Other financing sources	0	0	0	0	0	0.00	0
Transfer to other funds	(32,958,865)	0	0	0	(32,958,865)	0.00	0
Total other financing sources (uses)	(32,719,782)	0	0	0	(32,719,782)	0.00	0
Net change in fund balance	0		(5,958,899)				(9,761,851)
Fund balance beginning of year	0		0				
Fund balance end of year	0		(5,958,899)				

Please approve the following disbursements for July 1- July 31, 2011

<u>Account</u>	<u>Beginning Check Number</u>	<u>Ending Check Number</u>	<u>Amount</u>
General Fund	55978	56756	7,410,941.61
Payroll - Direct Deposit	97786254		7,075,432.22
Payroll - Non-Direct Deposit	97837978		2,704,357.16
Social Security and Medicare			1,053,742.47
WRS			1,207,949.05
Debt repayment			<u>34,880,022.19</u>
Total Disbursements			<u><u>54,332,444.70</u></u>

Please approve the following receipts for July 1 - July 31, 2011

<u>Account</u>		<u>Amount</u>
General Fund		<u>3,375,007.05</u>
Debt Borrowing/Investments	26,172,694.00	<u>26,172,694.00</u>
Total Receipts		<u><u>29,547,701.05</u></u>

Detailed reports are available for review at the School District offices in the Business Services area. All disbursements and receipts noted above are within the limitations described in Board Policy Executive Limitation - 6 and legally delegated to the administration through the Chief Executive Officer or his/her delegate.

**RACINE UNIFIED SCHOOL DISTRICT
BOARD OF EDUCATION
AUGUST 15, 2011
TEACHING AND LEARNING**

AGENDA ITEM: Overnight Field Trips

PRESENTING: Jeff Weiss, Assistant Superintendent-Elementary Ed.
Bethel E. Cager, Assistant Superintendent-Secondary Ed.

DESCRIPTION: See attached database.

FISCAL NOTE: See attached database.

RECOMMENDATION: Approval of the Overnight Field trips as listed.

ACTION TAKEN:

Overnight Field Trips for 8/15/11 BOE Mtg.

	School	Teacher	Student Group	Destination	Dates	Lodging	# of Students		# of Staff		# of Non-Staff	
							Male	Female	Male	Female	Male	Female
1	Janes El	C. Brzezowicz	Gr. 5	Camp Timberlee	5/23/12-5/25/12	Camp Timberlee	35	20	2	5	1	0
2	Case HS	M. Steger	Spanish Classes	San Jose, Costa Rica	3/2/12-3/10-12	Various hotels	4	7	0	1	1	0
3												
4												
5												

	Event Multi-Gender Chaperones yes/no	No. of Subs	Days Lost	District Cost*	Student Cost (Before fund raising)	Annual Trip	Objective/Purpose
1	yes	3	3	\$1,125.00	\$145.00	yes	An overnight environmental field trip experience. The students participate in classes/activities they would otherwise never experience.
2	yes	0	0	\$0.00	\$2,200.00	no	Cultural-Language Acquisition-Science through Rain Forest & Preserve Visits
3				\$0.00			
4				\$0.00			
5				\$0.00			
				\$1,125.00			

Racine Unified School District

Board of Education

August 15, 2011

Agenda Item: Foreign Exchange Student Program for the 2011-2012 School Year

Presenting: Alyson Eisch and Clara Grays
Supervisors of Instruction and Support Pupil Services

Description: The Foreign Exchange Student Program is requesting authorization to place students in the Racine Unified School District. Requests have been received from the following organizations and have met the requirements of the Racine Unified School District:

Council on International Educational Exchange (CIEE)
ERDT Share (new program to the district)

Fiscal Note: There is no cost to the District for these foreign exchange students.

Recommendation: The Pupil Services Department recommends the approval of the above applicants for the Foreign Exchange Program for the 2011-2012 school year and to place students in the Racine Unified School District.



2011-2012 Elementary and 4-Year-Old Program Schedules

Note: 4-Year-Old and Early Childhood Program students will attend classes four days a week, Monday through Thursday. Students will not be in attendance on Fridays.

Elementary School	School Starting Time	4-Yr-Old AM Program Dismissal Time	4-Yr-Old PM Program Starting Time	School Dismissal Time
Brown	8:05	11:08	11:47	2:50
Bull Fine Arts	9:15			4:00
Fratt	7:20			2:05
Giese	8:00	11:03	11:42	2:45
Gifford	9:15	12:18	12:57	4:00
Goodland	7:20	10:23	11:02	2:05
Janes Year-Round	8:05	11:08	11:47	2:50
Jefferson Lighthouse	9:15			4:00
Jerstad-Agerholm	7:55	10:58	11:37	2:40
Johnson	7:20			2:05
Dr. Jones	7:20			2:05
Julian Thomas	9:05	12:08	12:47	3:50
Knapp	7:30	10:33	11:12	2:15
Mitchell	7:55	10:58	11:37	2:40
North Park	9:15			4:00
Racine Early Education Center	7:55	10:58	11:36	2:39
Red Apple	8:55	11:58	12:37	3:40
Roosevelt	7:50			2:35
Schulte	7:20			2:05
Wadewitz	8:35	11:38	12:17	3:20
West Ridge	8:15			3:00
Wind Point	9:15	12:18	12:57	4:00



2011-2012 Middle School Schedules

Middle School	School Starting Time	School Dismissal Time
Gilmore	8:25	3:25
Jerstad-Agerholm	8:25	3:25
Keith R. Mack Alternative Program	8:15	2:31
McKinley	8:25	3:29
Mitchell	8:25	3:25
REAL Charter School	7:15	2:36
Starbuck	8:25	3:25
Walden III Middle	7:10	2:31



2011-2012 High School Schedules

High School	School Starting Time	School Dismissal Time
Case	7:15	2:38
Horlick	7:15	2:38
Keith R. Mack Alternative Program	8:15	2:31
Park	7:15	2:38
REAL Charter School	7:15	2:36
Walden III High	7:10	2:31